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FINANCIAL TIMES

1856 Paris concession fails to halt rail strike, Page 10

EUROPE'S BUSINESS NEWSPAPER

No. 30,123

Friday January 2 1987

D 8523 B

World news Business summary

Offer fails to satisfy French strikers

Further concessions to the strikers, including the withdrawal of controversial new merit-linked pay scales, failed to end the two-week conflict crippling France's railway system.

Rail services yesterday were reduced to their lowest level since the strike began. But the Government refuses to yield on the 3 per cent limit it has set on public-sector pay rises. Page 10

Afghan ceasefire

Afghan leader Najibullah ordered a ceasefire for January 15 in the seven-year war between his Moscow-backed Government and Muslim guerrillas, Kabul Radio reported. But the main guerrilla alliance rejected it. Page 2

Hotel fire kills 41

Puerto Rican officials are investigating the possibility of arson in a New Year's Eve fire at a luxury beachfront hotel which killed at least 41 people and left more than 100 in hospital. Survivors said they heard explosions and the sound of breaking glass before they saw smoke from the fire.

Reagan talk jammed

The Soviet Union broadcast part of President Reagan's New Year address on Moscow Radio, but the US embassy in Moscow said that his original address on Voice of America was heavily jammed. Page 2

Tehran blames US

An Iranian official blamed the suspension of financial talks with US representatives at The Hague on a "unilateral and abrupt" decision by the Americans.

Contras investigated

A US Congressional committee is investigating allegations that Contra rebels in Nicaragua have been involved in cocaine smuggling and gun-running. Page 2

Dublin gas blasts

Two people died and three were missing after two suspected gas explosions ripped through a Dublin block of flats. Five firemen were hurt by falling masonry as they searched through rubble.

Cardinal apologises

Cardinal John O'Connor, Archbishop of New York, apologised to Israelis for a controversy caused when he cancelled meetings with government leaders in Jerusalem on Vatican orders. He said at the start of a five-day visit that the fault was his for failing to understand protocol.

Niger President ill

President Seyni Kountché of Niger was rushed to Paris overnight for emergency medical treatment, the French Foreign Ministry said. Kountché, 55, is reported to have suffered a cerebral haemorrhage.

China students in mass protest on arrests

BY ROBERT THOMPSON IN PEKING

ABOUT 4,000 university students marched through Peking streets early today and demanded the release of the protesters detained by police at a demonstration yesterday.

The students sang the international and chanted "release our friends" as they walked towards the city centre.

After having swept through several lines of police, the mass of students halted at an intersection in the west of the city, where they were addressed by Peking University's vice-chancellor, Shi Jianxin, who said the detained students had been released 30 minutes earlier and pleaded with them to return to their campus dormitories.

The study body was in two minds, with the majority happy to have won the release of the students and a minority wanting to press on to Tiananmen Square scene of yesterday's demonstration. After about 20 minutes of indecision, the bulk of students began the two-hour walk home, while 200 to 300 pressed on through freshly fallen snow to the city centre.

Police had been instructed not to arrest the marchers, even though they were flouting a new law requiring march organisers to give police five days' notice of a planned demonstration. If the police had continued the pattern of arrests set at Tiananmen, the protest-arrest chain reaction could easily have become uncontrollable.

The students' victory in securing an assurance of the freedom of those arrested is likely to intensify the pressure within the Government to take a tougher line against protesters. As such, the Government has suffered a severe loss of face, and conservative officials are likely to stress that fact.

The Communist Government has refused to recognise the existence of the democracy movement and blamed the protest yesterday on a few agitators. It claims to have ordered police to clear the square, it appeared that the planned protest would not get off the ground.

When the police moved, a crush resulted, and several hundred protesters surged through the police lines, they pushed towards the monument to people's heroes, an obelisk in the centre of the square, where they were confronted by more police and where one or two protesters were arrested.

Students were dragged along the ice and hauled into waiting police buses, while police cameramen filmed the demonstrators, who continued to chant "you can't arrest us" and were eventually forced towards a huge portrait of the late Mao-Tse Tung at the entrance to the Forbidden City.

The Government last night blamed a "few trouble makers who will be investigated according to law", some of whom were taken away for "education and interrogation".

Student expectations had been raised by Government talk of "political reform", although few details have been given about what kind of reform it has in mind.

The campus campaign has included successive demonstrations in Shanghai and 10 other cities, and the surfacing of hundreds of protest posters. The campaign reached a new high with the Peking protest, which the Government tried to stop with a saturation media campaign and counselling on campus.

One 23-year-old Peking University politics student at Tiananmen Square yesterday said he was committed to supporting the campaign because he believed in freedom of the press and because students should keep up the momentum of the democracy movement.

Other students said they were prepared to go to jail for their beliefs, which are often not clearly defined. The students want the political system to be more representative and demand a freer press, but they are vague about exactly what kind of political system they want. Continued on Page 10

EEC sets scene for trade dispute with US

By Quentin Poel in Brussels

EUROPEAN retaliation for threatened US tariff increases on key food and drink exports such as gin, brandy, white wine, cheese, truffled ham and olives could be finalised within two weeks, setting the scene for outright trade hostilities in February.

At the same time, a date is expected to be fixed next week for a final effort for the two sides to settle their dispute over compensation for some \$400m to \$500m in lost US grain sales to Spain.

The European retaliation would hit US exports of corn gluten feed, rice and wheat, as agreed by the EEC Council of Ministers last June when the dispute first came to a head. Only the details of implementation and the size of tariffs to be levied would remain to be determined, within two weeks of any US decision to act.

Both sides are then likely to come to the negotiating table with their weapons in the open as they seek to narrow a yawning gap in their respective positions on what is described in both Washington and Brussels as the most difficult and potentially damaging trade conflict they have faced in recent years.

The US measures announced just before the New Year are carefully designed to bring pressure to bear on most EEC member states. Gin will hit Britain, brandy and cognac hit France, cheese affects France and the Netherlands, white wine is aimed at West Germany and olives at the Mediterranean countries. (Whisky is not included in the US measures - as mistakenly suggested in Wednesday's FT).

Any European retaliation would be intended to affect the same farm lobbies, bringing pressure to bear on Washington to fight for full compensation for the loss of maize and sorghum sales to Spain. Corn gluten feed is simply a by-product of maize used in animal feed while rice and wheat will also hit the major grain producers and traders.

The heart of the argument is the US claim that it should be compensated specifically for the loss of its maize and sorghum sales to Spain before that country joined the EEC a year ago. Since then, US feedgrains have been subject to levies effectively pricing them out of the market, which they have been progressively replaced by French maize and British barley.

The EEC argument is that the US losses are partly compensated by gains in other areas: higher sales of soybeans, for example, and of in-

Pöhl gives warning on impact of \$ fall as US deficit soars

BY LIONEL BARBER IN WASHINGTON AND ANDREW FISHER IN FRANKFURT

MR KARL OTTO PÖHL, president of the West German Bundesbank, said a further marked fall in the dollar would put at risk continued economic growth in West Germany and the rest of Europe and lead to higher inflation and interest rates in the US.

His remarks coincided with news that the US trade deficit surged to a record \$19.2bn last November, making likely congressional pressure for a protectionist trade bill early in the year.

The deficit was far higher than Wall Street and government economists had forecast. It raised doubts about official optimism that the US manufacturing sector was recovering its competitive edge.

News of the trade deficit pushed the dollar down and gold up in the US and Europe at the close on Wednesday. However, market reaction was concentrated into a short period and markets cooled through the rest of the session in this pre-holiday trading.

In New York, the dollar closed down 0.026 pennies at DM 1.921. In London, the pound closed 1.35 cents lower at \$1.425. Gold rose by \$14 an ounce to \$404.

The rise in the November deficit means the imbalance between US imports and exports is running at an annual rate of \$17.7bn.

US officials had predicted that the impact of a sharply lower dollar would remove some pressure on the trade deficit, while economists argued that foreign goods should have become more expensive in the vast US market.

Mr Pöhl, in a year-end article in the Handelsblatt business newspaper, said the continuing weakening of the dollar - its close at DM 1.94 on December 31 in Frankfurt compared with DM 2.49 a year ago - would not help to close the US current account deficit, at least in the short term.

Mr Pöhl repeated his view that the level of about DM 2 for the dollar was much more in accord with economic fundamentals than 18 months ago.

Mr Pöhl said that despite the level of its current account deficit, the US had been behaving like a country with a surplus. This was possible, he thought, while the rest of the world was prepared to accumulate dollar investments. But he warned: "There is no guarantee that this will remain the case to such an extent in the future. We have seen in the 1970s how the dollar reserve currency could suffer a crisis of confidence."

Mr Pöhl and his colleagues at the Bundesbank have resisted pressure for further interest rate cuts, mainly from the US, arguing that the rapid rise in money supply provided limited scope for continued growth in Germany.

Last month he again ruled out a cut in the 3.5 per cent discount rate before or after the German general election on January 25 - which the

Botha's election plan welcomed by white parties

BY ANTHONY ROBINSON IN CAPE TOWN

LEADERS of South Africa's main white opposition parties have welcomed President P. W. Botha's announcement in his New Year address to the nation that elections for white voters would be held later this year.

Mr Botha said in a television interview that he had several dates in mind but that the final decision would be announced on January 30 at the opening of parliament.

Mr Colin Eglin, leader of the official opposition Progressive Federal Party (PFF) said that his party hoped to increase its representation in the 178 seat House of Assembly from 27 to at least 40 seats. Spokesmen for the right-wing Conservative (CP) and Herstigte Nasionale parties saw the election as an opportunity for the right to challenge the National Party's dominant position. It currently holds 127 seats compared with only 18 for the CP and one for the HNP.

Five out of the last seven elections since the Afrikaner-dominated National Party came to power in 1948 have taken place in April, and this remains the most likely month for the first white election for six years. Elections are normally held every five years, but when the Government introduced a new constitution in September 1984, it ruled that the life of the all-white House of Assembly, elected in April 1981, would be extended. Future elections for all three houses for the new, racially

IBM, Merrill Lynch abandon electronic information system

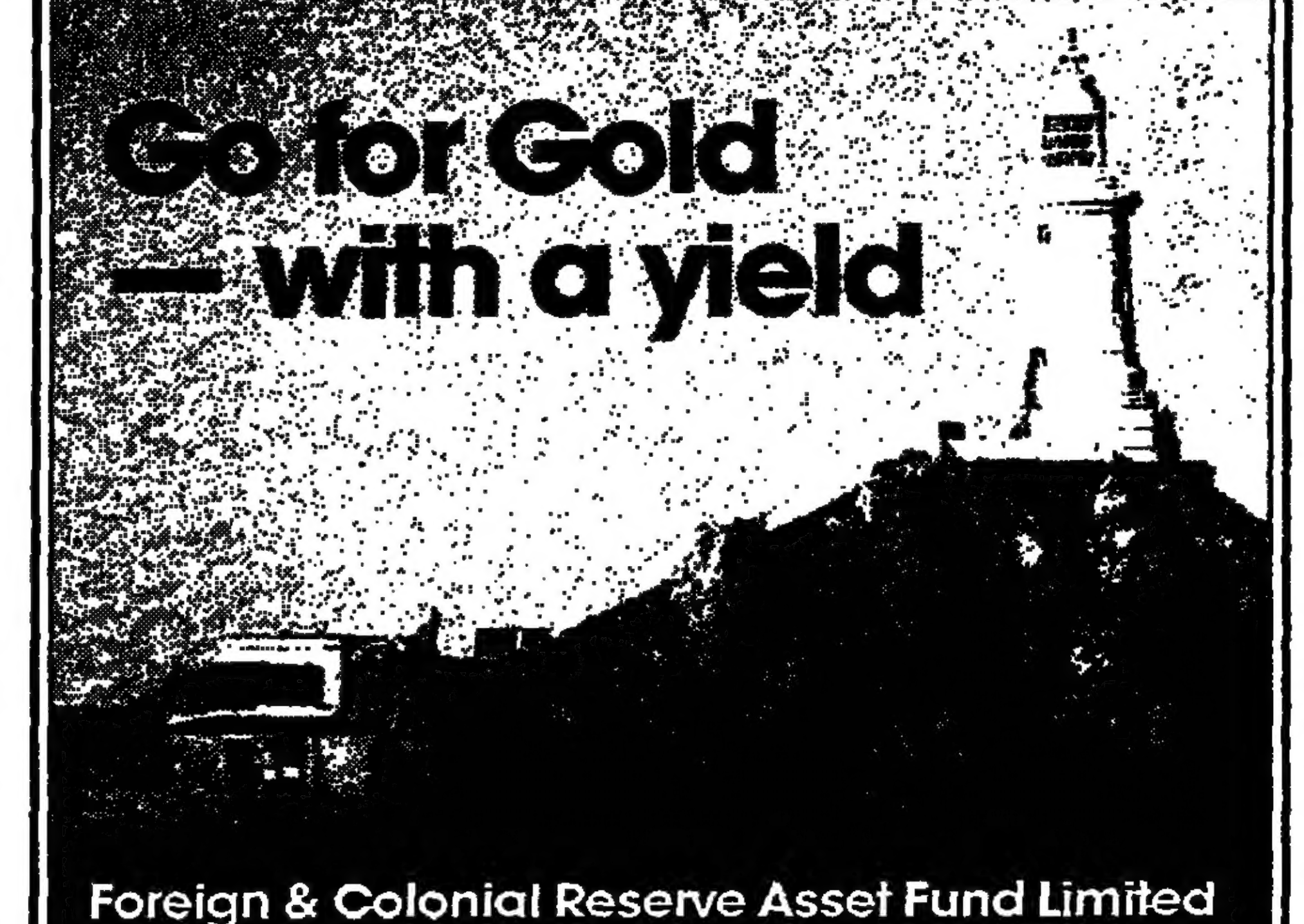
BY RODERICK ORAM IN NEW YORK

A MUCH-VAUNTED joint venture to bring sophisticated electronic information systems to the US financial services industry has been abandoned by IBM and Merrill Lynch, the world's largest retail investment broker, after less than three years.

In a terse New Year's Eve statement, the companies said they were winding up International MarketNet (Imnet) after reassessing "the financial viability of the venture."

Some users said Imnet's high-priced services had fallen well short of those promised when the company was launched in March 1984. It was successful, it would have been stiff competition for existing suppliers of financial information such as Reuters, Telestar and Quotron.

Imnet joins a long list of office or home information systems which have run into trouble. Last month, for example, CDS, one of the big three US television networks, withdrew from Trintex, a failing videotext service set up in 1984 by IBM and Sears Roebuck, the huge US retailer. Two newspaper groups



Go for Gold — with a yield

Foreign & Colonial Reserve Asset Fund Limited

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OVERSEAS NEWS

South Africa's ruling National Party now believes it is strong enough to maintain support at the polls, Anthony Robinson reports

Botha seeks mandate from white electorate for an unidentified agenda

PRESIDENT P. W. Botha has been teasing South Africa's white electorate about elections for months. Now, in his new year message, ostensibly to the country at large but mainly aimed at whites, he has told them they can deliver their verdict this year.

The exact date will only be revealed when he opens parliament on January 30 but the usual judgment, that the ruling National Party believes it is strong enough to seek, and obtain, a new mandate from whites has been made.

In theory Mr Botha had no need to call a general election for all three racially separate houses of the parliament until August 1988. That would have been five years after the introduction of the new constitution in September 1984 which brought coloureds and Asians into the parliamentary system and gave Coloured-style powers to the state president but ignored the still unfranchised black majority.

By deciding to hold elections for the white house of assembly only Mr Botha has confirmed what critics of the parliament system have always maintained, that it is only the white house which really matters. Even that is hotly disputed by many, including the former leader of the opposition Dr. J. G. van der Merwe, who resigned a

year ago calling the parliamentary system in South Africa 'a farce'.

In the eyes of President Botha, and other leaders of the National Party which has ruled without interruption since 1948, the white mandate for the new constitution and the long list of apartheid 'reforms' introduced over the last 30 months stemmed not from the last whites only election, in April 1981, but from the white only referendum of November 1985. On that occasion 68 per cent voted yes for the Government's cautious reform programme. But the party's right wing, which broke away to form the Conservative Party (CP) under Dr. Andries Treurnicht in February 1982, refused to accept the referendum as a mandate. Instead it has continually accused the Government of being afraid to face the right wing challenge and of acting illegitimately by not calling elections last year, within five years of April 1981.

Last year the Government was widely perceived to have lost this political initiative. It seriously underestimated the depth of black anger at exclusion from the 1984 constitution and was taken aback by the speed with which a new broad-based anti-apartheid coalition, the United Democratic Front (UDF) sprang up to articulate

and organise resistance throughout the country.

What also threw its carefully prepared 'reform' strategy of the rails was the coincidence of heavily boycotted elections to the new coloured and Asian houses with the onset of the steepest economic recession since the war.

Political and economic discontent came together in September 1984 with violent riots on the East Rand. Since then South Africans have been involved in a low-level civil war accompanied by a dramatic increase in black politicalisation, the re-emergence of the African National Congress (ANC) as a major factor in the South African power equation, and the growing international isolation of Pretoria.

All of this was accompanied by growing signs of a white backlash and the risk of a split in Afrikanerdom which would have jeopardised the power base of Afrikaner hegemony, and by extension of continuing white control.

This key principle of post-1948 white politics — that Afrikaner unity is essential if white state power is to be preserved intact — is also the key to interpreting all that has happened since May 1986, in retrospect the beginning of the election campaign. The coming of alleged ANC bases in neigh-



President P. W. Botha

bouring Botswana, Zimbabwe and Zambia — scuppering the mediation efforts of the Commonwealth Eminent Persons Group (EPG) marked the end of Pretoria's attempt to gain domestic and international recognition for its reforms.

The top priority moved instead to undercutting the growing support for the right-wing political and para-military organisations by moving the National Party itself bodily to the right and stealing the opposition's thunder.

On June 12 a new and wider state of emergency was re-introduced. This has since

been further strengthened by new media curbs and restrictions aimed at preventing the development of 'alternative' black education.

The elections will be partly a test of how tough security action which saw over 70,000 black opponents detained and harsh curbs on the media, has succeeded in dampening white fears as well as black aspirations. But they have also been preceded by a series of moves on the economic front aimed at boosting confidence. On November 7 President Botha met 200 top businessmen, minus his major business critics, to enlist

their support for a programme of privatisation. It included regulation of small business, large scale black housing development, efforts to beat sanctions by 'inward' industrialisation and a determined search for non-traditional markets. Interest rates, including politically sensitive mortgage rates, were dropped sharply on December 10 in a move designed to boost consumer confidence.

Despite mounting sanctions and the exodus of foreign companies, like General Motors or Britain's Barclays Bank, external factors have also

helped to create more favourable pre-electoral conditions. Foremost among these are higher gold, platinum and diamond prices and, above all, the conservative farming plateau, good rains which have finally broken the drought in many areas.

In short electoral prospects for the National Party, which at present holds 127 of the total 178 seats in the house of assembly compared with 27 for the Progressive Federal Party (PFP) and only 18 for the Conservative Party (CP), look much better than for a long time.

The main aim of the Conservative Party will be to gain enough seats to overtake the PFP as the official opposition. To do this it will need to forge an electoral pact of sorts with the right-wing National Party (NP), the original right wing breakaway party which only last year gained its first seat at the Sasolburg by-election.

To keep its position as the official opposition the NP is seeking an electoral alliance with the dying New Republic Party (NRP), which has only five seats. It must also persuade nervous, mainly English speaking liberal supporters not to switch tactically to the NP where the latter is seriously challenged by the right.

At the end of what is expected to be a short but hard

fought campaign, President Botha will almost certainly set his mandate. The question remains — for what.

After eight years in power Mr Botha and his Government, marginally rejuvenated and streamlined in a reshuffle two months ago, have nothing more than an imaginative 'reform' based on a mixture of coercion and attempted co-optation of 'moderate' blacks at a local government level and in an advisory capacity in the proposed 'national statutory council'.

Bold moves, like the release of ANC leader Nelson Mandela, and the unbanning of the ANC, or even the scrapping of the Group Areas Act, are not the agenda — and right wing warnings of a 'hidden agenda' are likely to be hotly denied during the campaign.

At the end of the day South Africa will probably be faced with more of the same. But it will not be just how powerful the white right wing really is for the first time. In the end this could determine the pace and direction of Government in the years ahead as well as influence the choice of a new National Party leader for the 1990s where the hard decisions about South Africa's future will have to be faced.

Nigeria announces cautious budget to boost recovery

BY OUR FOREIGN STAFF

NIGERIA'S military leader, President Ibrahim Babangida, yesterday outlined a cautious budget for 1987 designed to reinforce an economic recovery programme drawn up with the support of the International Monetary Fund (IMF) and the World Bank.

Stressing the theme of austerity and self reliance, the President said that measures introduced over the past 12 months, which have included an effective 60 per cent devaluation of the naira, would 'help to correct the long years of paying only lip service to national self reliance'.

The President anticipated total revenue in 1987 at N17.8bn (\$5.4bn), undershot to be based on an expected average price for Nigeria's oil of about \$18 per barrel. Oil accounts for over 90 per cent of the country's export earnings.

The price is well below the Opec target of \$18 per barrel, but government economic planners said they wished to err on the side of caution.

The President's speech did not provide detailed budget figures. These will be released today.

General Babangida said the slump in international oil prices last year had caused serious difficulties for Nigeria, and the balance of payments deficit on the current account was esti-

mated at N760m, compared to a N1.1bn surplus in 1985.

The President said Nigeria would continue to limit repayments of external debt to 30 per cent of export earnings, a measure introduced in the budget a year ago. Over the past few months the Government has managed to reschedule a substantial proportion of the country's estimated total external debt of \$22bn, concluding negotiations with western commercial banks and government creditors.

In a separate development, the Nigerian News Agency reported that Nigeria Airways is to be divided into three companies in an effort to put the heavily indebted airline on a viable footing.

Among its debts is over \$12m owed to the ticket clearing house of the International Air Transport Association (IATA). The association last month suspended Nigeria from its ticketing facilities. Nigeria Airways has made no longer issue tickets for flights beyond the cities served directly by the airline.

The agency said that under the restructuring, a new Nigeria Airways would handle international flights, a separate airline would operate domestic travel and a third company would be responsible for cargo services.

Lavi flies into cloud of doubt over funding

BY OUR JERUSALEM CORRESPONDENT

ISRAEL'S Lavi fighter took to the skies for the first time on Wednesday and flew into a cloud of uncertainty about future funding for its development and production.

Research and development have already taken over seven years and cost over \$1bn (\$700m).

Dr Dov Zakheim, the Pentagon official who was assessing the Lavi project, is due in Israel shortly to present other proposals for Israel's next generation of fighter aircraft.

These are expected to include a modified and updated version of the F-16 already in service with the Israeli Air Force which would incorporate much of the avionics electronics developed for the Lavi.

The Pentagon fears the US will have to bear the burden of the cost overruns it predicts for the Lavi. Israel puts a unit price of \$15m on the aircraft, whereas the Pentagon believes the price will be near \$22m.

● Sluggish growth and high

private spending characterised the Israeli economy in 1986, according to the National Accounts estimates released by the Central Bureau of Statistics.

Israel's gross domestic product rose only 1 per cent last year, after a 2 per cent increase in each of the past two years, with industrial productivity showing no increase whatsoever.

Private consumption rose by 12 per cent, almost approaching its record high of 1983.

Total investment declined by 7 per cent, largely due to the sharper downturn in residential construction which has characterised the past few years.

Israel's imports rose by 15 per cent in 1986, while exports went up by only 6 per cent. Although slumping world oil prices gave the country an estimated \$600m trade deficit, excluding military imports, expanded by \$620m to \$2.8bn. Taking military imports into account, however, the deficit remains stable at its 1985 level of \$4bn.

Singapore premier sees 3-4% growth this year

BY STEVEN BUTLER IN SINGAPORE

SINGAPORE'S economy grew by 1.9 per cent last year, Mr Lee Kuan Yew, Singapore's Prime Minister, said in a New Year message.

The positive growth indicates that Singapore has turned around from the deep recession that struck in 1985, Mr Lee, however, said the buoyancy of previous years would not return in 1987, and predicted the economy would grow by only 3-4 per cent this year.

The recovery has been led by the manufacturing sector and by transport and communication. Commerce, financial and business services and construc-

tion remain a drag on the economy. 'We had 1.9 per cent (growth) with half the economy standing still,' Brig-Gen Lee Hsien Loong, Trade and Industry Minister, who is the Prime Minister's son, said.

● The Singapore Government has rejected an appeal from Time Magazine to lift an order that has severely curtailed its circulation there.

The order was invoked after Time refused to publish an edited letter correcting alleged factual errors in an article about Singapore's political oppo-

Bonn TV broadcasts wrong Kohl message

By Andrew Fisher in Frankfurt

THERE were red faces all around West Germany's main television channel yesterday and angry comments from the German Chancellor Helmut Kohl after the network showed the wrong New Year's message by Chancellor Helmut Kohl.

Instead of transmitting the message for 1987, the ARD channel broadcast one that was a year out of date. The outdated speech was shown in full, with Mr Kohl wishing viewers a peaceful 1986.

An ARD spokesman said the Government was outraged. He demanded an apology from ARD, which was intending to broadcast the correct message last night. The right speech was shown on ZDF, the second channel.

ARD said it regretted the error. Mr Kohl said that those responsible for it should be made to answer. The showing of the wrong message was an insult to viewers, he added.

It could not just be explained away as a technical mistake, he said. With a general election to be held later this month, he implied that the broadcast could have resulted from political motives.

The television channel said the incident appeared to have been a genuine mistake. The message was pre-recorded for showing on both the main West German networks.

ARD put out the 1986 Kohl message just before New Year's Eve variety concert.

Yugoslavia aims for 3% economic growth this year

By Alexander Loh

YUGOSLAVIA will aim for a 3 per cent economic growth in 1987, and hopes to boost export growth by 4.5 per cent while keeping the rise in imports to 4 per cent.

The plan for the coming year also includes agricultural production is expected to grow by 3.5 per cent.

The federal parliament has just approved these targets which represent a lowering of earlier, more ambitious targets which the Government dismissed as unrealistic.

The plan for the coming year also includes agricultural production is expected to grow by 3.5 per cent.

Foreign journalists, joined by Iraqi notables, are being brought to the marshy island of Umm al-Rassas, in the Shatt al Arab waterway dividing the two adversaries to view the site of the latest battle in the war.

Iraqi officials say more than 50,000 Iraqis attacked Umm al-Rassas and four other small islands as part of a 'ferocious' Christmas Eve assault along a 40 km stretch of the border from around Abadan in the south to a point 13 km west of Basra, Iraq's second largest city. Basra is the predicted target of the 'final offensive' Iran has been threatening for months.

Iraq says last week's attack was meant to be the start of that offensive and that the Iraqi forces resoundingly defeated it in less than two days. Lt Gen Maher Abdel al-Rashid, commander of the Iraqi Seventh Army Corps, said Iraq took 'hundreds of thousands' of Iraqis while its own casualties were fewer.

Kabul orders ceasefire from January 15

AFGHAN leader Mr Najibullah has ordered a cease-fire beginning on January 15 in the more than seven years of war between his Soviet-backed Government and the Islamic guerrillas.

The official Kabul Radio reported yesterday, Reuters reports from Islamabad.

But Mr Najibullah warned that his Government would respond if the guerrillas continued to fight in any part of the country, the radio said.

Guerrilla leaders have said they will accept nothing less than the complete withdrawal of Soviet forces and would establish an Islamic government.

The radio, monitored in Islamabad, quoted him as telling the Communist Party central committee that the cease-fire would be temporary but could be made permanent by national reconciliation. The radio did not say when the meeting was held.

The Kabul Government has been backed by about 115,000 Soviet troops since the December 1979 Soviet intervention to prop up Afghanistan's Government.

'National reconciliation begins with ceasefire,' the radio quoted Mr Najibullah as saying in his speech. It broadcast excerpts after the main night bulletins which did not mention the reference to a ceasefire.

US launches inquiry into Contra 'cocaine smuggling'

BY LIONEL BARBER IN WASHINGTON

A CONGRESSIONAL committee is investigating allegations that Contra rebels in Nicaragua have been involved in cocaine smuggling and gun-running.

The House Judiciary Subcommittee on Crime Investigation is one of several Congressional inquiries launched since the Reagan Administration announced that up to \$30m profits from secret arms sales to Iran had been siphoned off to the Contras.

Allegations of Contra involvement in narcotics trafficking appeared in a report drawn up last year by Sen John Kerry, a Massachusetts Democrat. The report alleged that the Contras had been using the profits from their arms sales to fund a 'cocaine-smuggling' operation.

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Moscow's Reagan message

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union yesterday broadcast part of President Ronald Reagan's New Year's address to the Soviet people on Moscow radio but the US embassy claimed that his original broadcast on Voice of America was heavily jammed.

Earlier Mr Gorbachev had declined an exchange of New Year speeches between himself and President Reagan as happened at the beginning of 1986.

The seven minute excerpts in Russian translation of President Reagan's speech, quoted on human rights but omitted his expression of regret that he and Mr Gorbachev were not able to exchange New Year messages.

NY State votes on greater role for banks

BY WILLIAM HALL IN NEW YORK

THE NEW YORK State Banking Department, which regulates the state's banks, is considering whether to allow banks to underwrite securities.

The decision, which came in the form of an interpretation of a New York State law, is likely to heighten the debate about the continued usefulness of the Glass-Steagall Act, the 1933 law which forbids banks from engaging in a wide range of investment banking activities.

The New York State Banking Department, which was asked by several New York banks to interpret the state's own version of the Glass-Steagall Act, has indicated that subsidiaries

Canada to put 15% tax on lumber shipments to US

BY LIONEL BARBER IN WASHINGTON

CANADA has agreed to impose a 15 per cent export tax on softwood lumber shipments to the US, resolving a bitter trade dispute.

The tax takes effect from January 8 but may boost the price of new homes in the US.

The Canadian lumber industry attacked the agreement which was reached after 49 hours' talks in Washington on Wednesday morning.

Mr Adam Zimmerman, president of Macmillan Bloedel, Canada's largest forest company, said 'in one step, it

Belgium agrees plan to cut pit losses

The Belgian Cabinet has agreed a plan designed to cut losses sustained by the country's coal mining industry. Government officials said yesterday, Reuters reports.

The plan reduces the flow of state cash to the industry, the most heavily subsidised in the European Community from Bfr 5.5bn (166m) a year at 1985 to Bfr 4bn in 1988, and involves the loss of 8,200 jobs through pit closures.

Tamils to form party

Sri Lanka's largest guerrilla group will soon form a political party to press its demand for an independent Tamil state, Mr Sathesivam Krishnakumar, northern commander of the Liberation Tigers of Tamil Eelam, said yesterday, Reuters reports from Colombo.

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Lebanon camp war

Palestine Liberation Organisation (PLO) Chairman Yasser Arafat said yesterday that 80,000 Palestinian refugees had so far been forced out of camps in Lebanon in the current fighting there, Reuters reports.

The 'camps war' between Palestinians and Shiite Moslems from the Lebanese Amal militia group has been raging for the past three months, killing more than 700 people.

Israeli troops fired rocket bullets at Palestinian protesters yesterday during clashes marking the 22nd anniversary of the founding of the PLO's mainstream Fatah branch.

Marcos warns Manila

Ousted president Ferdinand Marcos urged Filipinos yesterday to stop Americans meddling in the country's affairs as he said they had when he was 'illegitimately kidnapped' and taken to Hawaii in 1976, Reuters reports from Manila.

In a New Year radio broadcast from Honolulu, he warned of a 'violent explosion' and a possible Communist takeover in the Philippines in 1987.

Fewer die in air

Last year was one of commercial aviation's safest years, after a rash of airline crashes in 1985 that claimed more than 1,600 lives worldwide, industry officials said yesterday, AP reports from Washington.

Although official figures are not yet compiled, unofficial estimates showed nearly 500 people killed in airline accidents in the past year.

Iraq savours timely propaganda coup

BY OUR JERUSALEM CORRESPONDENT IN UMM AL RASSAS, IRAQ

IRAQ is starting 1987 with a savoured propaganda coup following one of its more difficult years in the six-year conflict with Iran.

Foreign journalists, joined by Iraqi notables, are being brought to the marshy island of Umm al-Rassas, in the Shatt al Arab waterway dividing the two adversaries to view the site of the latest battle in the war.

Iraqi officials say more than 50,000 Iraqis attacked Umm al-Rassas and four other small islands as part of a 'ferocious' Christmas Eve assault along a 40 km stretch of the border from around Abadan in the south to a point 13 km west of Basra, Iraq's second largest city. Basra is the predicted target of the 'final offensive' Iran has been threatening for months.

Iraq says last week's attack was meant to be the start of that offensive and that the Iraqi forces resoundingly defeated it in less than two days. Lt Gen Maher Abdel al-Rashid, commander of the Iraqi Seventh Army Corps, said Iraq took 'hundreds of thousands' of Iraqis while its own casualties were fewer.

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OVERSEAS NEWS

Tokyo brushes off fears over growth raised by austere budget

BY CARLA RAPOPORT AND IAN RODGER IN TOKYO

THE JAPANESE Government claims there will be lots of pep in Japan's economy this year in spite of the adoption of this week of an austere budget that freezes overall Government spending.

The budget was otherwise notable for its approval of a 5.2 per cent increase in defence spending, which means that Japan's defence outlays will just break through the 1 per cent of gross national product (GNP) ceiling set 10 years ago. This move is certain to be bitterly debated in the Diet (parliament) in the next few months.

Mr Yasuhiro Nakasone, the Japanese Prime Minister, said on Wednesday that the Government had to choose between respecting the guideline and sticking to its 10-year military build-up plan agreed last year. In his view, the military situation around Japan made the build-up essential.

The budget anticipates overall GNP of ¥45,500bn (¥188.5bn) in 1987, up 1.8 per cent on the current year. Overall spending would rise only 0.1 per cent to ¥44,101bn. The budget's austerity is in line with the Government's determination to bring spending into line with revenue by 1990 and ending Government indebtedness. Debt service costs will amount to 26 per cent of fiscal 1987 revenue.

Most private sector economists fear that the effect of



Nakasone—essential buildup

the budget means that the Japanese economy will grow very slowly next year, perhaps by less than 2 per cent. They say the high yen will prevent much of the manufacturing sector from expanding, while the lack of Government stimulus will leave the domestic economy sluggish.

The Government disagrees, arguing that while its own public works spending will decline by 2.3 per cent, it has authorised capital spending loans from the postal savings system to the private sector of ¥27,061bn, up 22.3 per cent. This increase in the so-called fiscal investment and loans programme means that the total

increase in public works spending will be more than 5 per cent.

That, plus Tokyo's encouragement to local authorities to raise capital spending, should enable the economy to grow by 3.5 per cent, the government says.

The other sector to enjoy a significant increase in the budget is foreign aid. Government officials said the 5.8 per cent increase in its official development assistance to ¥658bn in fiscal 1987 would enable it to stay on target to honour its pledge to spend ¥400bn on overseas development assistance between 1986 and 1993.

The 1987 budget calls for a cut in public works spending to ¥8,000bn, from ¥8,200bn this year. Other areas which will face smaller allocations include energy projects, down 21.4 per cent, small business incentives, down 2.8 per cent and food subsidies, down 4.1 per cent. Government allocations to local governments will be held unchanged at ¥10,184bn.

Areas which will enjoy a higher budget allocation to defence and foreign aid include social security, up 2.5 per cent, and pensions, up 2.5 per cent. Increased spending on pensions and social security reflect the rapidly ageing population in Japan, something which Japanese officials say will become a more pressing problem as the century draws to a close.

France awards FF950m loan to Indonesia

By John Murray Brown in Jakarta

FRANCE this week signed a FF950m (€101m) concessional loan agreement with Indonesia, just inside the year-end deadline for French aid allocations. The agreement is part of a loan and grant package worth FF1,000m, supported by Cofoce, the Government's credit insurance agency. Tied to French project costs in Indonesia, the package was signed in Paris by Mr Daniel Lebeguer, director of the French Treasury at the Ministry of Finance.

France, past master of the mixed credit, follows Japan, the UK and the US and West Germany in meeting Indonesia's aggressive loan treaty introduced by President Suharto in 1984.

Indonesia has recently won terms which involve repayments over 25 years, a seven-year grace period and an interest rate of 3.5 per cent.

Alcatel, the French telecommunications group, is pursuing a 240,000 telephone line contract for rural Indonesia, said to be worth as much as \$10m. Last year Japan provided Indonesia with \$650m in soft loans while the UK reached a \$140m agreement in July.

West Germany agreed terms on a DM 300m mixed credit package, of which DM 100m is soft loan. The US Exim Bank has offered a \$100m soft loan, still to be agreed.

Punjab deaths rise to 697

SUSPECTED Sikh extremists have killed three Punjab electric utility workers in continuing separatist violence in the northern Indian state. Reuter reports from New Delhi.

The killings brought to at least 697 the number of people killed in Punjab during 1986 in violence connected with extremists seeking an independent Sikh homeland.

Dragonair orders two MD11s from McDonnell

BY DAVID DODWELL IN HONG KONG

DRAGON Airlines of Hong Kong, the 30-month-old aviation group controlled by Sir Yue-Kong Pao, has ordered two McDonnell Douglas MD11s at a cost of \$200m (€186m). It also has an option to buy a third MD11.

Dragonair is one of 12 airlines to order MD11s since McDonnell-Douglas of the US confirmed on December 29 that it would go ahead with plans to produce the three-engine, wide-bodied aircraft. McDonnell Douglas has so far won 53 firm orders, and 40 purchase options.

The purchase — for delivery in 1989 — amounts to a major statement of faith in Dragonair's future. The group is now operating just two leased Boeing 737s, and has been blocked in all of its efforts to win licences for long-haul routes.

The group, which was launched with an injection of HK\$500m in April 1985 by a group of prominent Hong Kong businessmen, has upset the British territory's established monopoly of Cathay Pacific Airways as a Hong Kong-based carrier.

It has so far won the right to operate charter flights to six destinations in China, and scheduled flights to three destinations in Thailand. It has been controlled by Sir Y. K. Pao since a reshuffle of shareholdings 14 months ago.

Applications to operate routes to Peking and Shanghai in China, and to a number of

European destinations, have been refused after fierce protests from Cathay Pacific, which until a year ago was the only Hong Kong-based aviation group and is still regarded as the territory's flag carrier.

Only two weeks ago, Dragonair applied to Hong Kong's Air Traffic Licensing Authority (ATLA) for licences to fly to Guam, Nepal, four cities in southern Japan and further 14 destinations in mainland China.

Unbowed by past failures to win licences to operate services to London, it has made fresh applications to operate services to London, Manchester, Glasgow and Birmingham, all via Copenhagen. It is also pressing for licences to serve a number of southern European destinations.

Mr Steve Miller, Dragonair's general manager, yesterday appeared unworried by the commitment to substantial investment without any guarantee as yet that the airline will win rights to operate long-haul routes. "We will plan ahead," he said. "We will get long haul traffic rights, there is no doubt about it."

The order represents the confidence of the shareholders of Dragonair, and shows they are serious about the long-term future of the airline.

The losses have made substantial losses over the past year as it has fought to build up a network of services

Dhaka fisheries offer

BANGLADESH will allow foreign fishing operations in its 117,000 sq km exclusive fishing zone with joint ventures giving a 51 per cent share to the Bangladesh partner. Bangladesh currently earns about \$90m a year from fish exports, mainly to the European Community, the US and Japan.

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UK NEWS

Managers pay £51m for Fairey businesses

BY TERRY POVEY

PEARSON, THE industrial, banking and publishing group, has disposed of the last and biggest part of its Fairey engineering division through a £51m management buy-out completed on New Year's eve.

The deal is significant as it was the first to be financed by the £200m fund set up a year ago by Candover Investments to back large management buy-outs. Candover was formed in 1982 with the aim of organising and financing buy-outs and providing development funds for unlisted companies.

Earlier this year Pearson, which owns the Financial Times, made clear its strategy of concentrating on "businesses where we see long-term competitive advantage". The main areas of the diversified holding company's continuing activities are in publishing and communica-

tions, fine china, merchant banking and oil services.

At its peak in 1984 Fairey contributed £14.1m to Pearson's trading profits. It was up for sale for most of last year. In April, Fairey's military bridge and nuclear operations were sold for £22m and later £455,000 came from the sale of Fairey Marine.

Mr Derek Kingsbury, who was chief executive of Fairey and is leading the buy-out team, said yesterday that while he felt "a little sad" that a major UK company was withdrawing from engineering, he was determined to keep the core of Fairey as a strong and independent unit.

The newly-independent company has four main businesses — aerospace products, ceramics, filtration

and electronics. Mr Kingsbury said that his management team had had to compete with various offers and wanted to "give credit to Candover for financing more than half of the deal".

Some £20m to back the £51.5m buy-out, which includes the repayment of a £7m inter-group loan, was provided by the Electra Candover Direct Investment Plan, to which 35 institutions have committed funds.

Mr Roger Brooke, chief executive of Candover, said that "after a year of being beaten by corporate offers, we were very pleased to be able to conclude this deal, and we expect to be announcing a slightly smaller one in the next week." The rest of the funding for Fairey was arranged through bankers Samuel Montagu.

Europe 'set for economic growth'

THE CHALLENGE for industrial economies this year will be to translate increases in real income into higher domestic production and capacity in order to provide a much-needed boost to employment prospects, the Oxford Economic Forecasts group says in its latest review.

The outlook for the major economies suggests a similar performance to 1986, with both output and prices rising by an average 2½ to 3 per cent.

A slight acceleration in the pace of output in West Germany is expected to be accompanied by a much stronger recovery in both Italy and France.

West Germany's economy is forecast to expand by 2.9 per cent in 1987 compared with 2.7 per cent last year. The growth rate in France may accelerate to 3.1 per cent this year from the 2.2 per cent seen in 1986, while in Italy it could rise to 3.3 per cent from 2.8 per cent.

In Britain the prospect is for economic growth of 3.4 per cent in 1987 compared with 2.1 per cent last year, the Oxford Group says. In parallel, Britain may face a temporary deficit on the current account of the balance of payments of around \$20m and a rise in its inflation rate to 4.7 per cent, 2 percentage points higher than the average for the main economies.

THE GOVERNMENT'S proposal to give creditors the right to sue for interest on unpaid debts has been given the go-ahead by the Confederation of British Industry (CBI), the UK employers' organisation.

Mr Norman Rose, CBI deputy director of company affairs, said yesterday: "We feel it is unfair for creditors to be done out of their right to interest where debts are settled just before proceedings are started. We believe they should have the right to sue for such interest, and that awards should be left to the discretion of the court."

The employers' backing for the Government move, announced recently by Mr David Trippier, junior minister at the Department of Employment, does not extend to the major change advocated by Mr Richard Ottaway, Conservative MP, which would give creditors an unqualified statutory right to interest.

The CBI's move is part of a new campaign to encourage early payment of bills, on which it will be publishing shortly a guidance booklet setting out "best practice" for all sizes of companies.

SMALL British companies have been effectively denied access to over £100m worth of low cost loans from the European Community, according to the Confederation of British Industry (CBI).

Mr Jean Fisher, chairman of the CBI's Smaller Firms Council, said the Government's withdrawal of currency exchange risk cover for loans in the past 18 months meant small British companies could not obtain them.

This was despite the fact that the British Government was instrumental in making cash available for the loans during its presidency of the community.

Mr Nigel Lawson, the Chancellor of the Exchequer, should be able to cut income tax by 2p in the pound in his spring budget. If oil prices were to hold at around \$10 a barrel, a 4p cut to 25p could not be ruled out, says the bank in its latest economic review.

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LONDON Daily News, the new London newspaper to be launched on February 10, has appointed a deputy managing director. He is Mr Jeremy Thompson, who used to be operations director of Mirror Group Newspapers, publishers of the London Daily News. Mr Thompson left MGN to launch the Racing Post in competition to MGN's Sporting Life.

Business failure rate continues to fall

BY RAYMOND SNOODY

BUSINESS failures in England and Wales fell last year for the second consecutive year. The latest survey by Dun & Bradstreet, the business information group, shows that business failures dropped by 1.3 per cent to 20,680.

Company liquidations fell to 13,689, a decrease of 674 on 1985. Bankruptcies among individuals, firms and partnerships rose by 411 to 6,991 during 1986.

In England, London and the South East were the worst hit by 6,993 company liquidations, a 4 per cent rise. This accounted for 50.4 per cent of the total in England and Wales. Bankruptcies in the area rose by 103 to 1,970, a 5.5 per cent rise.

The North East was particularly badly hit with an 18.7 per cent rise

in bankruptcies compared with last year.

Dun & Bradstreet believes the depression in the steel, chemical, shipping and heavy engineering industries affected not only the large companies but the small businesses which serve them.

Mr Keith Williams, managing director of Dun & Bradstreet, said that although the figures on overall business failures were optimistic, "the picture is still gloomy for small businesses".

The 4.3 per cent rise in bankruptcies had occurred despite a fall in the number of new businesses applying for VAT registration.

Dun & Bradstreet's constant experience showed that those running small businesses tended to lack basic financial control and marketing skills.

How Eden plotted the downfall of Nasser

John Hunt looks at Cabinet papers 30 years after the Suez crisis

THE WAY in which Sir Anthony Eden, the Conservative Prime Minister and Mr Selwyn Lloyd, the Foreign Secretary, misled parliament and the country over the Suez crisis in 1956 is disclosed in the Cabinet documents for that year which have been released by the Public Record Office.

The documents, now available for scrutiny under the 30-year rule, give the lie to the official line of the Government repeated by Sir Anthony in his broadcast to the nation — that British and French forces had invaded Egypt in November in order to separate the Israeli and Egyptian forces and stop the fighting.

They show that leading members of the Government had decided much earlier in the year that Col. Gamal Abdel Nasser, president of Egypt, was planning to nationalise the Suez Canal on July 26, must be stopped by force and a Government sympathetic to British established in his place. It was recognised that military force would have to be used.

Although no direct evidence of collusion between Britain, France and Israel, emerges from the papers, it is clear that the Cabinet was told that an Israeli attack on Egypt was imminent shortly before Israel troops crossed the Egyptian border on October 29. However, the Cabinet was not told what has since become known — that Mr Selwyn Lloyd secretly visited Sevrès, a Paris suburb in October, to meet French and Israeli leaders to discuss a joint attack against Egypt.

An indication of the Government's early intention to use force came at a meeting on July 30 of the Egypt Committee, an inner group of

ministers under the Prime Minister.

It stated: "While our ultimate purpose was to place the canal under international control, our immediate objective was to bring about the downfall of the present Egyptian Government."

A meeting of the committee on August 2 shows that an Israeli attack on Egypt was seen as desirable. The meeting was attended by Mr Harold Macmillan (later Earl of Stockton) who died earlier this week. He was then Chancellor of the Exchequer. He said that consideration should be given to the possibility of reaction of Israel to any Anglo-French operation against Egypt. It was important that other Arab states should not come to the aid of Egypt — "on the other hand it would be helpful if Egypt were faced with the possibility of a war on two fronts."

There was another revealing note of a meeting on September 5 of a second Egypt committee staffed by top civil servants, under Sir Norman Brook, Cabinet Secretary. It drew up a draft political directive for the British commander-in-chief of the invasion force.

It emphasised the need for a "well disposed" Egyptian Government in Cairo and said it might well be necessary to occupy the headquarters of any resistance which would be in Cairo and to depose the Government which directed it. The force despatched to Cairo would have to be accompanied by a political adviser and his staff arranged by the

Building societies tread cautious path into new markets

BY HUGO DIXON

THE NEW SERVICES

- BANKING**
 - Money transmission
 - Cheque guarantee cards
 - Foreign exchange
 - Unsecured lending
 - Overdrafts
 - Credit cards
- HOUSING**
 - Estate agency
 - Property transfer
 - Survey and land valuation
 - Property development
- INVESTMENT**
 - Stockbroking
 - Personal equity plans
 - Unit trusts
 - Pensions
 - Insurance advice

BIG BANG came to Britain's towns and cities yesterday. The 1986 Building Societies Act came into force and unleashed potentially the most dramatic changes the retail financial services industry has seen for decades.

How will the societies, which between them control £137bn in assets, adapt?

Many of the partitions which artificially separate building societies from other financial institutions and determine what businesses they may engage in are being removed. Societies will be able to move into four areas previously the preserve of other institutions: banking, investment, housing and insurance services.

This will lead to a new spate of competition, allowing societies to fight back against banks. These have moved aggressively into societies' traditional savings and home loans markets, carving out market share and squeezing margins.

This is good news for consumers: already they are being paid better rates for their savings in the future, they can expect to pay less for personal loans. They will also be able to get more services from a single outlet.

The societies realise they cannot stand still and watch the profits on their traditional businesses being eroded. But they lack both the human and financial resources to move into new markets which are more complicated and riskier, and are taking a cautious approach.

Some are emphasising estate agency, arguing that there are advantages in offering an integrated house-buying service and that estate agents are good outlets for selling mortgages and other financial services.

Others believe estate agency prices are inflated and so are making their major thrust banking services. Yet others are pushing investment services, arguing that the retail customer is becoming sophisticated and wants more than a sav-

ings account. The National and Provincial Building Society has the most ambitious plans: it will be installing share-dealing terminals in its branches and selling personal equity plans.

Whichever way they decide to diversify, all societies will be paying a greater attention to profitability. They are being forced to not only compete but by the Building Societies Commission, the industry's new regulatory body, which is requiring them to set aside large amounts of capital before they can move into new businesses.

Concern for profit has already been given as the main reason behind the record £18bn merger plan between the Nationwide and the Anglia, announced last month. The enlarged society, both parties argue, will be able to get its branches to work harder, cutting unit costs.

If the eight or so second-rung societies, which are too big to be regional but too small to be national, and the countless small societies with no particular speciality see the need for further mergers, rationalisation should proceed fairly smoothly. If not, there could be blood on the floor.

Taiwan's economic growth will hinge on protectionism, \$ rate

TAIWAN'S chances of meeting its economic growth target this year are threatened by its currency's persistent appreciation against the US dollar and by protectionist moves by the US, say economists and government officials Reuters reports from Taipei.

Taiwan has targeted gross national product (GNP) growth at 8 per cent in 1987, after an estimated 10.81 per cent in 1986.

Pressure on Taiwan to further revalue its currency will remain strong this year due to its huge trade surplus with the US, officials said.

The surplus was expected to hit a record \$13.2bn in 1986, up from \$10.2bn in 1985, the officials and economists said.

They said the Democrat-dominated US Congress was expected to introduce bills aimed at restricting imports from countries with big trade surpluses with the US.

Mr Wang Chou-min, vice-chairman of the Government's Council for Economic Planning and Development, said the official growth target assumed an exchange rate of 35 Taiwan dollars to US\$1. "Whether we would maintain the exchange

rate we hope for remains a question," he said.

On Tuesday, the local dollar rose 6 cents against the US unit to 35.50, its highest level since February 9 1981.

If the Taiwan dollar hits 34 to the dollar, then GNP growth will fall to 7.5 per cent and go to 33 or 32, per cent GNP will expand by only 5 to 5.5 per cent, Mr Wang said.

"Our exporters would be badly hurt if the Taiwan dollar continues to rise because they could not compete with their South Korean counterparts in the US market," he said.

The US is Taiwan's largest trading partner. The measures were approved by Parliament on Tuesday and are due to be introduced in early January.

He said Taiwan had revealed its dollar by about 12 per cent against the US dollar since September 1985, while South Korea raised its currency by only about 3 per cent during the same period.

Mr Keh Fei-to, a senior economist at First Commercial Bank, said export growth would fall to under 15 per cent this year from 30 per cent last year if the local dollar rose to 34 to US\$1.

Total exports were expected to reach a record \$40bn last year, up from \$30.7bn the previous year, and were forecast at \$45.6bn this year, he said.

The Government has announced plans to boost imports from the US and narrow its trade surplus with that country in 1987 by some \$22m. The US is Taiwan's largest trading partner. The measures were approved by Parliament on Tuesday and are due to be introduced in early January.

The measures include import tariff cuts of up to 50 per cent on some 1,700 foreign goods and allowing imports of beer, wine and cigarettes from the US and the EEC.

Mr Keh said the measures were not enough to head off growing US protectionism and urged more steps be taken, including easing controls on foreign exchange and overseas investment.

He added that otherwise, the local dollar would continue to rise further against the US dollar.

A recent survey by his bank showed that textiles, footwear, rubber and plastics would have difficulty facing protectionism and a stronger Taiwan dollar, Mr Keh said.

Mountbatten challenged military operation

THE LATE Earl Mountbatten, who was First Sea Lord, made a last-minute appeal to Sir Anthony Eden to call off the military operation against Egypt during the Suez crisis. He challenged the Government to sack him, but this was rejected by Lord Halsbury, the present Lord Chancellor who was then First Lord of the Admiralty.

The handwritten letter is a dramatic document now released. It is dated November 2, shortly before the British paratroops dropped near Port Said on November 5. Lord Mountbatten, the Queen's uncle, pleaded with Eden to call off the invasion, even though British bombing of Egypt had already started and the assault convoy had left Malta.

He says in the letter that Eden had been aware of his "great unhappiness" over launching military operations, and how much he had hated the plan. He had, however, carried out his orders even though he did not believe that a just and lasting settlement could be worked out under the threat of military action.

"I am writing to appeal to you to accept the resolution of the overwhelming majority of the United Nations to cease military opera-



Earl Mountbatten: plan to turn back invasion

tions and to beg you, to turn back the assault convoy, before it is too late as I feel that the landing of troops can only spread the way with untold misery and worldwide repercussions" he wrote.

Eden telephoned Mountbatten and said he was not prepared to turn back the convoy. Mountbatten then wrote to Halsbury complaining that the navy would have the task of inflicting the main casualties on the Egyptians, but would carry out its orders "however repugnant."

"Nevertheless, he wanted to lodge 'the strongest possible protest of this use of my service'."

Cabinet deeply divided over use of force

CONSIDERABLE discussion within the Cabinet over the use of force to solve the Suez crisis is revealed in the papers. Apart from Eden and Selwyn Lloyd, the leading "hawks" included Lord Salisbury, Lord President of the Council.

Surprisingly, Sir Walter Monckton, Minister of Defence, emerges as the chief "dove" opposed to the military operation even though he had to organise it.

He solved his problem of conscience by quietly standing down because of alleged over strain on October 18, shortly before the Anglo-French invasion, but he continued in the Cabinet as Paymaster General, still voicing opposition.

Salisbury was worried about the attitude of Monckton, and also expressed concern over R.A. (Rab) Butler, leader of the House of Commons, and younger ministers in the Cabinet.

He wrote: "Walter Monckton's outlook at the end of this morning's meeting was, I thought as I am sure you did, both painful and rather disturbing."

"Not that it came as a great surprise. I think that both you and I know that he had for some time had doubts about a firm policy over Su-

ez. But I suspect there will be a measure of support for his views. "Rab is clearly not happy and I gather from what he said to me after the meeting that he had been making inquiries and finds that there are quite a number of others, especially among the younger members of the Cabinet, who have not yet made up their minds."

On September 11 there was a row in Cabinet when the Foreign Secretary reported that the Egyptian Government had rejected proposals for international control of the canal. He said the first option was to proceed with military action even though the US was opposed to it.

But Monckton strongly disagreed. He said any premature recourse to force, especially without US support, was like to precipitate disorder throughout the Middle East and alienate a substantial body of public opinion throughout the world.

On November 4, on the eve of the paratroop landing in Egypt, Monckton, who was then Paymaster General, called for the military action to be suspended indefinitely and warned his colleagues in the Cabinet that if they decided otherwise "he must reserve his position."

BEFORE Connie Fagzelle applied for a job as assistant manager at the South African builders supply company Cashbuild she did a bit of checking up through the bush. She even travelled from her home in the black township of Dubea, near Springs, a largely Afrikaans-speaking white mining and industrial town on the East Rand, to Sababone, the capital of neighbouring Botswana. There she discussed the company, and especially its attitudes towards black employees, with a friend of hers who was employed at the Gaborone branch.

Two years earlier she had left her job at the Institute of Race Relations in Johannesburg to join Corbrik, the country's largest brick maker. The company advertised itself as a progressive equal opportunity employer. But the only black in her department, Connie, a lively, forthright Zulu speaker who is divorced with two children at school, felt uncomfortable with the attitudes of her co-workers and felt she had been discriminated against when she was passed over for promotion in favour of an Indian lady with less qualifications and experience.

"I was unhappy and I felt cheated and oppressed. I decided I would try and get a job with a foreign-owned company. They have a better reputation for real equal opportunity. When I heard that Cashbuild was not only a South African company but controlled by a Sanman, the largest Afrikaner holding company, I nearly gave up on the spot."

Six months after starting work at Cashbuild's new depot at Springs, 60 kms east of Johannesburg, she is glad she ignored her preconceptions. For Cashbuild under Albert Koopman, a 30-year-old Afrikaner who spent ten years in Mosambic during the struggle for de-colonialisation, has combined fast growth in profits and turnover with a commitment to a form of worker democracy.

Dominant influence

FEW ECONOMIES are so dominated by a handful of large industrial mining and financial conglomerates as that of South Africa. The six major groups—Anglo American Corporation, Old Mutual, Sanlam, Rembrandt, Anglo Vaal and Liberty Life—between them control over 80 per cent of the market

As Koopman tells the story democracy is the chicken, profit the egg. In 1982, three years after he started Cashbuild as a subsidiary of the former Kirsch group, he realised that the company was going nowhere. Although the economy generally was benefiting from a gold-backed boom, Cashbuild's profits were falling. Margins were down, sales were flat, staff were unmotivated. Koopman, a restless, inquisitive character with an eclectic appetite for inspiration from sources as diverse as Marx and Sartre to Alvin Toffler's Future Shock and Schumacher's Small is Beautiful, first set out to question his white managers about the company's poor state.

"I went round all the branches and asked a thousand questions. I found that most of my managers blamed their black labour force for being indolent, uninterested, unmotivated. When he probed further into their perception of his own management style the response was 'pompous, egotistical, dictatorial and autocratic.' On reflection, Koopman recognised that these were precisely the kind of attributes inculcated by the system under which most whites are educated and brought up in South Africa.

But what concerned Koopman after this self-criticism was the thought that if his white lieutenants thought like that, what was the attitude of black workers.

One of the questions he asked black workers on his systematic tour of the 18 branches was "How are you paid?" The standard reply went something like this. "A green van comes round on Fridays. Two men carry a box into the office and I get paid out of that box." It was a perfect description of how it happened but revealed total ignorance of the way in which that money was earned.

"I realised that what we had to do was somehow restore pride in labour, build up self-esteem and make our employees feel worthy both as people and workers. This meant ending the separation between a worker's purpose and the purpose of work and a subservient, un-

Cashbuild

A step in a democratic direction

Anthony Robinson talks to Albert Koopman (right) about the role of black workers at South Africa's biggest builders supplier

questioning mind, created by years of governmental control."

In 1983 Koopman held his first meeting with black employees. He looked for the most radical guys and picked out two from each of our 22 branches. Eventually we came up with our first organisational chart with elected branch 'presidents' representing our 400 staff in the 22 branches. For the first year much of the time was spent on 'tea and coffee issues'—complaints about the indignities of 'petty apartheid'—and demands for more time off for shopping, to attend funerals and so on.

In the meantime Koopman was seeking through direct contacts to get across a "holistic" concept of the company, through diagrams, for example, which put the customer at the apex of a pyramidal structure and stressed the importance of co-operation and team work. The idea was to define the purpose of the game and then

draw up rules of the game." While this was going on Koopman delved into Japanese style "quality circles" and started learning Zulu and reading as much as he could about black culture. "Apart from wickerwork I found to my amazement a great similarity between the Japanese and the Zulus, especially in respect of the importance that both attach to social concerns, co-operative labour and attendance, for example, at funerals and other family occasions."

Increasingly Koopman got invited back to the homes of his black workers. "I have eaten donkey meat with golden cutlery brought out for the occasion and been to homes with 15 people sleeping on the floor. It is important to know how your workers live."

He also recalls the day when one of the most militant union members in the company questioned his motivation. After 300 years of white oppression



why should we believe that you are any different," he was asked. At that point Koopman recalls, "I took off my jacket and tie, lay on the floor and told him to trample all over me. I told him there was no way we could run a successful company if I was going to be held responsible for 300 years of history all the time." The unionist, totally non-plussed, stepped back. The man, Kaiser Sibangu, is now one of the most loyal company members. He has left the union and is now number two in a store which he is expected to take over as manager within the next six months. Indeed, the union's influence is now radically diminished.

This breakthrough on the personal level was matched on a company level 12 months into what Koopman calls the company's "empowerment" programme when the branch 'presidents', reflecting the wishes of their branches,

rejected the whole concept of representative democracy as embodied in the 'presidents'.

They also rejected the concept of shop stewards and decided that what they wanted was participative democracy.

After further brainstorming sessions workers and management came out with a concept which they called "venture communication" or "venturecom" for short. Perceived as a platform for participative shop floor democracy, each branch set up its own venturecom responsible for five aspects of each branch's activity. Introduced in January 1985 the system has an elected member responsible for quality of life, safety, labour, merchandising and operations.

With 91 per cent of the labour force black, of which 60 per cent is illiterate, the only limiting factor is that the workers responsible for the last two areas—merchandising and operations—be literate.

"We did not set out with the aim of black advancement but of making this company profitable. But we have actually created a culture which is conducive to advancement," Koopman claims, backing up his boast by pointing to the 34 black workers now preparing for management positions.

Meanwhile the company, which is well placed to take advantage of the major growth expected in black urbanisation over the next decade, has clocked up an impressive profit record. Net profit before tax rose from 1982 to 1983 to 6,631 rand in 1986 reflecting sharply higher productivity. Earlier this year the company was floated on the Johannesburg Stock Exchange and over the past four months its shares have rocketed from 1.10 rand to over 4 rand. Some 31 per cent of its employees hold shares.

At present Cashbuild has only around 3.5 per cent of a building materials market worth around 2bn rand (£850m) annually but aims to raise its share to 10 per cent by the end of the decade.

The unconventional form of worker democracy in operation at Cashbuild may not be repeatable elsewhere. But Koopman's experiment is being watched with keen interest by personnel and other managers within the Sanlam group and outside as South African business generally seeks new ways of reducing racial tensions and frustration of blacks at the workplace.

executive officer, Maryn King, is responsible for Sanlam's extensive wholesale and retail trading empire. Sanlam bought out Kirsch Trading from entrepreneur Natie Kirsch at the beginning of 1984.

According to Etienne Le Roux, Sanlam's general manager of finance, managers like Albert Koopman are encouraged to use their entrepreneurial skills as long as the results are satisfactory and the necessary managerial and financial systems are in place.

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Electronic images put on the slide

DICOMED (UK) has introduced an electronic system which, in a single workstation, combines on-screen facilities for composing pictures and a means of turning the images into high quality 35 mm film slides.

Called Designer PC, the

'A fungus thriving in dark corners'

Michael Skapinker reports on absenteeism

YOUR BEST friend is getting married on a day when you are supposed to be at work. What do you do? Don't ask the supervisor for time off, Brian tells his colleagues. He might refuse. Far better to phone in sick, he tells them.

One of his colleagues is a little nervous about this. He wonders whether it's right to take sick leave if you're not really ill. "What do you think is going to happen?" Brian asks him. "They don't rush around in a squad car and whisk you off to hospital for a body scan. It's your word against theirs."

Britain is full of Brian. A 1985 survey by the Industrial Society concluded that absenteeism costs the British economy 200m working days a year. Absenteeism "undermines productivity and profits. It cuts away at morale. Far too few people realise that the working days Britain loses through absenteeism render almost insignificant the days lost through trade union disputes," writes management consultant Andrew Sargent in a booklet which accompanies the training video in which Brian appears.

Absenteeism is a sensitive subject, Sargent says. People ARE sometimes too ill to come in to work. And trying to discover whether employees really have been as ill as they claim often produces hostility and defensiveness. "Are you telling us that it's illegal to have flu?" asks Brian when his supervisor raises the matter at a group briefing.

While absence from work is often caused by genuine illness, there are other employees who take sick leave to decorate the living room. There are many more who phone in sick when they feel just slightly off colour.

As the video, "Gone Today—Here Tomorrow," points out: "Even the most interesting and stimulating job can lack glamour on a murky Monday morning."

The video shows Brian's supervisor, Dennis, trying to evade responsibility for the high level of absenteeism in his section. "I don't know how many times I've been in here belly-aching about it," he tells the factory manager. "It's like talking to a brick wall. No one does anything about it." Who has done anything about it? "Personnel," Dennis says.

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"Why don't they hand out a few warnings?" That is the principal problem with absenteeism, Sargent says. No one really takes responsibility for it. "Consequently we frequently find that absentee control is vested in personnel specialists, welfare officers or even company medical staff," he says. When employees decide to stay away from work, they often simply phone the company receptionist, or get someone else to do so. Has Ron phoned in yet?" the factory manager asks Dennis, the supervisor. "Switchboard told me. His wife phoned in. Dicky stomach," Dennis tells him.

Rather than the personnel department, line managers and supervisors should take responsibility for absenteeism, Sargent argues. They are the people who know the employees best and who are responsible for encouraging and motivating them for achieving results. "It may not be their job to punish the ungodly or pronounce upon the solution to a long-term case. But it is their job to manage absenteeism."

By keeping proper records of who is off sick and why, and by asking persistently absent employees whether they need any medical or other professional help, supervisors could reduce absenteeism significantly, the video argues. If they know that their immediate superiors are taking a firm but friendly interest in their health, many more employees are likely to make the effort to come in to work.

"Absenteeism is a fungus that thrives in dark corners. The more light and air you throw on it the more you stunt it," the video says.

Sargent quotes a study by the conciliation service Acas which shows that absenteeism is lower in small working environments. He says there is also evidence to suggest that manual employees are absent twice as often as office staff and that they, in turn, are off work twice as often as managers. It would be interesting to know whether organisations with profit-sharing or employee share ownership schemes have a lower level of shop floor absenteeism than those which do not.

Gone Today—Here Tomorrow, by Gail Saxon and Vision, Royce Road, Peterborough, PE1 5YB.

British Gas monitor pipelines with Husky

Find out how Husky (UK) works!

HUSKY

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To see how a repair should be carried out, the mechanics select a video sequence by selecting an option from a menu that comes up on the screen. The MIC system interprets the selections made and displays the video sequence that the mechanic should see.

Also available is an interactive question and answer training session. Mechanics are quizzed on their knowledge of the car after viewing a video sequence. Their reply determines which sequence of pictures is shown next.

French light way on wheel chairs

FRENCH COMPANY Pocher has reduced the weight of folding wheel chairs to about 12 kgs from the more usual figure of about 20 kgs. The chairs are made from composite plastics, materials and glued aluminium. They have been developed in collaboration with Aerospatiale, the French aerospace company.

Ceramics start to show more fibre

FIBRE REINFORCED ceramics are the subject of a new report from Technical Insights, the New Jersey, US, high technology information services company.

The report discusses technologies, markets, fabrication methods and the applications that are coming to light. For example, Japanese engine research teams are looking at diesel engines with high temperature fibre-ceramic engine blocks that need no cooling or lubrication. Already silica fibre has been developed for space shuttle tiles (designed to withstand the heat of re-entry from space). Materials are even under development to replace the use of metal in castings.

The 225-page report, Fibre Reinforced Ceramics: Advanced Materials for Today's Needs, costs \$45 outside the US.

CONTACTS: Ceram Page: UK, 021 744 2211; Diomed: UK, 0800 27404; R&D: UK, 0800 26300; Videopage: UK, 01 434 2011; Pocher: France, 07 60 070; Technical Insights: US, 201 988 4744.

TECHNOLOGY

Smith gives Merck taste of its own genetic medicine

Stephanie Yanchinski in Singapore reports as the two US companies battle for dominance in Asian vaccine market

THE approval last month in Europe of a new hepatitis vaccine made by genetic engineering signals the first shot in a battle between two giant US drug companies for markets in the Far East. Smith Kline-Beecham, the Philadelphia-based Smith Kline Beckman, has been awarded a licence to market its Engerix B vaccine in Belgium. This, the company expects, will speed up the product's registration in the rest of Europe, Australia, and Canada.

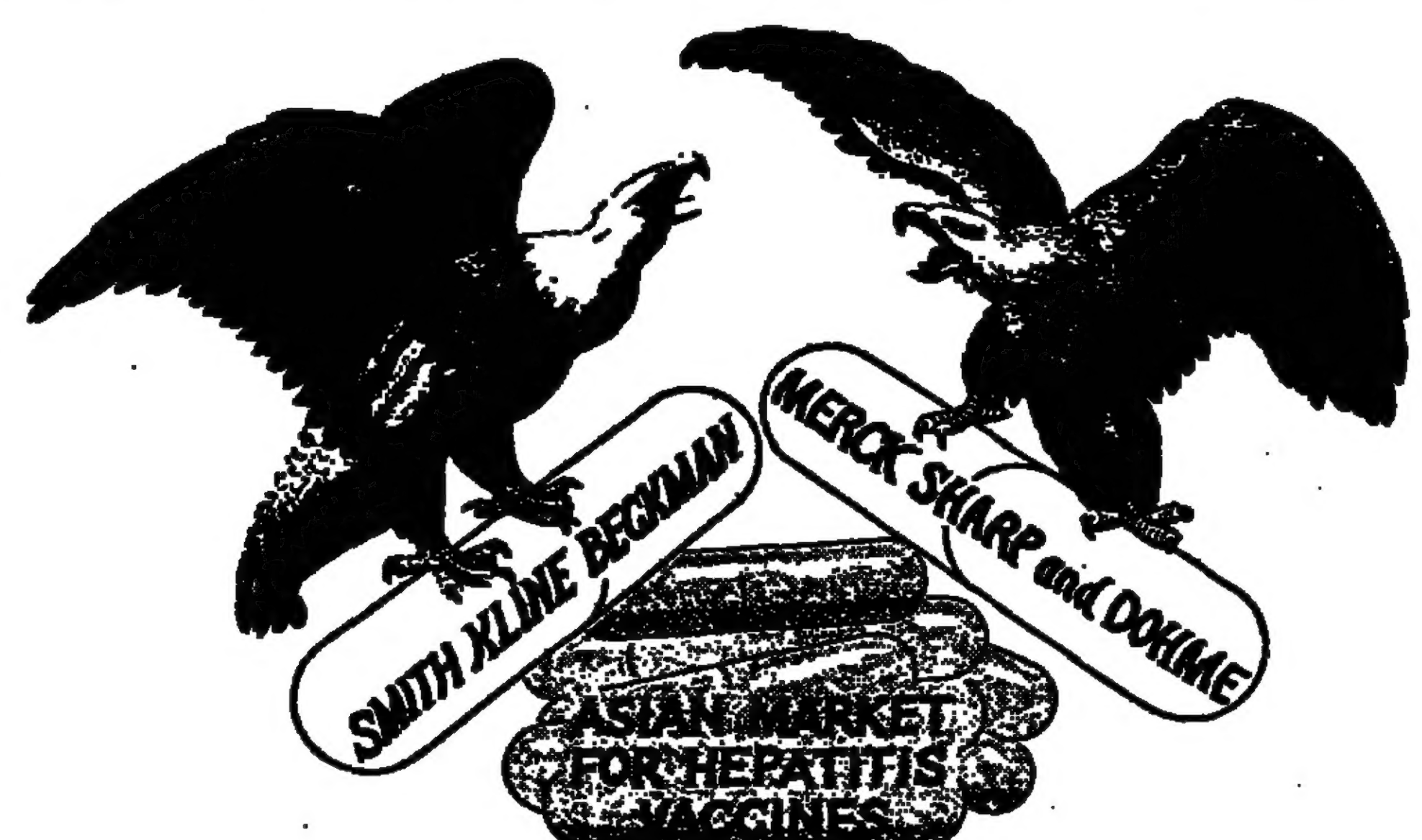
However, the biggest prospective market for hepatitis vaccines is in Asia, where the disease affects millions of people and is a killer. Thus Smith Kline's plans to market Engerix B in South Korea, Malaysia, Indonesia, Thailand and Singapore brings it into fierce competition with Merck, the world's number one drug company, for control of a market currently worth at least US\$400m a year.

Merck was first into the fray with its genetically engineered hepatitis vaccine called Recombivax, winning the coveted approval of the tough US Food and Drug Administration. Marketed as Recombivax II in Asia, the product is already on sale in Singapore, where a fledgling company Singapore Biotech handles its distribution and test marketing.

Although their products are very similar, the two companies have adopted very different strategies for their drive into Asia. Smith Kline wishes to strengthen its already powerful position in Asian pharmaceutical markets by selling its product widely and inexpensively. Dr C. Huygelen, vice president and general manager of Smith Kline Biologicals, predicts a "significant" drop in sales as the volume of sales goes up. "In our new, US\$100m plant in Belgium, we can produce the vaccine on such an economic scale that as it is expected to come down," says Huygelen.

Merck, on the other hand, expects the price of its vaccine will remain stable, at around US\$100 for three doses, but plans to license its technology to countries in the area which prefer to make and market their own vaccine.

Hepatitis B is a serious liver inflammation caused by a virus. Patients suffer from fever, nausea, vomiting, and jaundice. Chronic infection leads to



cirrhosis, and permanent liver damage. More serious still, hepatitis has been linked to liver cancer, which ranks among the top three cancers in the world. There are 300,000 new cases a year, and the disease is almost always fatal.

Of the estimated 240m who

Our manufacturing process is more efficient than Merck's—Smith Kline

carry the virus throughout the world 70 per cent live in Asia, where hepatitis is most often passed on from mother to newborn. In China, for instance, half of these carriers die of liver-related diseases such as cirrhosis or liver cancer.

Hepatitis is not only a problem of the East. It can be contracted by skin contact with the virus. Doctors, dental workers and other medical personnel in more developed countries therefore face a greater than average chance of contracting the disease, along with other high risk groups, such as homosexuals, drug addicts and prostitutes. The market for hepatitis vaccine in the US alone currently stands at around US\$120m a year.

Previous methods of manufacturing hepatitis vaccines,

however, created unjustified fears among some doctors about the safety of products derived from infected blood. Of those at risk in the US, one third have been vaccinated because of such worries.

For Merck, faced with this intractable marketing problem, and Smith Kline, anxious to consolidate its position in Far Eastern pharmaceutical markets, only genetic engineering provided a way of manufacturing a hepatitis vaccine that would be considered safe and could be produced in large enough quantities.

Both companies developed biotechnology processes relying on derivatives of ordinary baker's yeast grown relatively cheaply in steel fermenters. The yeasts are genetically reprogrammed to manufacture large quantities of a particle called a "surface antigen" derived from the hepatitis virus. Injected as part of a vaccine, this protein particle provokes the same immune response in the human body as a viral infection.

Ordinary yeasts are easy to grow. For example, it takes Smith Kline engineers only a few days to ferment the genetically engineered variety. Harvesting and purifying small amounts of surface antigen requires sophisticated technology, and a little more time. Even so, a batch of vaccine yielding millions of doses can be produced for market every few weeks.

Technical requirements and

regulatory restrictions meant both companies had to construct state-of-the-art production facilities. For instance, at its US\$100m vaccine plant in Rixensart, Belgium involves no less than 18 steps, many automated by computers.

However, Dr Michael de

Smith Kline is just being defensive about an inferior product—Merck

Wilde, head of molecular genetics at the Belgian laboratory, claims the Smith Kline process is more efficient than Merck's, and more economically "scaled up" to larger production runs.

The key to these improvements, Dr Wilde believes, lies in Smith Kline's patented method for extracting the minute quantities of surface antigen from the fermentation broth, combined with a way of purifying the product using attached columns filled with gels.

Perhaps even more important Dr Wilde thinks the Smith Kline strain of yeast may be more productive, allowing the company to make Engerix B in fermenters less than a third the size of Merck's. Smith Kline says that by relying on its own resources its

scientists could experiment with different yeast strains and come up with one that produces more vaccine than any other known variety.

Merck, on the other hand, acquired a ready-made yeast strain from Chiron, a fast-rising genetic engineering company on the West Coast of America. Merck's Dr Peter Ellis claims his company then did "99.9 per cent" of the additional development work to improve the strain genetically and set up a commercial process. As a result, he says, Merck lifted the yield by "an order of magnitude" and created a much more powerful vaccine than Engerix B. Recombivax's recommended dosage is half that of the Smith Kline product.

Dr Ellis believes that Smith Kline is being "defensive" about an inferior product and he says looking at all of the clinical results, ours appears better than theirs."

Meanwhile, Merck and Smith Kline face competition from at least a dozen other pharmaceutical companies spending millions of dollars on developing the next generation of genetically engineered vaccines. Wellcome Biotechnology, a subsidiary of Burroughs Wellcome of the US is focusing on one of the most promising alternatives made with cells taken from the Chinese hamster. This vaccine may prove to be more immunogenic than those prepared in yeasts.

However, it is unlikely that even these developments will bring down the price to that of conventional vaccines sold at a few cents a dose, which goes against the conventional wisdom that genetic engineering always means cheaper drugs.

Ellis, a former Merck product manager for Recombivax, has commented that the cost of biotechnology, "coupled with the increasing cost of doing science and clinical trials, pushes up the price of the final product."

The only long-term solution for countries too poor to afford Merck's prices is to "licence the technology and become self-sufficient," he says.

This strategy could pay other dividends. For instance, in China, and South Korea a willingness to part with advanced technology could open up markets for other products of the US pharmaceutical companies. Both Merck and Smith Kline are in discussions with the Chinese over joint ventures involving hepatitis vaccines.

WORTH WATCHING

Edited by Geoffrey Charlton

Credit cards: The copybook solution

CARRS PAPER of Birmingham, UK, claims to have made a significant improvement to the three-sheet sets of credit card slips used throughout retailing.

Currently, carbon paper is interlarded with counterfeits to misleading copies when pressed against the card in a shop's imprinter. But the information shown can be used to make counterfeit cards—already a serious problem in the US. The carbon copies are also dirty, creating problems for shop assistants in retail areas such as clothing and food, for example.

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THE ARTS

Arts Week

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Opera and Ballet

LONDON

Royal Opera House, Covent Garden: The Royal Ballet continues its performances of *The Nutcracker*.
Royal Festival Hall: London Festival Ballet gives daily performances of *The Nutcracker*.
Sadler's Wells, Rosebery Avenue: Sadler's Wells Royal Ballet continues its season with *The Snow Queen* followed by *Coppelia*.

NEW YORK

Metropolitan Opera (Opera House): The week features *Rigoletto* conducted by Thomas Fulton in John Dexter's production with Mariella Davis, Sherrill Milnes, Doro Merande and Dimitri Kavrakos; *La Bohème* conducted by Julius Rudel in Franco Zeffirelli's production with Leona Mitchell, Barbara Daniels and Brian Schoenfelder; *Die Fledermaus* conducted by Jeffrey Tate with Kiri Te Kanawa, Tatiana Troyanos and Otto Schenk in Otto Schenk's production; and *Madama Butterfly* conducted by Gianfranco Masini in Renato Scotti's staging with Miss Scotti, Vasil Modaveanu and Lenus Carlson. Lincoln Center (302 6000).

New York City Ballet (New York State Theatre): Following the final seasonal performances of *The Nutcracker*, the company's 55th season continues with repertoire by Balanchine and Jerome Robbins, including two of last spring's world premieres by Robbins, *Circle* and *Piccolo Balletto*. Lincoln Center (870 5570).

WASHINGTON

Washington Opera (Terrace Theatre): The company's season at the Terrace Theatre features *Don Pasquale* in a new production by Douglas Wager conducted by Cal Stewart Kellogg with Francisco Lopez in the title role, Pamela South as Norina and Gran Wilson as Ernesto. The 1982 English-language production of *The Abduction from the Seraglio* returns conducted by Arnold Oestman with Joyce Guyer as Constanze, David Kuebler as Belmonte and Kenneth Cox as Osemin. Kennedy Center (234 9085).

CHICAGO

Lyric Opera: Lotfi Mansouri's 1981 production of *The Merry Widow* continues with Maria Ewing in the title role, Alan Tins as Prince Danilo and Jerry Hadley as Camille de Rosillon, conducted by Baldo Podic. (332 2244).

VIENNA

Seattlesper: A Summer Night's Dream conducted by Richard La Bohème conducted by Mackerras with Premi, Wies, Dvorak, Hornik, Helm; *Die Fledermaus* conducted by Neuhold with Ghazarian, Dornesch, Lind. (51 444/26 55).
Volksoper: *Madame Pompadour* conducted by Bihl; *Der Opernball* conducted by Boncompagni; *Die Fledermaus* conducted by Bihl. (51 444/26 55).

Music

LONDON

Purcell Room (8pm): Eingham String Quartet. Pärt, Stachowicz, Lutoslawski (Mon).
Purcell Room (7.30pm): Tom Black and Susan Tomes, piano and Marjorie Fells, cello, Janacek, Debussy and others (Mon).
Wigmore Hall: Trio Fimino. Beethoven, Shostakovich and Mendelssohn (Mon).
Purcell Room (8pm): Elystan Piano Trio. David Matthews and Ravel (Tue).
Purcell Room (7.30pm): Caroline Dearnley, cello, James Lacey, piano and James Woodrow, guitar. Bartok, Tippett and Kodaly and others (Tue).
Purcell Room (7.30pm): Anne Carewe, cello, Jorge Nestro Serreya and Malcolm Martineau, piano and Elizabeth Layton, violin. Knussen, Lutoslawski, Britten and others (Wed).
Wigmore Hall: Robert Hall, bass baritone, accompanied by Andreas Schiffré, Schumann (Wed).
Purcell Room (8pm): Leda Piano Trio. Goehr, Adrian Williams and Wood (Thur).
Purcell Room (7.30pm): Theodore Ulrich, cello, Julius Drake and Andrew Bottrill, piano and Daniel Rye, clarinet. Poulenc, Berio, Pärt and others (Thur).
Wigmore Hall: London Handel Orchestra conducted by Derya Durlow. Gemindani concerti grossi (Thur).

NEW YORK

Carnegie Hall: Julliard String Quartet. Beethoven, Spohr, Ravel, Mozart (Mon); Ramsey Lewis jazz pianist recital (Tue); Arthur Green piano recital (Wed); Chopin (Wed); Orchestra of St Lukes, Julius Rudel conducting, Jorge Bolet piano. Schumann, Liszt, Dvorak (Thur).
New York Philharmonic (Avery Fisher Hall): Erich Leinsdorf conducting.



Mstislav Rostropovich, who conducts the US National Symphony Orchestra in a Beethoven, Sibelius and Brahms programme at the Kennedy Center, Washington, next week.

Strauss, Debussy, Schumann (Thur). Lincoln Center (874 2424).
Waverly Consort (Alice Tully Hall): George Merdichian. Spanish music of the year 1492, covering court and religious music as well as songs of the wandering Sephardim (Thur). Lincoln Center (382 1911).
Washington
National Symphony (Concert Hall): Mstislav Rostropovich conducting.

CHICAGO

Ensemble A Corda (Orchestra Hall). Bach, Hindemith, Mozart, Reger (Wed, 5.45). (435 8111).
Chicago Symphony (Orchestra Hall): Yoel Levi conducting. Haydn, Roy Harris, Prokofiev (Thur). (435 8111).

Theatre

LONDON

Les Liaisons Dangereuses (Ambassadors): Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marivaux and de Sade. Howard Davies' self-out, pre-revolutionary production for the RSC has moved from the pit with Alan Rickman and Lindsay Duncan still battling and bitching over lovers and other affairs. (830 6111, CC 830 1171).
Misalliance (Barbican): Rarely seen Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new woman crashing into the surrey conservatory in her monocle. Jane Lapotaire sparkles alongside Brian Cox, Elizabeth Spriggs and newcomers Richard McCabe (828 8725, CC 638 8881).
The Phantom of the Opera (Her Majesty's): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Mark Rylance. Elia Francesconi, superb soprano, contains a superb central performance by Michael Crawford. A new, mercurial and pitiful, with a funny plot to match. (238 6200).
Big River (O'Neill): Roger Miller's music rescues this sedate version of Mark Twain's adventures down the Mississippi, which walked off with many 1965 Tony awards almost by default. (346 0222).
The Mystery of Edwin Drood (Imperial): Rupert Holmes' Tony-winning reconstruction of the unfinished Dickens classic is an ingenious musical with music-hall tunes where the audience picks an ending. (238 6200).
Women in Mind (Vandeville): Alan Ayckbourn's new comedy has a brilliant performance by Julia McKenzie as a disaffected housewife visited on her own garden lawn by an imaginary ideal family. Black but funny, hailed in some quarters as a landmark feminist drama: not put off by that. (836 9875/848).
Shogun Express (Apollo Victoria): Andrew Lloyd Webber's rollercoasting folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).
Quad Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's top-dancing extravaganza has been rigorously received. (836 8108).

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic

only in the sense of a rather staid and overblown idea of theatricality. (238 6200).
42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Shuffie Off To Buffalo with the appropriately brash and leggy hoofing by a large chorus line. (977 9020).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (238 6200).

La Cage aux Folles (Palace): With some tinsel Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (757 2525).

I'm Not Rappaport (Booth): The best play of 1986 won on the strength of its word-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about life past, present and future, with a funny plot to match. (238 6200).

Big River (O'Neill): Roger Miller's music rescues this sedate version of Mark Twain's adventures down the Mississippi, which walked off with many 1965 Tony awards almost by default. (346 0222).

The Mystery of Edwin Drood (Imperial): Rupert Holmes' Tony-winning reconstruction of the unfinished Dickens classic is an ingenious musical with music-hall tunes where the audience picks an ending. (238 6200).

NETHERLANDS

Groeninge, Schouwburg. Christmas pantomime (in Dutch) written and directed by Alexander Doré Heshawman's *Magic Mirror* (Tus, music Wed). (12 58 45).

CHICAGO

Pump Boys and Dinettes (Apollo Center): Fascious look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (835 6100).

WASHINGTON

The Marriage of Betty & Boo (Arena): Christopher Durang's latest swipe at domestic life and marriage has an autobiographical air as it dissects three generations of a contemporary

only American family. James C. Nicola directs a cast headed by Carey Biggs, Donna Snow and Thomas Anthony Quinn. Ends Nov 23.
Les Misérables (Opera House): The American tour that will end up on Broadway early in the new year begins in Washington as a celebration of the British musical's leap beyond its American forebears. Ends Feb 14. (234 3770).

JAPAN

Kabuki (National Theatre) Kanadon Chushinguro (The Treasury of Loyal Retainers). Better known as the revenge of the 47 Ronin, the play is based on an incident in 1702 of samurai revenge for their master's death. The story is basically accurate and is particularly illuminating in what it reveals of Japanese loyalty, "face", form, obligation, vendetta etc. - norms which still underpin Japanese society. This month sees the final in the 3-part series and has star line of Kabuki's best-known actors. English language programme and excellent earphone guide. National Theatre, near Nagasaki and major hotels. (065 7411).

Kabuki (Kabuki-za) Of the various extracts from plays and dances, those featuring famous female impersonators (Yasushige Bandō should draw the crowds. In the morning performance he dances Kyo Kanoko Musume Jijoji. In the evening O-Masumi Jijoji dances he is joined by equally famous actors, Kamekura and Tsubunokuni. Excellent English programme and earphone guide. Kabuki-za, near Ginza. (561 3131).

Case: Revival of the Sank Company's special text dance. Excellent set, effects, good dancing and Kabuki tricks and movement compensate somewhat for the lack of characterization and genuine vitality. Nonetheless, worth seeing. Directed by Keita Asari. (320 4000).

The Water Garden, first and best of the trilogy by Shogo Ota which explores aspects of human nature, business, communication, by silent theatre. Very pertinent and appropriate to the Japanese. The Water Garden has been seen at many venues outside Japan and is a moving and compelling treatment. Performed by Ota's Tsubai Troupe at their base, T3 Studio, converted from a warehouse. The civilising amenity of a theatre bar, interesting performing space and location and especially a play without language problems all promise a rewarding evening. T3 Studio is near Hikkawa-dai (Yurakucho Line beyond Ikebukuro). (893 9480).

composition and an explosion of colours. Grand Palais, Closed Tue, Ends Jan 12 (6258 6224).

Musée d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuileries Gardens within the metallic structure and the glass-roofed vault of the vest Belle Époque railway station. It houses paintings, sculptures, objets d'art and photographs from the end of the romantic period to the beginnings of modern art and the Impressionist and Post-Impressionist collections formerly in the Jeu de Paume. Here they are contextualized. Continued on Page 7.

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Exhibitions

PARIS

Estève. After important exhibitions in Germany, Switzerland and Scandinavia, Paris in turn honours the abstract French artist born in 1904. The retrospective consists of 116 paintings, 50 watercolours, nearly as many drawings, some collages and tapestries and shows Estève's development. Influenced at first by Cubism and then by Cézanne, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous

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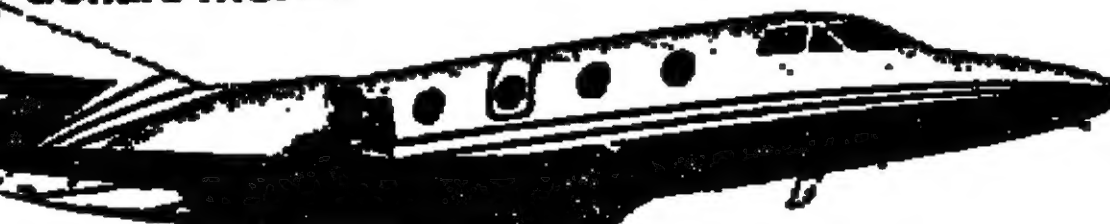
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THE ARTS

Film in 1986/Nigel Andrews

The patient is out of bed and alive and kicking

With more people going to films and new multiplexes being planned or built, the good news about the cinema in the past year is that it is clearly no longer dying, and can at last risk taking the patient out of hospital and sending him home to convalesce.

This is wonderful news for his medical attendants (the critics) and his friends (the public). And it is a timely rebuff to his relatives, who were hoping to benefit from the will. Such close-knit media as TV, video and cable, which could have cleaned up on cinema's

temples after its decease—all these movies, all these audiences driven back into the home—have been waiting vulture-like around the deathbed for the last several years. Now they will have to go away, or else wait considerably longer than expected.

Movie attendance in Britain, at over 70m, are up on those for 1985, which in turn were up on the all-time low of 1984 (55m). The trend is now consistent enough to suggest a real and lasting recovery. And although the production figures in the UK are less salutary—37 feature films going before the cameras last year against 55 in 1985—the firming up of audience demand should fuel an improvement in 1987.

Public interest in the cinema as a topic, and its good or ill health, has seldom been higher. Subjects such as the videotapes of Goldcrest or the buccanneries of the Cannon group are headline-winning topics in most British newspapers.

And in the year's films a spirit of exuberance on screen has matched, or helped to sustain, the renewed vitality of interest and debate off screen. The most striking feature of this decade has been the way popular and populist cinema has taken over the mantle of attention, among critics and film students from whom used to be called (forbidding phrase) "art cinema." Europe has gone into deep decline as a film-making force. Where once no world movies year would be complete without its avatars, Bergman, Bunuel, Antonioni or Godard, now most cinematic years can count the significant European films on the sprocket-hole of one or two.

The lack of heirs to the old European masters is in part a reflection of the worldwide reaction against modernism in the arts, whereby the more grating extremes of avant-gardism and "suffering for art" have lost favour and the pleasure principle has been reinstated in fields as diverse as literature

and architecture. In Hollywood and points east, there is a determination to put images on a big screen that justify the use of the big screen, and that tell the small screen where to get off. Hence, highly coloured, riotously action-packed entertainments like *Top Gun* and *Alien* leap to the top of the year's box office charts, and even movies presenting themselves as ambassadors for prestige literature (*Out of Africa*, *The Color Purple*) come gift-wrapped in wide-screen, all-colour values.

Of course alternative, art-house-style forms of cinema are still about. The low-budget, independent film is alive and well, and, to a startling degree, *My Beautiful Laundrette*, *Letter to Brezhnev* and *Mona Lisa*, together with the more lavishly styled but scarcely more expensive *A Room With a View*, have spent 1986 scooping up indecent quantities of praise and profit here and in America.

But the difference between these art-house films and the previous generation's is that today's are almost as populist in style and appeal as mainstream commercial movies. *Letter to Brezhnev* is a love story across the political divide *Mona Lisa* is a gangster film about a hoodlum with a heart. And even *My Beautiful Laundrette* is a romance made to seem funnier and more subversive than it is by the fact that the romances are both male, and that instead of *Monty Python* versus *Capulet* we have white punks versus Pakistani immigrants.

There is, accordingly, no shortage of drama, emotion and colourful conflict in modern cinema at either end

of its spectrum and audience of appeal or budgetary ambition. What is in short supply is artistic and intellectual challenge. In this context, the death of Andrei Tarkovsky at the year's end seems awesomely symbolic. He was almost the last director living who was giving us films for serious thought and for the long attention span. In Tarkovsky's movies, when "nothing" is happening you can be sure that everything is happening. It is happening in the fluctuating shapes of a cloudscape, the complex arabesque of a camera movement, the blink of a character's eye, the photography's subtle modulations between black-and-white and palest tints of green or brown. Tarkovsky set his audiences huge challenges of interpretation and response, and he demoted the Hollywood trinity of values—action, story interest and spectacle—to unimpressive place among his priorities.

His work has become a priceless admonition to us today. It tells us that however much serious moviegoers may congratulate themselves on having learned to stop worrying and love popular cinema, they cannot spend the rest of their lives on permanent holiday from the kind of cinema directors like Bergman or Antonioni or Tarkovsky have represented: a cinema of real but difficult beauty, of mental and spiritual challenge; a cinema whose power to astonish is no less considerable for being less extrovert, where surprise consists of moments of truth ambushing our lunatic being rather than moments of spectacle ambushing our increasingly jaded eyes.

But there were no Bergman or Antonioni movies in 1986, and Tarkovsky's last film will be among the first to appear in 1987. Given that the last 12 months have been a hurrah for popular values, my Top Ten consists of those films that were more than merely handsome, colourful or action-packed.

Ron: Kurosawa's *King Lear*, shot like a ferocious animated tapestry. Ginger And Fred: Fellini's glorious media luncheon, with two aging dancers hoisting it through a Dante's Inferno-style TV variety show. *After Hours*: Martin Scorsese's witty and surreal nightmare of New York after midnight. *Heaven And Her Sisters*: Woody Allen in New York-Chekhovian mood, with a funny fugue about lives of "quiet desperation." *Yan Tien Tethera*: Michael Cimino back in business with a savagely anti-heroic police thriller. *Legend Of The Sun Fortresses*: Paradjanov's period parable, filmed in glowing iconoclastic images. *Smooth Talk*: Joyce Chopra's eerily perceptive tale of teenage growing pains in California. *A Room With A View*: the Ivory-Merchant-Johns team take on E. M. Forster and win. *Thérèse*: Carmelite nuns at bay against spiritual storms, hypnotically directed by Alain Cavalier. *Dances With Wolves*: Kevin Costner's Alice growing up into a new Wonderland and discovering the magic of the old.

Among this week's new releases, steer yourself firmly towards *Yan Tien Tethera* (ICA). This comedy-drama from Taiwan propels two small siblings, a boy and his sister, escorted by

their guardian uncle, into the none-too-grateful arms of their country-dwelling grandparents for a long summer holiday. As one mishap follows another—pranks, pratfalls, the uncle's philanderings, the witnessing of a crime and the criminals giving pursuit—the movie confirms the old adage: that it is only when you have nothing to do that you find yourself doing a dozen different things, most of them disastrous. The film is fresh, funny and wise, and it never scampers its effects.

In Claude Chabrol's *Inspector Lavardin* (15, Chelsea Cinema) we re-encounter the policeman of the title (Jean-Pierre L  aud). This jovial brute of a French cop—an egg-eater, a liar, an intriguer, a snail with a warrant under his cloak—graced Chabrol's last film, *Cop au Vin*. Here he investigates foul play in a chateau. Who stabbed to death a famous Catholic writer (Jacques Dacqmine) and then dumped his body face down on the sea shore? Answers please on a stamped addressed envelope to Insp Lavardin, who makes a mighty meal of sifting the guilty party from among the top French Thespianians: Bernadette Lafont, Jean-Claude Brialy and Jean-Luc Bideau. *Tr  s chic, tr  s cynique*.

Or you may be in the mood for a tale of a car-racing American teenager who returns from the dead to wreak vengeance on the gang-leader who murdered him and stole his girlfriend. I cannot imagine why you should be, but *The Wrath* (18, Classic Fantasy, St) should satisfy you if you are. Action, colour, noise, spectacle, incident... which is where we came in.



Mia Farrow, Barbara Hershey and Dianne Wiest in "Hannah and Her Sisters"

New music in 1986/Andrew Clements

Harrison Birtwistle's high note

For once contemporary British music and opera in Britain shared a common high point. The much delayed premiere of Harrison Birtwistle's *The Mask of Orpheus* at English National Opera in May dwarfed all other new works in its scale and achievement. Though in revealing the pivot around which the whole of Birtwistle's development for more than 20 years has revolved, the Coliseum production (by David Freeman) did not always make every strand of the hugely complex structure clear, yet it did demonstrate that here was a thoroughly viable and organic stage-work, not at all the cerebral, refractory construction that some had feared.

Much more than that, it was in a real sense a novel solution to the problem that has beset new opera since the death of Alban Berg—the mismatch between musical and dramatic content. Here music and scenario were totally fused: the bundle of mythic strands was presented in a way that would have been unthinkable without the underpinning of music, and it was combined with music that divorced from its dramatic context would have had no obvious function at all. Into that was woven electronic inventions whose surface brilliance was in itself remarkable, disciplined, rigorous studies upon a single sound source which promised to open up vast new areas of experience to the electronic medium.

In any other year, either the

March, or the "dramatic pastoral" *Yan Tien Tethera*, introduced by the Opera Factory London Sinfonietta in August, would have taken pride of place. That Birtwistle should have managed three such singular first performances within just five months was remarkable. The music-dramatic piece remains problematical. The austere staging implied by the score, but not heeded in the "Elisabeth" Hall production, would place a great strain upon the concentration and trust of an audience, while its musical rewards, for all the glittering webs of sound, are less immediate than in many recent Birtwistle works. *Earth Dance*, though, is instantly arresting, proclaiming the colonization of fresh orchestral territory from its very first bars, and generating gestures of total orchestral prominence within a thoroughly coherent large-scale structure.

Without Birtwistle it would have been a dullish year for British music. Robin Holloway's Birmingham commission, *Seascope* and *Harvest*, celebrated its composer's highly individual version of the English pastoral with almost Stravinskian eloquence, while the few Francis compositions, it was Jonathan Harvey's *Medusa of Winter* and *Spring*, which aimed highest, and consequently disappointed most. Nicholas Maw's modestly pleasing work for cello and string orchestra reached London via King's Lynn; Nigel Osborne's collaboration with David Freeman for Opera Factory, *Hell's*

Angels, is best quietly forgotten.

Two middle generation Europeans did, however, at least make a mark in this country. Something of Arvo P  rt's music had been heard here before the Almeida Festival took up his cause in 1984, but nothing on the scale of his *Sinfonia*, whose extreme economy of means generates a tightly concentrated, 75-minute span, or of the hauntingly beautiful of the implicitly rhapsodic *tabula rasa*. Holmst  d's *Lachmann* was totally unknown until first Music, in the summer, and later more extensively the Huddersfield Contemporary Music Festival (crammed with more good things than ever), offered introductions. Lachmann's music operates on the border between ordered sounds and noise, constituting a re-appraisal of the fundamental particles of his art that could so easily become entirely pretensions (and from his worthy programme notes often threatened to be so) but which in performance is sustained by an acute ear for sonority and a precise control of musical architecture.

Bringing Lachmann before London audiences is exactly the kind of task the London Sinfonietta should be taking on; but its major project in 1986 was a Britten Tippet festival. The Sinfonietta is clearly trying to establish itself as a much larger band than the 14-player unit which has become so familiar, and while there is undoubtedly a whole host of contemporary

orchestral works just waiting for committed and expert players to take them up, the Sinfonietta's forays on a large scale have been largely confined so far to the composers such as Britten and Tippett, and mainstream orchestras are still more or less willing to programme. Of the Sinfonietta's concerts in 1986 perhaps the most valuable, an accomplished account conducted by the composer, which deserved to be perpetuated on disc.

Away from the music of the present, the independent London symphony orchestras have created seemingly endless confusion and argument over their future funding and organisation, while only intermittently presenting convincing evidence that they merit the concern that everyone has been expressing on their behalf. From a personal sample of their concerts the Philharmonia has been the most consistently accomplished, rising to a standard of excellence in an account of Bruckner's fourth symphony under Bernard Haitink, which even in calm recollection remained the most inspired I have yet encountered in the concert hall. The London Symphony, on the other hand, has in my experience been equally consistently unimpressive, with several performances that have not anywhere approached the standard of the other two.

Pressing hard on the heels of the London orchestras throughout the year has been

of course the City of Birmingham Symphony. Whatever the rights and wrongs of the plans to fund it up to the level of its main European rivals there is no doubt the concerts the CBSO have brought to London with Simon Rattle, have been of a quality that only the Philharmonia on its highest current form could have matched. Rattle is unquestionably now the hottest property in British music, and whether Birmingham pre-eminence is due to his own gifts or to a genuine raising of the standards of the orchestra under his leadership seems to be thoroughly irrelevant. Orchestral concerts of the quality of the recent one at the Barbican, which contained Sibelius and Brahms's symphonies on a level of achievement one had forgotten could come from a British orchestra, need to be encouraged at almost any cost.

Not many piano recitals of lasting value seem to have come my way during the year: only Annie Fischer's enduring humanity. Claudio Arrau's deeply pondered (yet now technically flawless) Beethoven, and the keen intelligence and accurate fingers of Michele Campanella, and Louis Lortie's serene and elegant recital of Tchaikovsky's *Concerto*, now combining a positive and credible platform personality with the unfailingly potent voice, and the secure East German baritone, Olaf Baer, surely the heir to the German Lied in direct descent from Fischer-Dieskau, left strong imprints, as did the still barely mature



Omar Ebrah  m in "Yan Tien Tethera"

Hagen Quartet, returning to Britain for the first time since they won the Portsmouth quartet competition in 1982, and confirming reports that they are destined for great things indeed.

The year's two major revelations have been reserved for the end. One arrived in the shape of the Orchestra of the 18th Century, conducted by Frans Bruggen, whose London debut at the Central Hall, Westminster, may have done little to convince anyone that here was a credible new concert venue, but must have made many converts to the cause of orchestral authenticity. The

orchestra is no less scrupulous about historical fidelity than any of its antipathetic British counterparts, but urged on by Bruggen it plays with a commitment and musicality that its rivals cannot match, producing accounts of Mozart symphonies in the concert hall and on record which combine musical and textural freshness in equal proportions.

Operationally a performance of Don Giovanni at the Droghda Court Theatre in Droghda, which provided not only the most profound musical experience of the year but also perhaps the most poignant, for there are now worries that the

fabric of this exquisitely preserved 18th-century theatre may not be able to withstand an annual opera season for much longer, and that the performances planned for 1987 may have to be the last. A visit to Droghda would convince the most diehard opponent of the authenticity movement—realised with the attention that Arnold Oltman brings to bear upon his singers and instrumentalists. A concert for historical accuracy can bring very special rewards, and in this Giovanni (directed by Goran Jarv  l) it was combined with a theatrical charge which was quite extraordinary.

Arts Guide

Musical Monday. Opera and Ballet Tuesday. Theatre Wednesday. Exhibitions Thursday. A selective guide to all the Arts appears each Friday.

January 2-8

Continued from Page 6

seeded by academic painters, their contemporaries, long decided for their pomposity. The sculptures come into their own in the immensity of the nave, at the end of which is a large-scale model of the opera and its district below glass then. The view of Paris from the terrace is an additional delight. Musée d'Orsay, Entr  nce 1, rue de la Boetie (4548 4516). Closed Mon.

WEST GERMANY

Th  ssen, Kunsthalle Philharmonie 76, T  ulnse-L  ntr  . A retrospective of 130 paintings and picture studies by Hans de Toulon-L  ntr   (1864-1901). Ends March 15. M  nster, Westf  lisches Landesmuseum, Domplatz 10. August Macke: To mark the 100th anniversary of his birthday, the museum, helped by the Macke archive and sponsored by the estate of Wertheim-Wack, is displaying 160 paintings, 130 pictures, 70 watercolours and documents. Macke, born in M  nster (Westphalia), studied in D  sseldorf and Berlin under Lovis Corinth. He was responsible for a new art form before the First World War. In the spring of 1914, he went with Paul Klee and Louis Moilliet to Tunisia. In the same year, he was sent to the front in France, and died in action in Champagne. Ends Feb 2.

Munster, Sprengel Museum Kurt Schwitters-Platz Pablo Picasso, the exhibition is the most complete display of Picasso's work seen in Germany, showing the 417 pieces donated in 1968 by the Industrialist

Bernhard Sprengel. Sprengel, who died last year, was Germany's leading collector of Picasso's work. The exhibition, with 400 graphic art prints and 17 oil paintings covers the entire career of the artist from 1904 to 1973, spanning the classical and surrealism, as well as Picasso's most recent works. Ends Mar 15.

ITALY

Venice, Palazzo Ducale: China In Venice: Chinese Civilisation from the Tang Dynasty to the Ming (75-1275 AD): 130 objects, including silk, brocade, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many result from recent excavation, and most have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in Italy, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987.

NETHERLANDS

Leam, Singer Museum. Glass creations by Sylvia Valkema. Ends Jan 18. Groningen, Groninger Museum. The use of colour in modern European architecture from 1910 to the present. Ends Jan 25.

SPAIN

Madrid, Julio Gonzalez (1876-1926). Spanish cubist sculptor considered with Picasso the top exponent of this movement; 30 sculptures and 70 drawings on loan by the Juan, Ve-

lencia's modern art museum. Ends Dec 30. Also: Miro sculptures (1893-1983): 109 sculptures and 140 drawings on loan by Moma, Georges Pompidou, Miro Foundation and other collectors; a video of Miro's sculptures of 1980-1970. Ends Jan 20. Both at Centro de Arte Reina Sofia, Santa Isabel 1. Open Tue to Sun: 11.00-21.00. Closed Mondays.

Barcelona, Collectors

Spanish Art in New York. A total of 78 paintings by 35 Spanish artists of the 1950-1970 period who started two significant movements. Miro's El Paso and Barcelona's Dal   al Set. Among the painters are T  les, Serra, Sempere, Zobel, Torn  , Canogar, Mompou, C  rteaz and Gutierrez. On loan by Dr Amos Caban, who has one of the most complete Spanish contemporary art outside Spain. Caixa de Barcelona, Plaza de Sant Jaume 1. Ends Jan 25.

Barcelona, Georges Braque. A retrospective gathers 128 works—drawings, tapestries, sculptures, and

gold and silver—created between 1906 and 1926 to his death in 1928. Ends Jan 25.

VENISIA

Gold and Power—Spain in the new world: To mark the 500th anniversary of the discovery of the Americas, the large exhibition of treasures from the Museum of America in Madrid tells the story of the Spanish conquest. The collection, seen for the first time outside Spain, includes ornaments and utensils of indigenous Americans, hand-drawn Mexican maps of great pictures of the blood-and-thunder of the conquest, records of Jesuit missions

in Paraguay and stunning gold statues and jewels from a land and a civilization as El Dorado. Vienna is the first stop for this exhibition, which will later travel to Cologne and Budapest. Kunstsch  tze. Ends Jan 25.

NEW YORK

Metropolitan Museum: 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Remy and Auvers. The Starry Night and Cypresses come from this period of working first in an asylum in Saint-Remy and then in Auvers, where he committed suicide in July 1890. Ends March 22.

CHICAGO

Art Institute: The art of Italian Renaissance armourers, with suits embellished with Greek and Roman deities and fantastic creatures of the artist's imagination, is on display in a special exhibit of French king Henry II's armour borrowed from Hever Castle. Ends Mar 17.

TOKYO

American Pop Culture Images Today with works of 80 American artists the exhibition also features a live concert, video, funk food corner and other aspects of the American pop culture since punk has been grafted on to Japan's youth culture by now, the exhibition should reveal the extent to which the original has been changed for Japanese taste. In: Japanese, La Forest Museum, Harajuku, 470 0011. Ends Jan 17.

The Nutcracker/Festival Hall

Clement Crisp

It would not now be considered Christmas in London without Festival Ballet playing Santa Claus on the South Bank and sharing out the varied delights of *The Nutcracker* to the young audience and their attendants. Over 35 years, the tradition has grown up of Chalkovsky and snowflakes and sweetmeats being directly on offer between Boxing Day and Twelfth Night (and beyond!).

This year the production is Peter Schaufuss's new revision of the text on which I reported from Plymouth as its first performance in December. Schaufuss's evident desire is to have the best of both worlds, of children's treat and adult entertainment. Yet in this he has, alas, failed. By erecting a structure of references back to Chalkovsky's family life, he has dangerously altered the focus of the piece, and the shifts of action between Chalkovsky's feelings and the original Hoffmann narrative serve only to confuse the issue further. In seeking to give the piece a point of view, he has in effect destroyed its point of view, which is that of an uncomplicated, undemanding childhood dream. Its pleasures could be easily appreciated by the young, but these were pleasures through which the grown-up eye might perceive the lost and magical world of childhood itself.

The *Nutcracker* can be understood as a mirror which reflects what we wish to see, frivolous or serious, just as Chalkovsky's score—the entire justification for any production—has elements beneath its dazzling surface which may take us into realms of enchantment and nostalgia. Peter Schaufuss's staging is well-intentioned but confusing; does anyone understand the child performers' feeble miming of the tale of the nut Krakr  k, or its reprise through awed black-outs when Clara is ill? Does anyone care? What *Nutcracker's* audiences seek is Christmas coziness, the frisson of magic and transformations, whirling snow and a profusion of sweets. To ask for narrative sense or insights into Chalkovsky's psyche is to break the back of the story with a quest for rationality in an art never famous for its logic.

On Wednesday afternoon the production looked somehow dim at the Festival Hall. The shallow stage makes the transformation from house to forest distinctly clumsy, albeit company performances had a willingness that did much to dispel the gloomy lighting in the first act. Mireille Bourgeois and Tim Almas were the Sugar Plum Fairy and her Cavalier, in rather decorous interpretations. I would have welcomed from them the charm and sense of physical brightness that Patrick Armand showed as The Nutcracker in the liveliest and most engaging dancing of the afternoon.

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Friday January 2 1987

Japan bites the bullet

FOR SEVERAL years now, Japan has measured the difference between pacifism and militarism in thousands of 1 per cent of gross national product. At last the Government of Mr Yasuhiro Nakasone has bitten the bullet and announced that in the 1987-88 fiscal year defence spending will exceed the 1 per cent shibboleth by .004 per cent.

Mr Nakasone has moved to cross the 10 year old Rubicon because he now has an invincible parliamentary majority and because he senses that the times in Japan have changed. He also is supposed to step down later this year and must have decided to do what ever succeeds him a favour by disposing of a thorny political problem. His desire to do this has been evident for some time, but he has previously lacked the nerve.

Even now, it is worth pointing out that the 1 per cent ceiling is being breached not because of the size of the increase in defence outlays—at a little over 5 per cent in real terms the planned rise is actually less than the average of recent years—but because the economy has weakened. Indeed, most economists believe that the government's forecast of 3.5 per cent real expansion in the year ahead is distinctly optimistic, which implies that defence will contribute a fractionally larger proportion than budgeted for. Conversely, an economic recovery could theoretically leave the ceiling unbreached, so small is the margin.

Political constraints

In many respects, adherence to the guidelines laid down by the Miki government 10 years ago has served Japan well, no matter how much Washington has complained that Japan has been getting a free ride on defence. It was imposed at a time when there was not only genuine concern at the levels of government spending in the wake of the first oil crisis but also uncertainty over which directions, beyond the purely economic, Japan might take in the world.

The ceiling, in effect, imposed discipline, as have other guidelines in contemporary Japan, such as the three non-nuclear principles and the limitations on the

export of military equipment. Their values have far outweighed any drawbacks of inflexibility. The most important standard of all, of course, is article nine of the postwar constitution, which renounces external aggression. Throughout his career Mr Nakasone has been conspicuously critical of these political and constitutional constraints and he has succeeded in bending some of them mostly to suit us. But he has not yet generated any discernible great constituency in Japan for rewriting the constitution, a fact which ought to reassure its Asian neighbours and others who suffered at Japan's hands in the last war.

Loosening, albeit slightly, the restraints could give a stimulus to the Japanese defence industry, until now a laggard factor. It was noteworthy that Japanese defence contractors were in the vanguard lobbying for Japanese participation in the US Strategic Defence Initiative, finally authorised by Mr Nakasone in the autumn. It is eminently possible that Japan could emerge as a significant, if selective, world supplier of technologically sophisticated military equipment, a prospect that the Western powers will view with mixed feelings.

Civilian control

But it is much less clear that this would bring about a change in the status or influence of the Japanese military. Forty years of peace have left Japan averse to the Defence Forces to use the correct title, with no independent standing in the land. They remain firmly under civilian control and any improvement in their capabilities has been very much within the framework of the US military alliance. Only the darkest conspiracy theorists could see the military today as agents of instability or expansionism.

The lessons of the last war should not be forgotten. Least of all by Japan itself. But it is appropriate for Japan to discard an outmoded shibboleth, the defence spending ceiling, so long as it continues to apply the reasonable restraints by which it has set so much of its course and has far more to contribute to the world than military might.

Over to you Mr Martens

ONE MIGHT be forgiven for imagining, on the stroke of midnight on New Year's Eve, a marked lightening in the step of British officials in Brussels, and a feeling of trepidation coming over their Belgian counterparts. It was the moment when Britain passed on the job of presidency of the EEC Council of Ministers.

There is a myth back in the national capitals of the European Community that the rotating six-monthly chairmanship provides each member-state with an opportunity to leave its mark in Brussels. Very rarely does the myth become reality, and the past six months seem no exception to the rule. It is with relief rather than with positive enthusiasm that the baton is handed on to Belgium.

All the signs are that the coming year — the 30th anniversary of signing the founding Treaty of Rome — will be one of the most difficult to date. It is opening with the drum beats of a threatened trade war between the Community and the US, a battle over farm exports which neither can afford to fight and which would leave both sides worse off if it came to pass.

Behind the wartime talk, from the Community's point of view (but matched by the same sort of problem in Washington) lies a bankrupt budget and the ever more desperate need to reform the lumbering Common Agricultural Policy. With its inability to match soaring farm production with declining world demand, resulting in unsaleable food mountains, the CAP has finally become politically unacceptable as it stands. That is hopeful. The budget, figures have been fudged for too long—the hidden gap between income and expenditure is now estimated at some Ecu 20bn (£14.8bn)—and in 1987 the bill will have to be faced. That is less hopeful.

Painful reforms

Add to that the changing face of the EEC: with the accession of Spain and Portugal just a year ago, the balance has changed from northern dominance to a north-south split. The real problems of dealing with more cumbersome decision-making, and of finding policies to reconcile the needs of northern industry and

Instinctive view

None the less, there was no agreement on liberalising air transport, a top British priority. The Council of Ministers failed to agree a 1987 budget with the European parliament, and there was no deal either on a five-year programme for EEC research collaboration, or few wish to pay cash. And the US-EEC trade war still looms. At the time of the London summit last month, a senior EEC diplomat remarked that the British administrative machinery seemed like a highly-tuned and efficient engine—running in second gear. Although British policy has undoubtedly moved in a European direction there is still a feeling elsewhere in the Community that London sees the whole exercise in European co-operation as inter-governmental bargaining, a glorified series of bilateral relationships.

All the main topics on the summit agenda—terrorism, drugs, the campaign against AIDS as a danger, even unemployment—were essentially issues beyond the normal limits of the Community's institutions. Belgium, on the other hand, is as committed as any to bolstering the Community institutions. It will be a test now whether Mr Wilfried Martens' instinctively European view will prove more successful in solving the major problems of the Community agenda than Mrs Thatcher.

THE GUINNESS AFFAIR

Out come the skeletons

By Clive Wolman

IT WAS EARLY Monday morning five weeks ago that investigators from the Trade and Industry Department swooped simultaneously on the head office of Guinness, the brewing and spirits company, and on six other financial institutions in London and Edinburgh.

The common link between all the targets of the DTI investigation was their involvement in the £2.5bn Guinness takeover battle for Distillers a year ago, the UK's second largest takeover bid and one of the longest and most acrimonious.

They came out of the night. Two men just turned up in Moscowite fashion and handed us a letter full of legal jargon. Mr Ernest Saunders, Guinness chief executive, said afterwards.

The letter said that the DTI was interested in the possible misconduct of the affairs of Guinness at the expense of shareholders. Since then, no further information has been given by the DTI to the two external inspectors, who were appointed to lead the inquiry.

The investigation is unprecedented both in the size of its target, the world's fifth biggest drinks company, and in the openness of its purpose. Other large DTI investigations have generally been launched while the company was embroiled in an open and unresolved dispute.

But the bitterness of the Guinness takeover battle had faded. There was a brief revival of the arguments in the summer when Mr Saunders decided to become chairman as well as chief executive of the company and to discard a written commitment made during the battle to appoint as chairman Sir Thomas Risk, the Bank of Scotland's governor. Mr Saunders won the day. Shareholders were reluctant to oppose him because of his record in revitalising Guinness since 1981.

Thereafter, the Guinness management, with little controversy, its cost-cutting and restructuring programme at Distillers — and at Arthur Bell, the whisky company acquired in 1985.

Throughout the first week of the DTI investigation, Mr Saunders claimed several times that he had no idea what the DTI was interested in and that he had nothing to hide. However, slowly and painfully, information seeped out about the conduct of Guinness and its merchant bank adviser Morgan Grenfell during the battle for Distillers they fought against Mr James Gulliver's Argyle group. The DTI investigation appeared to be concentrating on share dealings in the final stages of the takeover. The investigation, it became clear, was prompted by a tip-off to the DTI from the US Securities and Exchange Commission

(SEC) under an exchange of information agreement signed in September.

That focused attention on two US wheeler-dealing financiers who had supported Guinness during its take-over battle. One was Mr Meshulam Riklis, whose Rapid American Corporation distributed Dewar's whisky. The other was Mr Ivan Boesky, the New York merger and takeover arbitrator, and an associate of Mr Riklis. In a mid-November, Mr Boesky was unmasked by the SEC for having traded on inside information about impending takeover bids. In the hope of escaping imprisonment, Mr Boesky talked freely to the SEC about the involvement of others in illicit deals. He even allowed his telephone

conversations to be taped. In late 1985, Mr Boesky, who was taking a growing interest in the UK, built up a stake in Distillers and then offered his assistance to Mr Gulliver, shortly after Argyle launched its bid. The offer was turned down. A few weeks later, Mr Boesky increased his stake in Distillers just before Guinness announced its counterbid, with the approval of the Distillers' board, at a higher price. Mr Boesky ultimately pledged his stake to Guinness. Guinness has denied that it gave Mr Boesky any inside information about its planned bid.

In December 1985, the Argyle Group was also approached by Schenley with an offer of support in return for a guarantee that the Distillers board would be renewed if Argyle won control of Distillers. Argyle declined. It believed Schenley's profit margins were excessive.

As the takeover battle reached its climax, in fact, Boesky and Riklis became active dealers

known investor. The admission added to the suspicions of an illicit deal between Guinness and Boesky during the takeover battle, when Mr Boesky was actively seeking investors for his partnership fund. Guinness has denied any such deal and claimed that the \$100m was an investment and a prelude to future acquisitions in the US. The DTI investigators are not yet convinced. They have been sifting through the Guinness share price during the takeover battle which were orchestrated by Morgan Grenfell's star corporate financier, Mr Roger Seelig.

Mr Seelig had played the leading role in underwriting the Guinness bid and in persuading Mr Saunders to make a new bid after the first was referred to the Monopolies and Mergers Commission.

Mr Seelig persuaded several investment institutions to buy Guinness shares by offering to buy back their shares at a guaranteed price so they would suffer no loss if the stock market price fell. The total value of Guinness, and possibly Distillers, shares bought on this basis is estimated at around \$50m.

Such indemnities have often been given by merchant bankers on an informal basis during takeover battles. They are designed to exploit a loophole in the Company Act provisions which prevent a company from giving any form of financial assistance to the purchasers of its shares. The merchant bank, rather than its client, pays for

THE KEY DATES

October 1981: Ernest Saunders recruited from Nestlé as Guinness managing director.
December 1985: Argyle Group bids for Distillers.
January 1986: Guinness launches £2.5bn counter-bid for Distillers with a 1986 Guinness launch.
July to September 1986: Sir Thomas Risk dispute.
December 1: 1986 DTI launches investigation.
December 11: Schenley admits breaching Companies Act by buying 5.3 per cent Guinness stake.
December 19: Guinness discloses \$100m stake in Boesky partnership.
December 22: Guinness/Morgan Grenfell accused of using Guinness money to buy and support its own shares. Open dispute between the two.
December 30: Morgan Grenfell resigns as Guinness merchant bank. Seelig forced to resign from Morgan Grenfell.



The protagonists: Ernest Saunders (top) with (left) Ivan Boesky and Roger Seelig

Mr Saunders assured them he knew of no more skeletons in the cupboard and promised to provide daily briefings. In fact Guinness had gone to great lengths to shield the Boesky stake in secret. It was kept just below the limit beyond which disclosure is mandatory. It was to have been listed in the balance sheet merely as an investment. And Mr Boesky, who had been circulating the list of all the earlier partners quite widely, was told on no account to reveal the identity of the largest stakeholder.

But earlier this week, another skeleton fell out after the merchant bank Henry Ansbacher told the DTI about an unusual shareholding. It arose from the moves to boost the Guinness share price during the takeover battle which were orchestrated by Morgan Grenfell's star corporate financier, Mr Roger Seelig.

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the indemnity although typically its costs are recovered through its fees.

But on Monday, it emerged that, at least as far as 2.1m shares were concerned, someone had failed to follow the formalities necessary to sustain this legal facade. Instead Guinness' own money was used directly to buy back the shares at well above market prices under an indemnity commitment given by Mr Seelig. Thus a criminal breach of the Companies Act appears to have been committed, although it is unclear exactly who was responsible. During the takeover battle, the Guinness "war cabinet" met every day to discuss stock market tactics usually comprised Mr Saunders, his finance director, Mr Oliver Roux, Mr Seelig, Mr David Mayhew of Cazenove or another stockbroker, and a lawyer.

Guinness has accused Morgan Grenfell of acting without its authority in using its money to buy back the shares although it must have realised afterwards that £7.5m of its money had gone missing and was tied up in the shares from April to December.

Mr Saunders has now put his position as chairman and chief executive on the line by giving his pledge to the independent directors that he was not involved in any of the dubious manoeuvres to boost the Guinness share price or buy up Distillers shares.

It is quite possible that he preferred to divert his gaze from certain activities. But in most details of the takeover battle he involved himself obsessively. According to one former senior Guinness employee: "He brings a ferocious intensity to what he does, down to the last detail. Once he decided to go for Distillers, he had to win at all costs. The rules were just a hurdle to be overcome. There was too much prestige at stake."

Throughout the battle, few constraints were imposed on him either by his advisers—Mr Seelig was an equally ruthless operator—or his fellow executive directors who are his appointees and have no independent power base. Mr Roux, for example, who is one of several dozen young management consultants on secondment to Guinness.

One of Mr Saunders' greatest achievements at Guinness has been to attract a talented team of middle to senior managers with the help of his considerable charm and an extensive intelligence network used to find out everything about potential recruits. So far he has retained their loyalty and the headhunters have not yet turned the DTI probe to their advantage. Mr Saunders believes that, if he were forced to go, so would most of his senior management team.

Mr Saunders, who is currently taking a break on a Swiss mountainside, is determined to fight. But he could not resist a call for his resignation from the four independent directors, who can expect the backing of major shareholders.

Meanwhile, the DTI investigators must be complementing each other on the effectiveness of their "cage rattling" as more and more of the parties come forward to make confessions of the wrongdoings on their consciences. The DTI's response has been to widen its investigations, which could delay publication of its final report until 1988, although an interim report on part of the inquiry may be published by the spring.

But if further damaging information emerges without a detailed rebuttal from the directors, the institutional shareholders, who gave Mr Saunders the benefit of the doubt over the Risk affair, are unlikely to be so patient.

Rayner brings in new blood

The pace of change continues to quicken at Marks and Spencer with the board being strengthened by two new non-executive directors from outside retailing.

Dr David Atterton, a former chairman of Fosco Minsep, the industrial group, and a member of the Court of the Bank of England, was appointed yesterday. Denis Langan, vice chairman of J. Walter Thompson, the advertising agency, is to take his seat in April. They will bring the number of M and S non-executive directors to five.

Until very recently the only way to the top in M and S was to start at the bottom. Quite a few directors, including Lord Rayner, the group's chairman, began their careers stocking shelves in the stores.

Appointment to the board of people with experience outside the group is a development spearheaded by Rayner, the first non-family M and S chairman, who succeeded Lord Self, grandson of the founder.

Rayner gave notice of the style he was to bring to his direction when he took the chair nearly three years ago. "My job is to manage change," he said, "by breaking with tradition to go outside to hunt a new finance director, Keith Oates."

Rayner's innovations have included in-store credit cards, new lines such as furniture, and large store developments on the edge of towns.

Only this week the group has announced a new foray into the US market with the opening of four women's fashion stores—trading under the name D'Alaird's, which is one of the M and S retailing subsidiaries in Canada.

A few M and S stores will also be opened in the US on an experimental basis.

Although it is 14 years since M and S started operations in North America, the group is

Men and Matters

unruffled over the length of time being taken to get the operation to its liking.

Maxwell's team

Robert Maxwell, who relaxes by watching his own football club Oxford United, has appointed a new senior player to the management team which he asserts, loudly and confidently, will expand his international printing and publishing business into a £3bn-plus enterprise by 1990.

John Holloran, aged 42, left the chief executive job at printing group McCrone, last month after the company was taken over by Norton Opax. He is to be one of two joint executive vice-chairmen of British Printing & Communication Corporation under Maxwell's chairmanship. The other is Jim Sullivan who is based in the BPCC US office.

Holloran is also to be Maxwell's head printer as chief executive of BPCC Printing Corporation. He succeeds Michael Page who is retiring for health reasons but remains an executive director.

Holloran, a long-serving McCrone man, tried to fend off the Norton bid last year by a management buy-out. It was during the thick of that epic battle that he met Maxwell, who bought a stake in McCrone (which he later sold to Norton).

Holloran said he got on well with Maxwell at their first meeting. The two men compared what Holloran had done to develop his company with what Maxwell was doing with the bigger BPCC. Clearly Maxwell did not forget about the conversation of the men.

During the take-over fight it was Holloran's habit to work late into the night at his City flat, sustained by Indian take-away curries. Having known



his new boss a good deal longer than he has I would give Holloran this tip: switch to lobster and champagne.

Leaning curves

Stella Clarke becomes the first woman to head the governing body of a British university as she takes over the chair of Bristol University council.

Bristol has a history of leading the way in the emancipation of women. Just 100 years ago it was among the first universities to admit women on an equal footing with men. In 1922 it was the first to appoint a woman as secretary to the university. Two years later it had the first woman registrar. In 1970 Dorothy Hodgkin became its first woman chancellor.

Clarke, married to a Bristol solicitor and mother of four boys and a girl, has been a school governor, a magistrate, and a BBC governor.

One of her proudest achievements, however, working with her husband, has been to save the Theatre Royal, Bath, and hand it on in good shape to be run by a trust.

Supporters

A group of City of London wags have been taken aback by the suddenness of Roger Seelig's resignation on Tuesday from the leadership of merchant bank Morgan Grenfell's corporate finance team.

In the fortnight before Christmas they had convened at various parties and wine bars, and had debated the launching of a Save the Seelig campaign.

The aim was to rebut the gossip then circulating—motivated by admiration (envy?)—about the fortune Seelig had made by the youthful age of 40 as a significant shareholder in several of Morgan Grenfell's clients—all of which was, of course, perfectly above board.

One waspish follower of the takeover king drafted a greetings card based on an animal rights poster displaying the clubbing of a seal pup. A quick transposition of Seelig's face for that of the animal, a few words changed, and the campaign would have been ready to go public.

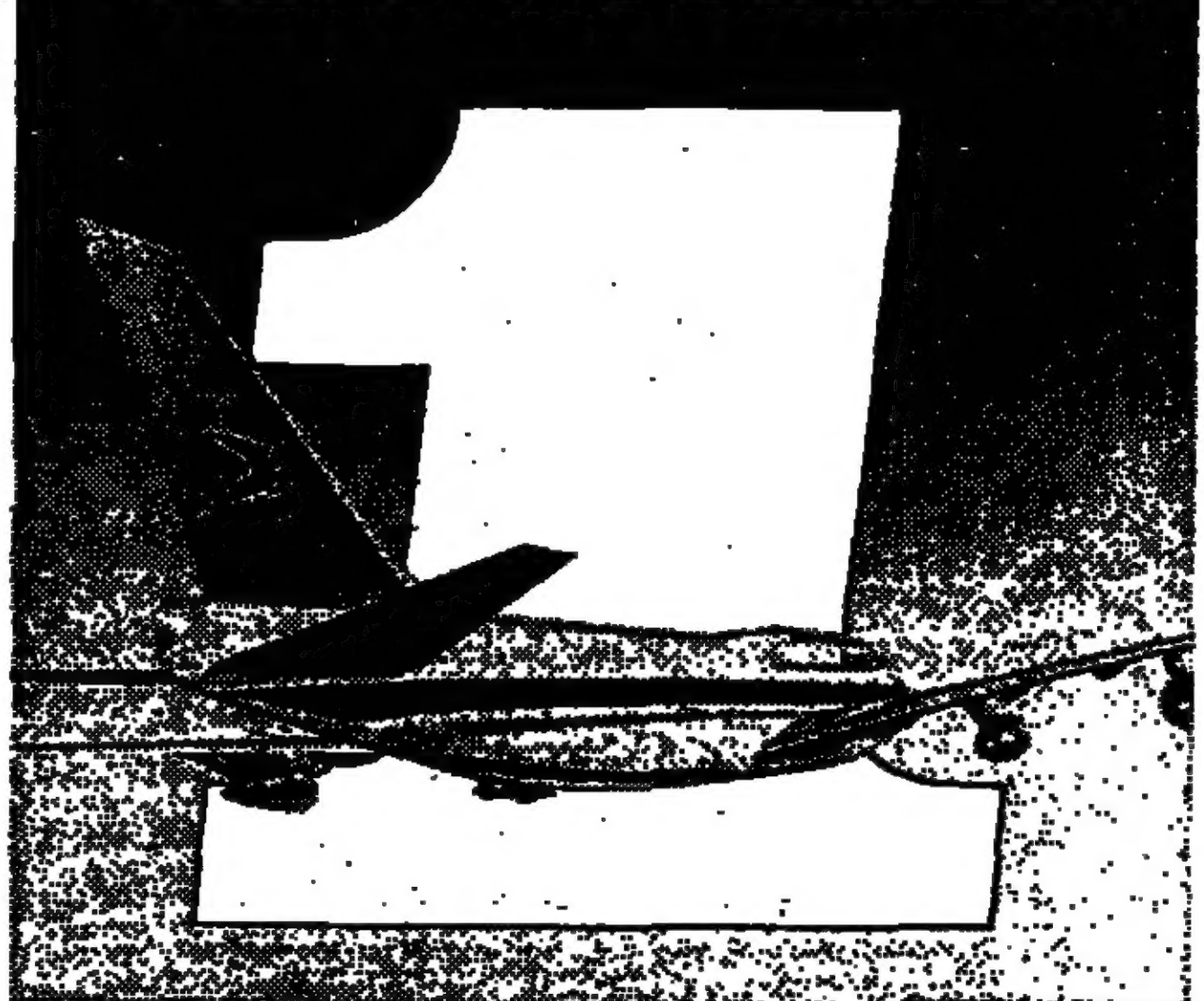
However, the more cautious among the jokers decided to wait until the New Year.

Whether it was inside information that led the budding Seelig campaign to hold off is unclear. But Tuesday's development seems to have taken the wind out of its sails.

The City has lost what could have been a greetings card to treasure. And Seelig, a jocular man, would certainly have appreciated the joke.

Observer

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... Michael Prowse overhears Michel Camdessus, the next managing director of the International Monetary Fund, rehearsing an unusually frank inauguration address

Vive la fraternité



A WORD OF ADVICE...

LADIES and gentlemen, it may seem curious but I feel compelled to begin my term as the seventh managing director of the IMF with an apology. For the first time in my life, I am slightly embarrassed to be a Frenchman.

Given the relative size and importance of the French economy, we might reasonably have expected to hold the managing-directorship once in the 40-year history of this great institution. Yet, as it happens, I am the third Frenchman to take the job: I follow in the footsteps of Pierre-Paul Schweitzer (1963-73) and my immediate predecessor, Jacques de Larosière (1979-86).

There is a tradition that the IMF managing director is always a European. Just as the president of the World Bank is always an American. But even this tradition hardly explains France's dominance. It is extremely odd, for example, that neither the United Kingdom nor

West Germany has held the top job.

Some will argue that the nationality of the IMF managing director is of little consequence. I disagree. It can be much more than a token of a country's commitment to international economic diplomacy. It is entirely a coincidence, I wonder, that we in France are more committed to economic co-operation and co-ordination—not to mention devices like currency target zones—than many of our colleagues in Bonn and London?

I shall do all in my power to ensure that the absurd "Europeans only" rule is dropped before the time comes to choose my successor. It is not just Britons and West Germans who have a strong claim on my job. As commentators have stressed, it is bizarre that Japan, the free world's second largest economy, has not yet held the office.

I agree. But I believe it might be even more beneficial if the next managing director came from the Third World—the recipient, so often, of rather austere IMF medicine. A

Brazilian or Nigerian might be better placed than a rich European to convince poor countries of the need for belt-tightening.

This brings me to the policies of the IMF which are obviously more important than my nationality. The most pressing challenge the Fund has faced in recent years is the Third World debt crisis. I have nothing but admiration for the way Jacques de Larosière rose to the immediate threat posed by Mexico's *de facto* default in 1982. At a time when the US Treasury was showing little capacity for economic leadership (James Baker did not arrive until 1985), Jacques assumed an invaluable co-ordinating role and protected the integrity of the world banking system.

But short-term crisis management and long-term solutions are quite different things. I must stress how concerned I am that all of the main debt indicators for developing countries have steadily deteriorated since 1982. Total debt outstanding in 1985, for example, was

\$711bn against only \$552bn in 1982; the ratio of debt to exports was 136 against 116; and the ratio of debt service to GNP was 5.3 against 4.7.

The undeniable fact is that, while short-run liquidity problems have eased, the long-run burdens imposed by debt have grown more severe. We kid ourselves if we think the much vaunted "case by case" approach to the debt crisis has done any more than buy time.

We also kid ourselves if we believe the political systems of the Third World can withstand decades of austerity. Just imagine what it would have been like to impose a 50 per cent real wage cut in the UK or France in recent years: the riots would have made the recent Paris demonstrations look like a Sunday school outing.

I look forward to working with the World Bank in seeking solutions to the problems of the Third World indebtedness. The IMF has suffered from a form of short-termism in the past and I want to see it pioneering constructive, growth-orientated

programmes in the future. The package devised for Mexico was just a beginning.

In Latin America in particular many countries and regimes have lost faith in the IMF. I intend to rebuild the Fund's credibility. As a sort of cross between international banker and politician, we cannot expect to be wildly popular among debtor nations. But we can and should expect to be regarded with affectionate respect.

I have no hesitation, therefore, in announcing that I will

wave the developing world and seek more formally its assistance in the design and implementation of adjustment programmes.

At the same time, I intend to take a tougher line with the commercial banks of the First World. Those who sold loans so persuasively in the 1970s should be more willing to clear up the debris of those lending policies. It is little short of a scandal that capital should now be flowing from poorer to richer countries. It is a perversion of the laws of economic logic—like water running up hill. But what can be done to persuade the commercial banks to resume lending? James Baker's call in Seoul in 1985 for an extra \$200bn over three years has gone

largely unheeded, suggesting that moral suasion has its limitations.

I intend to investigate more concrete ways of galvanising the private sector banks. It is possible, for example, that fiscal incentives could play a part. Alternatively, as has been suggested before, some form of partial insurance of private sector loans to debtor countries might prove practicable. Whatever happens, the industrialised world should not lose sight of the fact that it has to find some systematic means of channelling capital to less developed countries.

We in the rich countries will be in a better position to help the Third World if we first put our own macroeconomic house

in order. Vast current account imbalances and wildly oscillating exchange rates are hardly an advertisement for the free market system.

As managing director, I intend to promote the cause of international co-operation and co-ordination with all the vigour I can muster. There has to be more effective consultation among the leading economic powers and stronger surveillance of their policies. It is, after all, the inconsistency of national fiscal and monetary policies that is the root cause of external imbalances and instability.

What form enhanced economic co-operation will take, I cannot yet predict. But what I can say is that some means will have to be found to ensure that large creditor countries bear some of the burdens of adjustment.

At Bretton Woods, Keynes proposed a scheme under which large creditor countries would, in effect, have been charged interest on their surplus balances. The idea was turned down and the IMF has since tried to work a system which starts from the premise that debtors are always wholly responsible for their debts. The world is still living with the consequences.

... and Anthony Harris stumbles across a memo from Chancellor Nigel Lawson's secretary

Time to invent a few more taxes



FOR THE Chancellor's eyes only: with the 1987 Budget little more than three months away, I have prepared preliminary notes on some of the possible courses of action. As I am confident this Budget will not be your last, I have included thoughts on one or two of the more radical options.

While you will no doubt wish to protect the stability of the medium-term financial strategy, there is a medium-term problem which must be addressed. The next Budget seems unlikely to be a farewell gesture and the spotlight must be given to its implications for 1988.

Unfortunately it is unusually hard to forecast two major revenue streams: VAT and petroleum revenue tax. There is no precedent for an uncontrolled consumer credit boom running to satisfy this year, next year, sometime, never. OPEC is an equally wild card.

Expenditure is also a bit unpredictable. Ministers left out of the Autumn Statement are lining up like Oliver Twist, from the Navy to the Royal Opera House, and it is questionable whether discipline will be

reimposed before a general election.

This all suggests the steady-as-she-goes approach (I attach some useful quotations from J. Callaghan). Keep to rather modest forecasts for consumer and government spending; after all, if both overshoot, there is no financing problem.

Oil is fortunately more of a problem for 1988 than 1987, thanks to the delay in revenue collection.

Major taxes

A cautious approach, as suggested here, would not leave room for any large fiscal adjustment (because the exceptional level of consumer spending could not be projected into 1987-88). In addition I have received a copy of a memo from the PM urging a substantial cut in the higher rates of tax to forestall a revenue loss (if all our retired executives flee to Florida). This could be a serious medium-term problem. A cut in these higher rates is quite economical in revenue

terms, but ministers may feel that it would carry political risks as an isolated act.

It, therefore, seems desirable to tap a new source of revenue. An extension of the tax base would increase flexibility in 1988 and beyond, enable you to cut mainstream taxes more sharply and might be presented politically as a substitute for the higher rates of income tax.

Three alternatives might be considered:

A: A wealth tax. The subject was studied in some depth 12 years ago and the administrative difficulties then foreseen might be easier to tackle now that financial information is more freely available, as a result of policies of the market. It could also be levied at a rate. However, it would not be an appropriate way to check emigration by the retired.

B: A land tax. This tax is

widely levied in other countries (see attached studies) and the preparatory work was done in this department, following the favourable Royal Commission report of 1985 and the subsequent tax proposal by Mr Lloyd George (defeated in the Lords).

An outcry over the excessive use of credit cards

It has a number of advantages. The source of tax is inalienable. It has no effect on planning policy. It would be favourably received in the correspondence columns of the FT.

Against this, it would undoubtedly offend the farming lobby (though an EEC-wide, value-based, land tax might make a rather poetic contribution to financing the CAP) and would discriminate against one form of wealth as opposed to all others.

C: A value-based property tax. This is in some ways similar to a land tax and was recently proposed by the anti-general as the best available base for local revenue-raising. This suggests that there would be few administrative problems, but it would surely be more appropriate as a basis for a

national tax—the arguments are the same as those which led ministers to adopt a uniform national business rate.

A private property tax would seem to have the same advantages as a land tax, the base is inalienable and there is no effect on work incentives. It does not stimulate development, but would capture revenue from rising values—more reliably buoyant than a land tax.

It could be expected to have some favourable regional effects, the revenue yield would be large, even at a low percentage rate, and it would fall most heavily on those who would benefit from reduced higher rates of income tax.

Anticipating your approval, I am pressing ahead with administrative work on this tax.

Other taxes

The present state of affairs in

the City offers us a window of opportunity. Lobbying against our long-standing proposals to Exchequer notes and coins are free borrowing. Cards and electronic transfer are a derogation of the Crown privilege of money issue, or seigniorage. A tax on these transactions might have useful economic and revenue effects. It would, however, mean overriding MO targets.

Summary

Forecast assumes: 3 per cent growth of GDP and consumer

spending, 11 per cent increase in (real) public spending, exports perhaps 6 per cent up, small current account deficit (see attached City forecasts), sustainable growth, hope of falling unemployment. Good picture.

Measures: standard rate 25p, single higher rate of 35p, property tax to finance all but £50m of this, seigniorage tax, forecast £514m public sector borrowing requirement, interest rate cut to follow.

Reform of the rates

From the Executive Director, Managerial, Professional and Staff Liaison Group

Sir—Your lead article of December 23 "Wrong way to reform rates" opens up a very serious debate, and expresses some opinions which I am not sure that you can justify.

The organisation that I represent has been asked to ask our membership about this issue by sending out a questionnaire. Eighty per cent of respondents to the poll supported the four main proposals of the Green Paper. Some reservations however were expressed.

What controls would be instituted over high-spending local authorities? At present, if a local authority wants to increase expenditure it can spread the burden over domestic and business ratepayers. If the national law figure is set at a fairly low figure then any increase in spending by a local authority would fall entirely on the domestic ratepayer.

The right to levy an additional rate on business premises may be an incentive to unwise spending. Because it is available, local authorities will probably take it up whether they really need it or not. If this levy is used to reduce the "community charge" then it would be fine, but we fear that it would not be used for this purpose but spent unnecessarily.

In the determination of the "needs" grant which will decide what the "need" is? Will it be the Government or the local authority? "Need" should be determined by the local ratepayers through their elected local authority. If "need" is decided by Government then, no matter what its political complexion, the Government may use the "needs" grant as financial blackmail to force a local authority to do what the Government considers "needs" to be done, not what the local electors want to do. "Need" should not be used to carry out Government policies or to fulfil Government objectives.

In all, although MPG supports the Government proposals, it is wary of greater centralisation and greater Government control. We believe that local electors should control their own affairs, although this may be a counsel of perfection in a situation in which 42 per cent of local authority costs are met by Government, since the person who pays the piper always, to some extent, calls the tune.

MPG generally accepts that students should pay a community charge provided that this does not become an additional burden on the professional or managerial worker who is trying to further his children's

Letters to the Editor

education but who, because of his income, receives little, if any, assistance from the Government in the form of student grants. MPG supports the proposal that these with two homes should pay an additional "community charge" in the area of their second home.

MPG generally supports the Green Paper as a constructive attempt to improve payment for local government.

Winfred Aspinall, Twickenham House, Watlington House, WCL

Buildings in the City

From Honor Chapman.

Sir—Most of us would readily agree with C. Douglas Woodward's view "Buildings in the City" (December 15) that "... new buildings must have some respect for their neighbours and the character of the City." In practice the aesthetic and amenity aspects of large buildings are open to a broad spectrum of interpretation. It is certainly questionable whether they make the City "... an increasingly less attractive place in which to work."

Mr Woodward fails however, to address the central issue facing the City, and indeed the national economy, which is the proper investment of the resources of the City. In the late 1960s and how they are likely to be satisfied. The fact of the matter is that the highly competitive international banking and securities market dictates change. Many of the leading City institutions now require large new buildings in order to restructure and expand their international operations. Current immediate floor-space requirements declared by city occupiers to my firm now total over 6m sq ft. The companies who require this space are actively negotiating at the present time. In addition, we are aware of serious interest from other companies contemplating a move or needing to secure new accommodation which could add a further 3.5m sq ft to this figure. We estimate that over two-thirds of this total demand is for units exceeding 100,000 sq ft. These statistics illustrate the extent of the demand for large buildings and cannot be brushed aside by casually remarking "... of course there is a need for new buildings, and some of them need to be large ones..."

To justify his stand against large ("monster") buildings, Mr Woodward says "... it is interesting to note how many of the foreign companies who set up branches in the City choose to locate them in comparatively small refurbished buildings in conservation areas. This is a misleading and erroneous interpretation of events. Many foreign banks and securities houses who set up representative offices and branches in the City are faced with limited choices of property—they have to compromise and secure accommodation in refurbished buildings. He fails to consider how quickly many of these foreign companies have grown in recent years. Most foreign banking and securities establishments which set up offices in the City during the 1960s and 1970s have grown in employment and space terms. Many have exhibited rapid growth and are now seeking new office buildings greater than 100,000 sq ft.

Beastliness in Woking

From Mr M. Rothwell

Sir—Your feature on the proper investment of the resources of the Norwich Union (December 18) will have fascinated the scores of thousands of people who have seen that company lay waste at least one community, Woking. In the space of a few years a once unremarkable but pleasant little Victorian town has been systematically levelled. Norwich Union has thrown up over its bones an agglomeration of coldly commercial architectural beastliness.

As a result a considerable population has nothing to enjoy but several million square feet of office space, much of which is standing empty, a hotchpotch of mainly second-league retailers, no central hotel, no proper centre for the young (except pubs), no theatre, no cinema... In a word, no soul.

Two new developments are promised. In an attempt to turn a retail desert into a mall, \$5m is to be spent on draping grey, concrete shopping barracks with a kind of glass and wrought iron Georgian parrot cage, so transforming the offensive into the ludicrous. And when that has been done, it seems that a modern civic complex that includes the only two first rate amenities in Woking, a library and a swim-

ming pool, are to be added and, a gigantic office development put in their place. Unfortunately the details of this proposal are still extremely vague; the local authority cares as little for public consultation as the developers for the normal civic decencies.

Mr Martin Olley, Norwich Union's chief estates manager, told you: "We support town centre shopping as a way of protecting against inner city decay." That is a surprising comment from a company that is notorious locally for having turned Woking into a non-place—barren of life, warmth or history, and fast becoming the architectural laughing stock of Southern England.

Like many other people who live near Woking but have to go to Guildford to find good shops in a human townscape, I have no axe to grind other than sadness and indignation. Much more of Mr Olley's highly principled development and we shall form a Woking Union and go and ravage Norwich. M. G. Rothwell, Faversham, Guildford Rd, Guildford, Woking, Surrey.

Ideological swamp

From Mr S. Miel

Sir—Claims made by Labour leaders that they will put to work 1m unemployed in their first year of government, must be a commitment of political recklessness.

They may have in mind that period of full employment under Labour, in the aftermath of World War II. This was in the circumstances of a devastated Europe and a Britain both starved of capital and consumer goods for five years or more.

Employment in Britain was cushioned by replacement demand and shop steward domination encouraging overmanning. A wonderful opportunity for export development was presented by the European rebuilding programme. Industrial conflict, however, caused problems at home, making it difficult to cope with our export competitors on price, quality and delivery.

Industry's long-term export objectives were frequently thwarted by a reputation of unreliability, resulting in lost opportunities for both industry and employment. So much then for full employment under Labour's short-term policy. Handicapped by the ideological swamp into which Labour has been sucked, it has been made difficult to come to terms with the real world of industry and for that matter, its own survival as a viable alternative government. S. John Miel, 12 Chestnut Place, W2

Company Notices



Viking Resources International N.V.
Curacao, Netherlands Antilles

Notice of Extraordinary General Meeting of Shareholders

Notice is hereby given that an Extraordinary General Meeting of Shareholders of Viking Resources International N.V. has been called by the Manager, Caribbean Management Company.

The meeting will take place at John B. Gorsiraweg 8, Willemstad, Curacao, Netherlands Antilles on January 23, 1987 at 15.00 p.m.

The agenda includes, *inter alia*, a proposal to amend the Articles of Incorporation of the Company. The agenda and the proposed amendments are available for inspection at the offices of the Company at John B. Gorsiraweg 8, Willemstad, Curacao or may be obtained from the Paying Agent mentioned hereunder.

Shareholders will be admitted to the Meeting on presentation of their certificates or of vouchers, which may be obtained from the Paying Agent against delivery of certificates on or before January 16, 1987.

Paying Agent: Piersen, Holding & Piersen N.V., Haringracht 214, 1018 SS Amsterdam, The Netherlands.

CIA FINANCE LIMITED

US\$100,000 RATE

NOTES DUE 1988

NOTICE OF EARLY REDEMPTION

NOTICE IS HEREBY GIVEN that the holders of US\$100,000 Floating Rate Notes due 1988 currently outstanding under the terms of the Prospectus of CIA Finance Limited (the "Company") that was presented to the Securities Commission of the State of New York on January 14, 1987, and the holders of the same notes are hereby notified that the Company has elected to redeem the outstanding notes on the next business day after the date of this notice, namely, on January 23, 1987.

The Company has elected to redeem the outstanding notes on the next business day after the date of this notice, namely, on January 23, 1987. The Company has elected to redeem the outstanding notes on the next business day after the date of this notice, namely, on January 23, 1987. The Company has elected to redeem the outstanding notes on the next business day after the date of this notice, namely, on January 23, 1987.

EULA INTERNATIONAL B.V.

Floating Rate Note Issue of

US\$25 million

1987/1989

The rate of interest applicable for the six months period beginning December 31 1986 and set by the reference agent is 8% annually.

EUROPEAN COAL AND STEEL COMMUNITY (E.C.S.C.)

established by the treaty which was signed in Paris on the 18th of April 1951

LIENAGE—LUXEMBOURG (GREAT DUCHY OF LUXEMBOURG)

Bonds 7 1/2% 1972-1988

of FF250 000 each

Alphabetic Code 52 765

Numerical list of the 24 bonds

drawn at the 9th drawing conducted for redemption on the 18th of December 1986 and redeemable from the 30th of January 1987 at FF 250 000 per bond.

1

2

210 to 240

All previously drawn bonds were paid.

Correction Notice

LEUMI INTERNATIONAL INVESTMENTS N.V.

US\$75,000,000

Guaranteed Floating Rates

Notes Extended and due 1989

The interest rate applicable to the

month period commencing 31st

October 1986 has been fixed at

5 1/2% per annum.

The interest amount to US\$33.31

per bond of US\$100,000 nominal

to US\$33.30 per bond of

US\$100,000 nominal will be paid

on Tuesday 20th June 1987 against

presentation of Coupon No. 10.

BANK LEUMI TRUST COMPANY

Principal Paying Agent

This notice appeared incorrectly in the

Financial Times on Wednesday,

December 31st 1986.

BARCLAYS UNIBOND TRUST.

Copies of a Half-yearly Report to 4th November 1986 with an Explanatory Memorandum are now available to shareholders from:

Barclays Unicom International (Channel Islands) Limited, P.O. Box 152, St Helier, Jersey, CHANNEL ISLANDS. (Tel 0534 72924.)



Solvay Finance (Bermuda) Ltd. (formerly SOFIBER Ltd.) US\$100,000,000 10 1/2% 1986-1996 GUARANTEED BONDS

Unconditionally and irrevocably guaranteed by SOLVAY & CIE S.A.

Pursuant to Condition 7 of the terms and conditions of the Bonds, notice is hereby given to all Bondholders that the final instalment of US\$50 in respect of each bond is due and payable on 8th January 1987 in favour of the account-holder (SOFIBER Ltd.) (the "Holder").

Holder is requested to pay the said instalment on any Bond which will entitle the Holder to the final instalment of US\$50 in respect of each bond is due and payable on 8th January 1987 in favour of the account-holder (SOFIBER Ltd.) (the "Holder").

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Legal Notice

NOTICE TO CREDITORS

TO SEND IN PARTICULARS OF DEBTS OR CLAIMS

BUILDING LIMITED/HARBOR LIMITED

ALFALFA INTERNATIONAL LIMITED



Austin Rover seeks £400m injection

By Arthur Smith in Birmingham

AUSTIN ROVER, the UK volume car company, is seeking a cash injection of more than £400m (£387m) to cover losses and fund new investment under the Rover Group corporate plan submitted to the Government just before Christmas.

The company has also decided to save £100m on its investment programme by opting to update the present Metro small car rather than pressing ahead with its planned full replacement, code-named the AR8.

Austin Rover, which suffered a first-half trading loss of more than \$60m, looks set to double that figure after a disappointing second half just ended. In that period its UK market share continued to slide.

The Government, in order to enable the Rover Group to increase its borrowing from the private sector, is thought to be considering a financial reconstruction that could involve writing off debts incurred by Leyland Trucks and Unipart, the motor components subsidiary. This is in addition to any cash injection for Austin Rover.

The size of the overall contribution to the group required from the Government has yet to be determined. A key question in ministerial discussions about the Rover Group plan over the coming weeks will be the role to be played by Honda of Japan.

Austin Rover has reached agreement with Honda to develop jointly a new middle-range car, code-named the AR8, but there are also hopes within the Government that the Japanese company might take a 20 per cent equity stake in the volume car operation.

Payment for such a stake could involve Honda assuming development and tooling costs for the new car rather than a cash injection.

Mr Graham Day, personally appointed Rover chairman by Prime Minister Margaret Thatcher, is in a strong negotiating position. But the Government will want to weigh carefully any financial reconstruction in what is likely to be an election year.

There is a risk that some Conservative backbenchers might object to further state aid for the loss-making vehicles group.

On the other hand, any package could be presented as assuring a future for the volume cars operation and preserving jobs in the dependent component companies in the West Midlands.

Mr Paul Channon, the Trade and Industry Secretary, may have given a pointer with an announcement just before Christmas that the outstanding debts of Rolls-Royce, the aero-engine company, are effectively to be written off before privatisation later this year.

Such a move would be logical for Unipart, currently being sold under a management-led consortium. The component supplier, according to the latest available account at the end of 1985, had an interest-free loan of £73m from the parent company.

Similarly, Leyland Vehicles, including the truck and bus operations, showed an interest-free loan of £274m.

Leyland Trucks is currently in talks with DAF of the Netherlands about further collaboration and with Faccar of the US, which is considering a bid.

A financial reconstruction heralding the return of much of the Rover Group to the private sector and an apparently secure future for the volume car company, albeit at a cost to the public purse, could be politically attractive for the Government.

Mr Day's corporate plan contains a hard-headed appraisal of market prospects for the volume cars company.

Dealers have already been told that Austin Rover is projecting a UK market share of less than 17 per cent for 1987. That compares with the 1986 target of nearly 19 per cent and an actual performance likely to see the company achieve little more than 16 per cent.

Brussels seeks clamp on Japanese components

By CARLA RAPOPORT in TOKYO AND QUENTIN PEELE in BRUSSELS

THE European Commission is considering plans to clamp down on so-called "screwdriver" type assembly operations within the EEC which rely heavily on cheap imported components, especially from Japan.

Under a first draft now being circulated to the 12 member states for their reactions before any formal proposal is made to the Council of Ministers, anti-dumping actions against specific products would also apply to components for those products.

The proposal is already causing serious concern to Japanese exporters. If implemented, it would force an increase in the local content of products manufactured in Europe by Japanese companies and prevent their circumventing anti-dumping duties by exporting parts rather than finished products.

Japanese government officials and industry executives are expected to protest strongly against the proposal, arguing that it would be a strong disincentive to further Japanese investment in Europe. Such investment has been accelerating rapidly, largely due to anti-dumping duties threatened or imposed on finished products such as electronic typewriters, photocopyers and hydraulic excavators, and because of the effects of the rising value of the yen on export margins.

EEC companies such as Philips, the Dutch-based electrical and electronic goods manufacturer, and even Ford, the motor manufacturer, have complained to the Commission that Japanese parts greatly exceed the value of EEC parts in these assembly plants. They claim that the EEC subsidises Japanese companies receive parts at discount

rates and thus can undercut competitors in the European market.

The European Parliament has also called for action to close what is seen as the loophole in anti-dumping actions presented by such assembly plants, by extending duties to include parts as well as finished products.

Officials in Brussels confirmed this week that the measure was under serious consideration and had already been discussed with the member states before drafting a first proposal.

"There is a problem, that is clear," a senior official said. "If anti-dumping duties are applied on a certain product, it is quite easy to circumvent the measures by setting up a local assembly plant. If 90 per cent of the parts are produced in Japan, is it a European product?"

Paris concessions fail to win over striking railway workers

By GEORGE GRAHAM in PARIS

FURTHER CONCESSIONS to the striking workforce failed yesterday to win an end to the two-week-old conflict crippling the French railway system.

Mr François Lavondès, the mediator appointed earlier this week by the Government, announced that the controversial plan to introduce new merit-linked pay scales had been withdrawn.

The plan, one of the main bones of contention between the strikers and the management of SNCF, the national railway company, had previously been suspended.

Mr Lavondès said the management's plan was no longer under discussion but that talks would be held with the aim of agreeing on a new pay structure which would balance promotion on merit and on seniority.

The withdrawal of the plan and the offer of improved working conditions and increased rest days, however, showed little sign of satisfying the strikers. Rail services were reduced yesterday to their lowest level since the strike began, with only 40 trains expected to leave Paris stations.

Railway workers' co-ordinating committees remained sceptical over whether the project to link pay more closely to merit had been completely abandoned and they continued to press their demand for an improved pay offer.

But while the Government has been willing to give ground on the question of structural reforms, it is sticking to the line it has drawn on public-sector pay rises. It is trying to contain these within a limit of 3 per cent in 1987.

Mr Edouard Balladur, Minister of the Economy and Finance, said on New Year's Eve that the social conflict now hitting France should not be anyone's business but would be any change in the Government's economic policy.

Blaming the weakness of the French franc in the foreign exchange markets on the buoyancy of the D-Mark, Mr Balladur said he was ready to take "any measures at all to defend the franc," but there would be no change in economic policy and no devaluation.

In a half-day of trading on New Year's Eve, however, the French currency slipped closer to its floor within the exchange rate mechanism of the European Monetary System.

The franc was quoted as low as FF 3.118 to the D-Mark, compared with its EMS floor of FF 3.306.

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Holmes à Court raises offer for HWT group

By OUR FINANCIAL STAFF

THE AS2bn (£133m) takeover battle for Herald and Weekly Times (HWT), the Melbourne-based newspaper and broadcasting group, took a fresh turn yesterday when Mr Robert Holmes à Court, the aggressive Australian entrepreneur, raised his offer for the group by 50 cents to AS13.50 a share.

The new terms come a week after Mr Holmes à Court's original bid of AS13 a share, which itself was a response to an AS12-a-share offer earlier last month from Mr Rupert Murdoch, the Australian-born media entrepreneur.

The latest move in the battle between two of Australia's wealthiest businessmen for control of HWT increases the pressure on the target company's board, which meets today to decide on the bids. Mr Murdoch has given HWT until today to accept his offer, worth AS15.6m.

Although Mr Holmes à Court's first offer was higher in cash terms than Mr Murdoch's, analysts considered the bid from Mr Murdoch's News Corporation to carry a more attractive alternative to cash.

News Corp convertible notes rather than cash or convertible shares in J. N. Taylor Holdings, a little known quoted investment company, which Mr Holmes à Court is offering.

In apparent response, Mr Holmes à Court's new bid, made through Taylor, offers HWT shareholders nine Taylor convertible notes or preference shares for every five HWT shares. The initial bid on Christmas Eve offered seven Taylor notes for every four HWT shares.

At the same time Mr Holmes à Court has eased the conditions of his offer by requiring acceptance of only 53 per cent of shares compared with 90 per cent previously. This had been considered an obstacle for Mr Murdoch's bid, as Mr Murdoch already has 12 per cent of the shares.

Both entrepreneurs have been invited to today's board meeting, but Mr Murdoch has said he will not attend. He has also made clear that his offer will not be raised although News Corp officials were not available for comment yesterday.

China students in mass protest over arrests

Continued from Page 1

Dozens of Daxibao - big character posters - appeared at Peking University on Tuesday, despite the threat of five-year jail sentences for those guilty of spreading "counter-revolutionary" material. One poster told the Government to take note of the demise of the former Philippine President, Mr Ferdinand Marcos, and another suggested that "by shedding our blood we can awaken the Chinese masses".

The students certainly support the reform program led by Deng Xiaoping and complain that it is moving too slowly. They also sense that Deng and his fellow reformers are

under attack by more conservative communist leaders, whose messages on the country's alleged lack of direction are somehow being published in the Chinese press.

Wang Zhen, vice-chairman of the party's central advisory commission, has said that some students "are unable to tell right from wrong", and accused people of breaking away from the party. Another senior official, Chen Fidan, said "some of our comrades have paid little attention" to basic communist principles in "the past two years". This merits our close attention.

SIB early warning rules set out

By Hugo Dixon

AN EARLY-WARNING system to ensure that financial problems faced by investment businesses are reported swiftly was announced on Wednesday by the Securities and Investments Board, the financial services watchdog. The system took the form of the last set of the board's draft rules. It has two main elements.

Firms will have to inform the board by telephone or telex if they breach its capital

adequacy rules and by letter if failure in accounting systems makes it likely they will breach its conduct of business, client-money or financial-regulation rules.

They will also have to notify the board if auditors qualify annual reports, spot weaknesses in internal control systems or are changed for any reason. If auditors resign or are dismissed they will have to write to the board telling it whether there are relevant circum-

Riyadh budget projects deficit of \$14bn

By Finn Barre in Riyadh and Richard Johns in London

SAUDI ARABIA'S long-delayed budget, published on Wednesday, is the first in the Kingdom's history to project a deficit and envisages a revenue shortfall in 1987 of the equivalent of \$14bn, amounting to 31 per cent of planned expenditure.

Revenue forecasts are based on an oil price of \$18 a barrel set by the Organisation of Petroleum Exporting Countries at its conference in Geneva last month, but income from the oil-important sector has been estimated with caution.

Income projections are conservative in so far as average oil production is assumed to be 3.8m barrels a day compared with the 4.11m b/d quota given to Saudi Arabia under Opec's latest output sharing pact.

The expected deficit of \$2.72bn riyals is probably less than the actual deficit in the 1985-86 fiscal year ending last March, which could have reached SR 70bn. Bankers are confident that the Kingdom's much-reduced but still substantial reserves can meet the cost of what will be the Kingdom's fifth consecutive year in the red.

Total expenditure forecast is far higher than had been generally expected. Its size - and the fact that the Government has been willing to acknowledge publicly the need to draw on reserves - was seen by analysts as an emphatic sign of King Fahd's determination to contain inflationary pressure on the Saudi economy.

These economic pressures are only strengthened by the Kingdom's insistence on maintaining oil prices at around \$18 a barrel in line with the strategy decided on by Opec, they believe.

At SR 170bn (\$43.33bn), the latest Saudi budget compares with one of SR 200bn originally set for 1985-86 when actual disbursements amounted to SR 181bn, according to the Ministry of Finance and National Economy - meaning that the cut in spending, if the 1987 target is fulfilled, would be 6 per cent.

The shortfall will be covered by further drawing upon the foreign assets held by the Saudi Arabian Monetary Agency. At the last published count at the end of May 1986 these were put at SR 363.38bn, or nearly \$100bn, but they would have been further run down over the past nine months. Probably no more than half total is in the form of liquid assets.

The Kingdom has run budget deficits in three consecutive years since 1983-84, but the Government has never before projected one. Abandonment of any pretence at a tight fiscal is clearly aimed at reviving the moribund private sector.

Over the past nine months it has been heavily affected by delays in payments of state departmental forcing an increasing number of companies into debt or bankruptcy.

Last March the Saudi Government postponed publication of a budget, initially for a five-month period because of uncertainty about oil prices, and in August it announced that it would not draw up any spending programme at all for 1986.

One reason for King Fahd's insistence on Opec re-establishing a system of fixed prices based on a central reference of \$18 was because Riyadh wanted a reasonably firm revenue forecast on which to base a budget for 1987. It will be the first one laid down for a Western calendar year, although it has been officially designated as covering 1407-08 under the Islamic system.

Oil revenues for 1987 have been estimated at SR 65.195bn, or \$17.38bn at the current rate of exchange of 3.75 to the dollar set in June following the 2.7 per cent devaluation. The calculation is conservative, taking account of domestic consumption of petroleum products amounting to more than 800,000 b/d.

Oil revenue is projected as providing only 55 per cent of total finance compared with 77 per cent in 1985-86.

Manpower development is the sector least affected with the SR 23.72bn set aside for it only 1 per cent less than under the last budget.

THE LEX COLUMN

Projections on a moving screen

New Year readings of the market tea-leaves are almost always exercises in hindsight, more than any pretence at forecasting. For obvious and forgivable reasons, what can be said about the year to come has a habit of resembling what one would like to have said about the year just gone. Analysts learn from their mistakes but inevitably extrapolate from their experience.

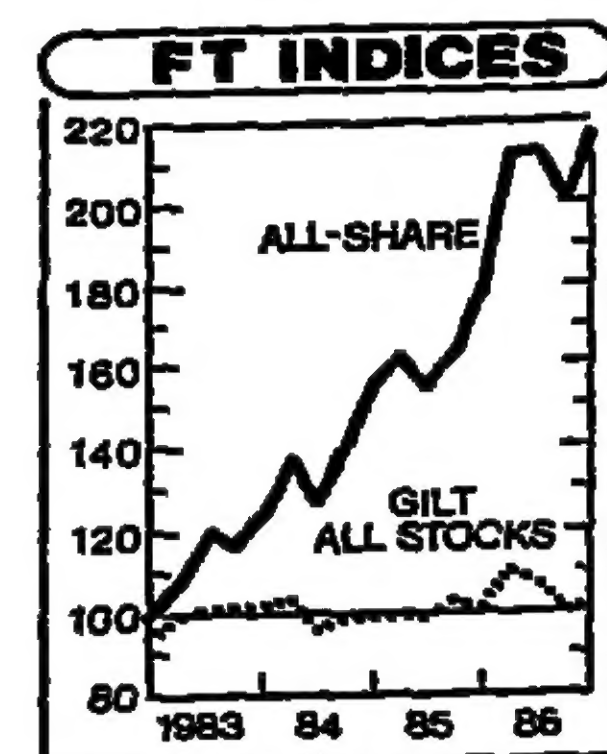
For at least the last two or three years, that has led to expectations of a mixture which is boringly - if rewarding - the same as before. Growth (we have tended to say to ourselves) is only too likely to taper off below budget, but at least the financial substructure of the corporate economy is sound, and so is the rest of the scaffolding which sustains the bull market: falling inflation and a reasonable compromise between future inflation and present output.

Straight lines

In the UK, if not elsewhere, that has meant that companies have generally managed to deliver some form of pleasant surprise to shareholders. Earnings growth has been extrapolated in a straight line for longer than most genuine profit models could justify, and when the earnings progression has shown signs of faltering, finance directors have managed to squeeze dividend cover and keep the market anticipating future growth (at least in dividends).

As a map of the UK corporate scene, that probably remains the picture to keep in mind. The mapping may just be done with a ruler - with or without the refinement of logarithmic paper - but the 15 per cent growth in corporate earnings on which we have come to rely is in the brokers' books once more. At very high real discount rates (even with the UK's relatively rapid inflation, the real cost of sterling funds has been rising) that probably underpins an equity market at about its present level: it does not endorse a rising market multiple.

The factor which should distinguish 1987 tea-leaves from other recent vintages is risk. In terms of the world environment and of domestic



politics alike, the steadiest corporate earnings picture has to be projected against a more volatile background.

Volatility

Since the Plaza accord of 1985, if not longer, hopes for the expansion of world activity have been based on the gradual move towards a new equilibrium between the surplus and deficit currencies - and particularly on the establishment of a dollar/yen parity that went some distance towards balancing the US/Japanese trade account. If that could be achieved - even to a modest degree - the US might be enabled to resume its historic role as the world's locomotive economy. At worst, the twin deficits would by stages come under control as the devalued dollar choked off the leakage of US demand into increasingly expensive imports.

The problem of the faltering locomotive - the US economy - may now be exaggerated by fallout from the Iran/Iraq war, Bosny and the undermining of the junk-bond method of corporate finance. A lame duck presidency that has been politically compromised is in no way a helpful influence. It remains possible that, even with a fix on the yen/dollar cross, after the Baker-Myazawa pact, the US will stagnate and the Japanese export sector will achieve volume without margin. It is not wild thinking to imagine a year - where the political background spells profit stagnation (at best) in the two largest economies.

In normal circumstances, equity markets might look to the monetary authorities to help out with internationally competitive lashings of cheap money. But there is no real sign of a Keynesian counter-revolution. Moreover, the pendulum of regulation has been halted - if not actually reversed - by the transatlantic atmosphere of financial scandal. Thus, it takes no great imagination to see the "steady as she goes" policy of the recent European summit being reinforced by a new wave of financial, if not fiscal, puritanism.

A coming general election in the UK, where the Government may be as much under attack for letting the City rip as for failing to restrain unemployment, is another questionable influence on the markets. Only if the Labour Party preoccupation with non-nuclear defence decisively destroys the opposition in the opinion polls will the looming election become a positive force for gilt-edged or equities. As yet, pre-election nerves have scarcely taken root.

Deluge

From a narrow electioneering perspective, however, there is every reason for UK equities - if not gilt-edged - to look on 1987 with a seasonal glow. Though the institutions stand to be deluged once more with privatisation stocks (British Airways, British Airports, Rolls-Royce, the BP holding...), it is clear that the slant of fiscal policy points towards the polling booth.

On the latest news of the PSBR, revenues are rising very nicely, through a mixture of corporation tax receipts and VAT. The amount of set funding that has to be done through the rest of this fiscal year is already looking so modest - despite the precipitous drop in petroleum tax revenues - that a pre-election cut in income tax seems virtually assured. The only serious question on this score is whether there will be time to pass the Finance Bill before election day. Rising unit labour costs, the main element of core inflation, will no doubt make a return to the agenda afterwards - if there is an afterwards.

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Copies of the Listing Particulars will also be available, for collection only, until 6th January, 1987 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT.

2nd January, 1987

World Weather

Area	Temp	Wind	Cloud	Pres	Humid	Visib	Notes
Adantic	12-15	10-15	10-15	1010-1015	70-80	10-15	
Arctic	-10-0	10-15	10-15	1010-1015	70-80	10-15	
Asia	10-15	10-15	10-15	1010-1015	70-80	10-15	
Australia	10-15	10-15	10-15	1010-1015	70-80	10-15	
Caribbean	10-15	10-15	10-15	1010-1015	70-80	10-15	
Central America	10-15	10-15	10-15	1010-1015	70-80	10-15	
China	10-15	10-15	10-15	1010-1015	70-80	10-15	
Europe	10-15	10-15	10-15	1010-1015	70-80	10-15	
India	10-15	10-15	10-15	1010-1015	70-80	10-15	
Japan	10-15	10-15	10-15	1010-1015	70-80	10-15	
Latin America	10-15	10-15	10-15	1010-1015	70-80	10-15	
Middle East	10-15	10-15	10-15	1010-1015	70-80	10-15	
N. America	10-15	10-15	10-15	1010-1015	70-80	10-15	
SE Asia	10-15	10-15	10-15	1010-1015	70-80	10-15	
South America	10-15	10-15	10-15	1010-1015	70-80	10-15	
U.S.A.	10-15	10-15	10-15	1010-1015	70-80	10-15	
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Friday January 2 1987

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Fermenta shares suspended indefinitely

By Kevin Dore, Nordic Correspondent in Stockholm

TRADING in the shares of Fermenta, the deeply troubled Swedish antibiotics and animal health group, is to remain suspended until further notice.

At a crisis meeting of shareholders on Tuesday the company announced that it had been forced to cut its forecast for 1986 profits (after financial items) to only SKr 40m (\$5.8m) compared with the SKr 700m forecast as recently as late October, following the discovery of a series of irregularities and improper transactions in the accounts.

Mr Bengt Ryden, the director of the Stockholm Stock Exchange, said that the financial information delivered by Fermenta was so scanty and uncertain that it was still impossible to make a correct valuation of the shares.

The trading halt would continue at least until the company had furnished further information and until an examination by the Stock Exchange's own auditors into Fermenta had been completed.

The board of the Stock Exchange is expected to meet soon to consider Fermenta's future as a listed company in the wake of the chaotic events that have enveloped the company and its now ousted chief executive and former main shareholder, Mr Refaat El-Sayed, during the last 12 months.

The debate has sent shock waves through the Swedish industrial and financial establishment, concerned not least about its reputation abroad. Mr Ryden has proposed that a special committee of inquiry be established to examine the many issues raised by the Fermenta affair.

First Chicago to acquire Beneficial National Bank

BY OUR FINANCIAL STAFF

FIRST CHICAGO, the major US banking group, is to buy Beneficial National Bank USA, the credit card operation of the struggling Beneficial consumer finance concern, for \$247m cash in one of the largest purchases of a US credit card business.

The deal follows last month's announcement by Beneficial, the country's second largest consumer finance operation, that it would drastically reduce its business after attempts to sell the company failed. Beneficial described the agreement with First Chicago as "the first and a very significant phase" of a restructuring plan first announced in August.

Beneficial National Bank's main business is issuing Visa and MasterCard cards. Of its \$1.1bn in assets at September 30, \$1bn were credit card account receivables, making it the 12th largest issuer of bank credit cards in the US.

First Chicago said it was the fifth largest issuer of such cards with \$3.4bn in outstanding balances on its First Card accounts. The bank expects to complete the purchase in the second quarter of 1987. "We will then fold the Beneficial operation into our existing credit card operation," said Mr Leo Mullins, executive vice-president for consumer banking operations.

For First Chicago, the deal represents an opportunity to broaden its range of credit card products. A substantial portion of the Beneficial business comes from variable interest rate cards, which the Illinois bank does not have because they are prohibited under state laws.

The acquisition by First Chicago follows the purchase in 1982 of Bankers Trust's credit card portfolio, which had \$600m in receivables and 1.1m accounts. Beneficial said that, including settlement of all intercompany accounts, it expects to receive total proceeds of about \$900m. It also expects a pre-tax gain of about \$138m on the sale.

USX to take \$300m charge

USX, the US steel and energy concern known formerly as US Steel, is to take a net \$300m extraordinary charge to 1986 earnings due to the planned redemption on March 1 of its Marathon Oil unit's 12 1/2 per cent guaranteed notes, due March 1 1994.

The charge arises from the elimination of unamortised original issue discount associated with the notes. The early redemption will retire the entire \$2.9bn outstanding of the notes and was described by Mr David Roderick, USX chairman, as a key element in the company's restructuring efforts, saving \$140m a year in financial costs.

More international company news on Page 21

Goodyear disposal

Goodyear Tire & Rubber, the largest US tyre concern, is to sell its Motor Wheel unit, based in Lansing, Michigan, to a group led by the segment's management. Terms were not disclosed.

The sale is part of Goodyear's previously announced restructuring programme. Motor Wheel employs about 2,400 people. Separately, Goodyear has sold a package of property assets to SunCar Development, a unit of AEP Group for \$221m.

Transworld liquidation

Transworld Corp, the US hotels and food services group, is to go ahead with a plan to liquidate the company. Its Hilton International unit, due to be sold to UAL, parent of United Airlines for \$980m, will be distributed to a liquidating trust.

Solel Boneh subsidiary sold to Bank Hapoalim

BY JUDITH MALTZ IN TEL AVIV

SOLEL BONEH, the major Israeli civil engineering contractor, has sold a subsidiary to Bank Hapoalim, its largest creditor, for \$600m in a deal which has boosted the debt-ridden company's recovery prospects.

The sale, concluded on Wednesday and one of the largest made in Israel in recent years, will reduce Solel Boneh's accumulated debts by an estimated 20 per cent. It will allow it to fulfil the asset-sale deadlines imposed on it by a recovery programme agreed with the Government and the banks several months ago.

The recovery programme required Solel Boneh to sell \$110m worth of its assets over two to three years. The company maintains that following Wednesday's sale it has exceeded this target.

Officials at Bank Hapoalim said yesterday that they had pushed hard for this deal because they feared that otherwise under the pressure of deadlines Solel Boneh would have been forced to sell its assets at unrealistically low prices. They referred to the deal as an "elegant solution" to the problems of a company and its creditor, as it served the interests of both parties.

The subsidiary being sold is Dityur, a property company with holdings throughout Israel. Hapoalim said that it intends to sell off these holdings gradually. The price, according to the

bank was set on the basis of "realistic estimates of realisable value."

Hapoalim has asked Bank Leumi Solel Boneh's second largest creditor, to participate in the deal, and is awaiting a response.

Solel Boneh, once ranked among the top half-dozen contractors in the world, suffered a harsh blow last week when Mr Moshe Zabar, the chairman, resigned in protest at demands by the Histadrut, the giant labour federation which controls the company, that management should fulfil its commitment to pay wage increases in spite of the company's precarious financial situation.

Shearson launches late deal

BY CLARE PEARSON

THE RACE was on in the Euro-bond market on Wednesday to launch the last deal of 1986.

Morgan Stanley International aimed to lead the final issue of the year during the morning with an innovative issue based on the \$4bn floating rate note (FRN) for the UK, issued last September. The two-tranche issue was created by separating out the principal and interest on \$300m of the FRN.

Later, however, Shearson Lehman Brothers International announced it was launching a new collateralised mortgage obligation (CMO), based on mortgages of the US Federal Home Loan Mortgage Corporation. Invitation letters were sent out during Wednesday evening.

There was little market reaction to Morgan Stanley's deal, as many dealers were

away for the New Year holiday period.

The issue is in the name of a special purpose vehicle called Splits (Separate Pass-Through Securities).

The principal is represented by a zero coupon tranche, priced at 72 1/2 and redeemable in September 1991 at 90 1/2, the same time and price as the put option on the underlying FRN. The coupon payments are represented by a floating coupon note, priced at 80 1/2, which declines to zero as the coupons run out. It pays interest at London interbank bid rate (Libid) less an 1 per cent, also mirroring the UKFRN. The first coupon is fixed at 6 1/2 per cent.

The issue may be exchanged for an equivalent amount of the underlying FRN if the investor presents both tranches.

Taken together, the two tranches should track the price of the FRN, which trades close to par. The value of the zero coupon element will rise sharply if interest rates move down, while the value of the coupon note will respond to the opposite movement in interest rates.

The cost of the combined issue, less the full fees, amounted to 98 1/2. The UK FRN was quoted at around 98.30.

No prices of either tranche were available on Wednesday. Shearson Lehman's \$112.48m CMO, has a final maturity in 2018 but, based on the issuer's assumptions about the repayment of the underlying mortgages, its average life is 8 1/2 years. The par-priced issue pays interest at three-month London interbank offered rate plus 1 per cent. Fees total 50 basis points.

Tan Sri Khoo hotels well ahead

BY STEVEN BUTLER IN SINGAPORE

THE publicly traded Singapore hotel interests of Tan Sri Khoo Teck Fatt, who has become embroiled in a financial tangle involving the National Bank of Brunei and the Brunei Government, reported a strong profit growth in the year ending September.

After-tax profits at Tan Sri Khoo's Singapore flagship, the Goodwood Park Hotel group, jumped by 67.6 per cent to \$24.5m (\$US\$11.2m), although turnover fell slightly to \$379.2m. The increased profits came from higher operational profits, increased investment income, and lower taxes, which result from the Singapore Government's economic recovery programme.

Goodwood Park owns three hotels in Singapore, and 53 per cent of the listed Hotel Malaysia, which itself posted a 56.9 per cent rise in after-tax profits to \$33.2m, while turnover increased by 40.4 per cent to \$102.6m.

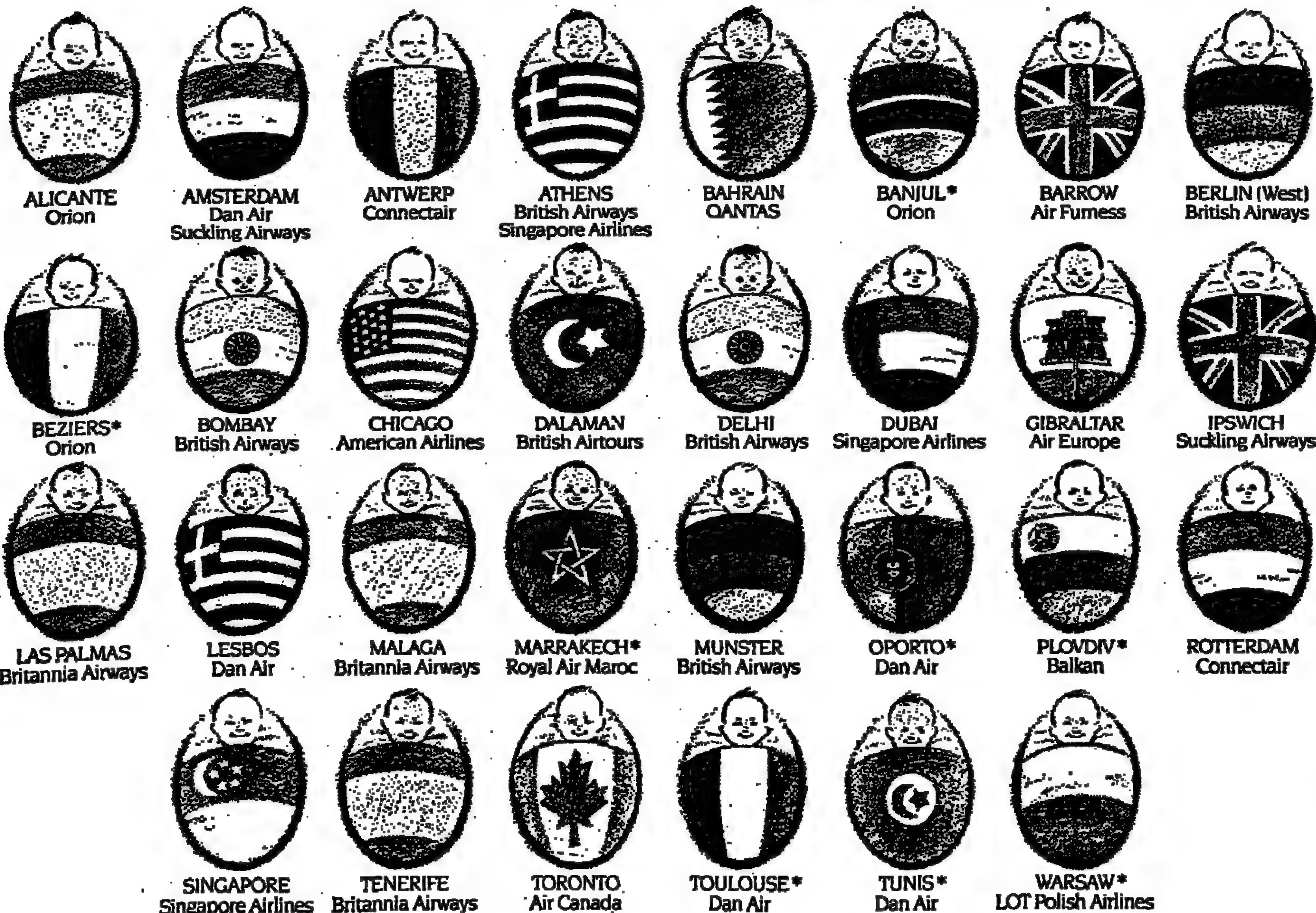
Goodwood Park declared a second and final dividend of 25 cents.

The directors said they expect the coming year to be difficult because of the continued opening of new hotels in Singapore, which has a massive glut of hotel rooms, although they expect some relief due to measures recently taken by the government to boost the industry.

Goodwood Park Hotel and Hotel Malaysia recently reported to the Stock Exchange of Singapore that the National Bank of Brunei had acquired 15.91 per cent of Goodwood's paid-up capital, and 5.14 per cent of Hotel Malaysia. These shares were investments of the National Bank of Brunei, most of which were held by nominees. Registration of the shares in the name of the NBB is now nearly complete.

The Brunei Government seized and closed the NBB, which was 70 per cent owned by Khoo family interests, on November 19, charging that \$51.3m had been lent improperly to the Khoo family companies.

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OPENING OF A SHORT TERM COMPARTMENT AND REMOVAL OF THE EXIT FEE

The société de gestion d'EUROPE OBLIGATIONS adopted at its September 25, 1986 Board meeting, in agreement with the fund custodian, a revision of the prospectus of EUROPE OBLIGATIONS, the change taking effect on January 1st, 1987. The main feature of the revision is the opening of a short term compartment in the fund. The fund will then include:

- a short term compartment, offering an ECU short term performance,
- a long term compartment, composed of the present fund.

Furthermore, the exit fee will be removed at the same date. The fund will now have the following denomination:

EUROPE OBLIGATIONS
FONDS COMMUN DE PLACEMENT
A COMPARTIMENTS MULTIPLES
LIBELLÉ EN ECU
Luxembourg.

This measure reflects the Board's desire to provide subscribers and units holders with a modern instrument enabling them to change their position at any moment in accordance with their view of the market's evolution, by converting one compartment's units into those of the other at no charge.

Starting on January 1st 1987, holders will be able to exchange their existing certificates (coupons n° 14 and following attached) for EUROPE OBLIGATIONS LONG TERM certificates (coupons n° 1 and following attached) at any of the following institutions:

- Caisse d'épargne de l'Etat du Grand-Duché de Luxembourg,
- Banque de l'Union européenne,
- Banque générale du Phénix,
- Caisse centrale des banques populaires,
- Caisse des dépôts et consignations,
- Deutsche Girozentrale - Deutsche Kommunalbank.

The revised prospectus of EUROPE OBLIGATIONS has been published in French in the Mémorial, Journal officiel du Grand-Duché de Luxembourg, dated December 19, 1986. It is available at the institutions listed above.

Registered office:
9, av. de la Liberté
Luxembourg.

Sarakreek cancels London listing

By Richard Tomkins

Sarakreek, an Amsterdam-quoted US property investment company, has cancelled its London listing for fear that the quotation could make it liable to new US tax legislation.

The company invests in income-producing commercial real estate and manages a portfolio valued at \$318m. It said its decision to delist was prompted by the passing of legislation in the US which could subject it to new taxes unless it could show that its shares were primarily and regularly traded on a stock exchange in its country of residence—that is, the Netherlands.

"While the company's management is convinced that its shares are indeed primarily traded on the Amsterdam stock exchange, the unavailability of official statistics on trading volume in the London exchange makes it imperative in the management's view that the company's shares be delisted, thereby removing any possible source of contention," Sarakreek said.

The London stock exchange said it was at a loss to understand Sarakreek's decision. "Dealings in the company's shares were permitted under Rule 88A, which specifically relates to listings for companies where the majority of the shares are traded outside the UK."

"If there had ever been any question of London becoming the predominant market for Sarakreek, the Stock Exchange would have intervened. All the company need have done was to send its tax office a copy of the rule."

Wyndham profits up in first half

Wyndham Group, with interests in steel fabricating and investment properties, increased its first-half profits by 55,000 to £51,000 and said it was hopeful of a satisfactory full year.

The BMW motor franchise for Cardiff and most parts of Glamorgan had been granted and this division should be fully operational by mid-January.

Furthermore, the engineering order book was back at a high level and the financial services division continuing to meet its required figures.

Turnover for the half year to September 30 1986 improved from £78,000 to £123m. Earnings amounted to 2.38p (2.1p). The interim dividend is a same-again 0.8p net per 15p share.

Warner Holidays

Warner Holidays turned in vastly improved results for the year ended September 30 1986, with the pre-tax profit moving ahead from £79,000 to £104m. Gross revenue improved only from £15.11m to £15.79m.

During the year Grand Metropolitan sold the company to Metro Leisure Group, a new company formed by management and funded by a group of institutional investors.

John Mowlem

John Mowlem has succeeded in its buy-and-liquidate bid for Glasgow Stockholders' Trust. The construction group announced that it had received acceptances from 82 per cent of stockholders, representing just over 79 per cent of the voting rights. The cash alternative has now closed but the share bid has been extended to January 13.

B & C offers for Exco and Steel are unconditional

By Nikki Tait

British & Commonwealth, the diversified investment and transport group headed by Mr John Gunn, has announced that its two recommended bids—for overseas trading company Steel Brothers and for Exco, the money-broking group—had become unconditional.

In the case of Exco, B & C was able to claim to control more than 50 per cent of the shares when it launched its £685m bid in late-November, having received irrevocable acceptances from two major shareholders—Tan Sri Khoo Teck Puat and First City Financial. By the end of 1986, acceptances had been received in respect of 65.5 per cent of Exco's shares.

With Steel Brothers, the board also recommended acceptance, and less than a

month after launching the \$26m bid—in early December—B & C claimed control. By Wednesday, acceptances had been received in respect of 11.2 per cent of the shares. With its existing holding, B & C and its subsidiaries now control 58.7 per cent of Steel Brothers' shares.

But Tamween Holdings, the Panamanian registered vehicle for the Lebanese Gargout family which owns a 25.5 per cent stake in Steel Brothers and has been arguing for a higher offer, said on Wednesday evening that it would continue to hold its minority stake and seek to improve the offer terms. It has held a significant interest in Steel Brothers since the early eighties.

Three other major institutional shareholders—Scottish

Amicable, Scottish American Investment Company managed by Stewart Ivory and the Co-op—had also not accepted by Wednesday night.

Tamween is now employing Schroders to represent its case, and the bankers said they did not believe the gap between the two companies was large. However, Barings, which is advising B & C, said that no meetings were planned for the New Year, and pointed to the eventual capitulation of the Lebanese minority shareholders when Blue Circle took over Armitage Shanks in 1980.

On Wednesday, it was announced that Mr Philip D'Angelo, an American director of Exco, had sold 1.56m shares at 250p each—5p below the cash alternative.

Blackwood Hodge in US move

By Philip Coggan

Blackwood Hodge, the earth-moving and mining equipment supplier, has made its first US acquisition—the Illinois-based Roland Machinery, purchased for a minimum of \$11.25m (£7.5m).

Roland distributes a wide range of earth-moving equipment, including that of Komatsu, which currently has a 15 per cent market share in the US.

Since 1982, Roland's turnover has increased from \$10.7m to \$16.8m, while pre-tax profits

have risen from \$31,000 to \$1m. Mr assets at the time of purchase were approximately \$8m, though Blackwood Hodge considers that the market value of Roland's rental equipment was considerably higher than book value.

The initial cash consideration will be \$7.25m and further payments of \$4m will be paid over the next three years. In addition, up to \$3.25m will be payable dependent on profits performance.

Since 1983, Blackwood has

recovered from a £20.6m pre-tax loss. Under Mr Kenneth Scobie, managing director, it is now embarking on an expansion programme.

In June, Blackwood failed in a £10m bid for Benford Concrete. The following month, it raised £12.5m via a two-for-five rights issue.

The group said yesterday that though UK export and domestic markets had been weaker than envisaged, most other areas were trading satisfactorily in the second half in local currency terms.

Simon in £1.4m US acquisition

Simon Engineering, currently fighting off a £173m management "buy-in" from Valmedale, has bought Ladder Towers of the US for an initial cash payment of \$2.1m (£1.42m).

Ladder Towers, according to Simon, is a leading fire-fighting aerial ladder and tower manufacturer supplying 20 per cent of the US market.

Simon is also paying, not

later than 1991, \$3.4m in cash for property and assets currently used in LT's business. An additional payment in 1991, is dependent on LT's performance in intervening years.

The majority of LT's sales are in North America and the acquisition completed a stage of Simon's strategy in gaining a presence in the US fire-fighting equipment market.

Mr Martin Anderson, of Hill Samuel, Simon's advisers, said LT's pre-tax profits in the year to August were estimated at \$400,000. For the current year a figure of \$1m was expected.

Mr Anderson said Simon had been engaged in talks with LT a considerable time ago and agreement in principle regarding the acquisition had been reached prior to Valmedale's bid.

Polly Peck share transactions

By Terry Povey

MR ASIL NADIR has been accused of the City during this seasonally quiet period by announcing that Restro Investments, the private company through which he holds his commanding stake in Polly Peck International, has raised £272,250 through a series of share sales and purchases.

In a statement the Jersey-

registered Restro said that it had sold 775,000 Polly Peck shares at an average price of 170.2p and had then bought 600,000 at an average of 174.4p.

On Wednesday Polly Peck closed at 180p. Details of the timing of the five transactions involved was given. However, Restro gave its "own reflection" as the reason for the transactions.

Mr Nadir, Polly Peck's chairman, now holds just under 30m shares, 27.6 per cent of the total, in the packaging, mineral water, utilities and electronics group. Almost all, 28.2m, of these shares are owned through Restro.

Hodgson Welsh link

By Clay Harris

Hodgson Holdings has added the first Welsh link to its growing list of funeral directors. The Birmingham-based group is to pay £200,250 for Augustine J. Stone and William Ham, two Cardiff funeral directors under common ownership. Hodgson forecasts that the acquisitions would add another 500 funerals to take the group's annual total over 8,000.

The company was now on course for 1986-87 turnover at least 30 per cent above the £5.6m for the year ended October 31, 1986.

Unilever

Unilever yesterday announced that it had completed its \$3.1bn or \$72.50 a share agreed tender offer for Chesebrough-Pond's, the US cosmetics company. Approximately 95 per cent of shareholders have tendered their shares. Remaining shareholders will receive \$72.50 after Chesebrough is merged with Unilever NV, a subsidiary of Unilever NV, in the next few months.

Willis Faber buys US broker for £12.5m

Willis Faber, insurance broker, has acquired McAlister Associates, a surplus lines broker based in Grand Rapids, Michigan, for \$19.5m (£12.5m).

McAlister, which was previously owned by Harleyville Group, made pre-tax profits of \$3.7m in 1985 and had net assets of \$760,000 after payment of its debts. The move strengthens Willis Faber's US activities.

The consideration will be in the form of cash, with a further sum of not more than \$1m payable depending on McAlister's brokerage income in 1987.

For the year to December 31, 1986, after tax profits are not expected to differ materially from those reported in the previous year and will be paid to the vendors in the form of a dividend.

Bryson Oil rights result

SHAREHOLDERS took up just under 6.6m shares (62.9 per cent) of Bryson Oil and Gas's £1.1m new rights issue, says Charterhouse Investment Management, the joint underwriters, and Mr D. E. Caspar, chairman and managing director of Bryson, took up the balance.

The Belfast-based, unquoted oil and gas explorer and pro-

ducer, which announced pre-tax losses of £24,078 in the half-year to June 1986, has exploratory interests in the US and South America.

British Empire Securities and General Trust has an interest in 1,188,700 new ordinary shares (about 5.7 per cent) of Bryson. The investment trust has no other holdings in the company.

Aberfoyle buys out minority stake

As part of its strategy of consolidating its Zimbabwe investments, Aberfoyle Holdings is to use 3.7m of its shares to buy out the minority interests in subsidiary Western Investments.

Western is a holding company for the 70 per cent stake Aberfoyle has in GMBL Investments,

its Zimbabwe subsidiary. The minority being bought out is held by Globe Investment Trust (14.8 per cent) and Electra Investment Trust (12.7 per cent). Assets being acquired are valued at £3.3m in June.

After completion Globe will hold 8.7 per cent of Aberfoyle and Electra 8.3 per cent.

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PEARL GROUP PLC

(A public limited company incorporated in England under the Companies Act 1985, Registered No. 1874486)

Share capital		
Authorised		Issued
£11,250,000	Ordinary Shares of 5p each	£3,000,164
£ 300,000	6 1/4% £1 Preference Shares	£ 300,000

The above mentioned securities have been admitted to the Official List of The Stock Exchange. Dealings in the securities will commence on 2nd January 1987.

Particulars of Pearl Group PLC are available in the statistical services of Exel Statistical Services Limited. Copies of such particulars relating to Pearl Group PLC may be obtained during normal business hours from the Company Announcements Office of the Quotations Department (for collection only) up to and including 8th January 1987 or during normal business hours on any weekday (Saturdays excepted) up to and including 16th January 1987 from:

Pearl Group PLC
High Holborn
London WC1V 7EB

Hoare Govett Limited
Heron House
319-325 High Holborn
London WC1V 7PB

2nd January 1987

S. G. Warburg Capital B.V.

U.S.\$200,000,000 Floating Rate Notes 2006

unconditionally and irrevocably guaranteed by

Mercury International Group plc

In accordance with the provisions of the Notes, notice is hereby given that, for the six months period, 2nd January, 1987 to 2nd July, 1987, the Notes will bear interest at the rate of 6 1/4% per cent per annum. Coupon No. 2 will therefore be payable on 2nd July, 1987 at U.S.\$8,091.58 per coupon from Notes of U.S.\$250,000 nominal and U.S.\$433.66 per coupon from Notes of U.S.\$10,000 nominal.

S. G. Warburg & Co. Ltd.

Agent Bank

CRÉDIT D'ÉQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES £100,000,000

Guaranteed Floating Rate Notes
Due 1996

For the three months
24th December, 1986 to 24th March, 1987
the Notes will carry an interest rate of 1 1/4% per annum and Coupon Amount of £141.10 per £50,000 Note and £141.01 per £5,000 Note, payable 24th March, 1987.

Bankers Trust
Company, London

Agent Bank

THE CRAYFORD ARGO ALL-TERRAIN VEHICLE

Automatic transmission and 8 wheel drive give low ground pressure on soft soils and a wide range of applications for military, agriculture, construction, forestry and recreation. Also from CRAYFORD the VAVI armoured. Export enquiries invited.

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EQUIPMENT CO. LTD.

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Tel: (0823) 847000 Telex: 847000

I.G. INDEX
FY for January
1,229,329 (+6)
Tel: 01-525 5555

BANQUE INTERNATIONALE POUR L'AFRIQUE OCCIDENTALE

U.S.\$50,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the next 6 months' interest period has been fixed at 6 1/4 per cent per annum. The Coupon Amounts will be U.S.\$31.77 for the U.S.\$10,000 denomination and U.S.\$24.22 for the U.S.\$5,000 denomination and will be payable on 6th July, 1987 against surrender of Coupon No. 4.

Manufacturers Hanover Limited
Agent Bank
2nd January, 1987

SECURITY PACIFIC CORPORATION U.S.\$100,000,000

Subordinated Floating Rate
Notes due 1992

Notice is hereby given that for the

Interest Period from January 2, 1987 to April 2, 1987 the Notes will carry an interest rate of 6 1/4% per annum. The coupon amount payable on April 2, 1987 will be U.S.\$1,640.83 and U.S.\$164.06 respectively for Notes in denominations of U.S.\$10,000 and U.S.\$1,000.

January 2, 1987
The Chase Manhattan Bank, N.A.
London, Agent Bank

NOTICE TO HOLDERS OF MITSUBISHI CHEMICAL INDUSTRIES LIMITED

Share Warrants to Subscribe Shares

of Common Stock of Mitsubishi Chemical Industries Limited issued

in accordance with an issue of U.S.\$50,000,000 12 1/2% Convertible Debentures 1987

Pursuant to Clause 4(b) of the Instrument dated 28th January, 1982 under which the above Warrants were issued, notice is hereby given that on 22nd December, 1986, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to the holders of record as of 31st January, 1987, at the rate of 0.05 new share for each share held.

MITSUBISHI CHEMICAL
INDUSTRIES LIMITED
By: The Bank of Tokyo
Trust Company
as Principal
Per: Agent

COMMODITIES AND AGRICULTURE

Abbreviations: (A) approximate rate, no direct quotation available; (F) from rates; (P) based on U.S. dollar parities and going sterling-dollar rates; (T) tourist; (Bas) basic rate; (Buy) buying rate; (Bk) bankers' rates; (cm) commercial rate; (C) convertibility rate; (m) financial rates; (mc) exchange certificate rates; (nc) open commercial rate; (nom) nominal; (o) official rates; (sp) selling rates; (c) controlled rates.

AUTHORISED UNIT TRUST & INSURANCES

[illegible]

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MANAGEMENT SERVICES

David M. Adams (President, Fla. Mgmt.) J.L.

A. Adams Management, Miami, Brevard (305) 23-0041

A. Adams Mgmt. Corp. TX-175-3

A. Adams Mgmt. Corp. TX-175-3

Active Investments Inc.

Active Invest Inc.

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Active Invest Inc.

Widespread Community Serv. Ltd.

PO Box 62, Clayton, Pa. 15024

W. W

INSURANCE OVERSEAS & MONEY FUNDS

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

BRITISH FUNDS

Year	Low	High	Price	Div	Yield
Five to Fifteen Years					
1987	100.00	100.00	100.00	0.00	0.00
1986	99.50	100.50	100.00	0.00	0.00
1985	99.00	101.00	100.00	0.00	0.00
1984	98.50	101.50	100.00	0.00	0.00
1983	98.00	102.00	100.00	0.00	0.00
1982	97.50	102.50	100.00	0.00	0.00
1981	97.00	103.00	100.00	0.00	0.00
1980	96.50	103.50	100.00	0.00	0.00
1979	96.00	104.00	100.00	0.00	0.00
1978	95.50	104.50	100.00	0.00	0.00
1977	95.00	105.00	100.00	0.00	0.00
1976	94.50	105.50	100.00	0.00	0.00
1975	94.00	106.00	100.00	0.00	0.00
1974	93.50	106.50	100.00	0.00	0.00
1973	93.00	107.00	100.00	0.00	0.00
1972	92.50	107.50	100.00	0.00	0.00
1971	92.00	108.00	100.00	0.00	0.00
1970	91.50	108.50	100.00	0.00	0.00
1969	91.00	109.00	100.00	0.00	0.00
1968	90.50	109.50	100.00	0.00	0.00
1967	90.00	110.00	100.00	0.00	0.00
1966	89.50	110.50	100.00	0.00	0.00
1965	89.00	111.00	100.00	0.00	0.00
1964	88.50	111.50	100.00	0.00	0.00
1963	88.00	112.00	100.00	0.00	0.00
1962	87.50	112.50	100.00	0.00	0.00
1961	87.00	113.00	100.00	0.00	0.00
1960	86.50	113.50	100.00	0.00	0.00
1959	86.00	114.00	100.00	0.00	0.00
1958	85.50	114.50	100.00	0.00	0.00
1957	85.00	115.00	100.00	0.00	0.00
1956	84.50	115.50	100.00	0.00	0.00
1955	84.00	116.00	100.00	0.00	0.00
1954	83.50	116.50	100.00	0.00	0.00
1953	83.00	117.00	100.00	0.00	0.00
1952	82.50	117.50	100.00	0.00	0.00
1951	82.00	118.00	100.00	0.00	0.00
1950	81.50	118.50	100.00	0.00	0.00
1949	81.00	119.00	100.00	0.00	0.00
1948	80.50	119.50	100.00	0.00	0.00
1947	80.00	120.00	100.00	0.00	0.00
1946	79.50	120.50	100.00	0.00	0.00
1945	79.00	121.00	100.00	0.00	0.00
1944	78.50	121.50	100.00	0.00	0.00
1943	78.00	122.00	100.00	0.00	0.00
1942	77.50	122.50	100.00	0.00	0.00
1941	77.00	123.00	100.00	0.00	0.00
1940	76.50	123.50	100.00	0.00	0.00
1939	76.00	124.00	100.00	0.00	0.00
1938	75.50	124.50	100.00	0.00	0.00
1937	75.00	125.00	100.00	0.00	0.00
1936	74.50	125.50	100.00	0.00	0.00
1935	74.00	126.00	100.00	0.00	0.00
1934	73.50	126.50	100.00	0.00	0.00
1933	73.00	127.00	100.00	0.00	0.00
1932	72.50	127.50	100.00	0.00	0.00
1931	72.00	128.00	100.00	0.00	0.00
1930	71.50	128.50	100.00	0.00	0.00
1929	71.00	129.00	100.00	0.00	0.00
1928	70.50	129.50	100.00	0.00	0.00
1927	70.00	130.00	100.00	0.00	0.00
1926	69.50	130.50	100.00	0.00	0.00
1925	69.00	131.00	100.00	0.00	0.00
1924	68.50	131.50	100.00	0.00	0.00
1923	68.00	132.00	100.00	0.00	0.00
1922	67.50	132.50	100.00	0.00	0.00
1921	67.00	133.00	100.00	0.00	0.00
1920	66.50	133.50	100.00	0.00	0.00
1919	66.00	134.00	100.00	0.00	0.00
1918	65.50	134.50	100.00	0.00	0.00
1917	65.00	135.00	100.00	0.00	0.00
1916	64.50	135.50	100.00	0.00	0.00
1915	64.00	136.00	100.00	0.00	0.00
1914	63.50	136.50	100.00	0.00	0.00
1913	63.00	137.00	100.00	0.00	0.00
1912	62.50	137.50	100.00	0.00	0.00
1911	62.00	138.00	100.00	0.00	0.00
1910	61.50	138.50	100.00	0.00	0.00
1909	61.00	139.00	100.00	0.00	0.00
1908	60.50	139.50	100.00	0.00	0.00
1907	60.00	140.00	100.00	0.00	0.00
1906	59.50	140.50	100.00	0.00	0.00
1905	59.00	141.00	100.00	0.00	0.00
1904	58.50	141.50	100.00	0.00	0.00
1903	58.00	142.00	100.00	0.00	0.00
1902	57.50	142.50	100.00	0.00	0.00
1901	57.00	143.00	100.00	0.00	0.00
1900	56.50	143.50	100.00	0.00	0.00
1899	56.00	144.00	100.00	0.00	0.00
1898	55.50	144.50	100.00	0.00	0.00
1897	55.00	145.00	100.00	0.00	0.00
1896	54.50	145.50	100.00	0.00	0.00
1895	54.00	146.00	100.00	0.00	0.00
1894	53.50	146.50	100.00	0.00	0.00
1893	53.00	147.00	100.00	0.00	0.00
1892	52.50	147.50	100.00	0.00	0.00
1891	52.00	148.00	100.00	0.00	0.00
1890	51.50	148.50	100.00	0.00	0.00
1889	51.00	149.00	100.00	0.00	0.00
1888	50.50	149.50	100.00	0.00	0.00
1887	50.00	150.00	100.00	0.00	0.00
1886	49.50	150.50	100.00	0.00	0.00
1885	49.00	151.00	100.00	0.00	0.00
1884	48.50	151.50	100.00	0.00	0.00
1883	48.00	152.00	100.00	0.00	0.00
1882	47.50	152.50	100.00	0.00	0.00
1881	47.00	153.00	100.00	0.00	0.00
1880	46.50	153.50	100.00	0.00	0.00
1879	46.00	154.00	100.00	0.00	0.00
1878	45.50	154.50	100.00	0.00	0.00
1877	45.00	155.00	100.00	0.00	0.00
1876	44.50	155.50	100.00	0.00	0.00
1875	44.00	156.00	100.00	0.00	0.00
1874	43.50	156.50	100.00	0.00	0.00
1873	43.00	157.00	100.00	0.00	0.00
1872	42.50	157.50	100.00	0.00	0.00
1871	42.00	158.00	100.00	0.00	0.00
1870	41.50	158.50	100.00	0.00	0.00
1869	41.00	159.00	100.00	0.00	0.00
1868	40.50	159.50	100.00	0.00	0.00
1867	40.00	160.00	100.00	0.00	0.00
1866	39.50	160.50	100.00	0.00	0.00
1865	39.00	161.00	100.00	0.00	0.00
1864	38.50	161.50	100.00	0.00	0.00
1863	38.00	162.00	100.00	0.00	0.00
1862	37.50	162.50	100.00	0.00	0.00
1861	37.00	163.00	100.00	0.00	0.00
1860	36.50	163.50	100.00	0.00	0.00
1859	36.00	164.00	100.00	0.00	0.00
1858	35.50	164.50	100.00	0.00	0.00
1857	35.00	165.00	100.00	0.00	0.00
1856	34.50	165.50	100.00	0.00	0.00
1855	34.00	166.00	100.00	0.00	0.00
1854	33.50	166.50	100.00	0.00	0.00
1853	33.00	167.00	100.00	0.00	0.00
1852	32.50	167.50	100.00	0.00	0.00
1851	32.00	168.00	100.00	0.00	0.00
1850	31.50	168.50	100.00	0.00	0.00
1849	31.00	169.00	100.00	0.00	0.00
1848	30.50	169.50	100.00	0.00	0.00
1847	30.00	170.00	100.00	0.00	0.00
1846	29.50	170.50	100.00	0.00	0.00
1845	29.00	171.00	100.00	0.00	0.00
1844	28.50	171.50	100.00	0.00	0.00
1843	28.00	172.00	100.00	0.00	0.00
1842	27.50	172.50	100.00	0.00	0.00
1841	27.00	173.00	100.00	0.00	0.00
1840	26.50	173.50	100.00	0.00	0.00
1839	26.00	174.00	100.00	0.00	0.00
1838	25.50	174.50	100.00	0.00	0.00
1837	25.00	175.00	100.00	0.00	0.00
1836	24.50	175.50	100.00	0.00	0.00
1835	24.00	176.00	100.00	0.00	0.00
1834	23.50	176.50	100.00	0.00	0.00
1833	23.00	177.00	100.00	0.00	0.00
1832	22.50	177.50	100.00	0.00	0.00
1831	22.00	178.00	100.00	0.00	0.00
1830	21.50	178.50	100.00	0.00	0.00
1829	21.00	179.00	100.00	0.00	0.00
1828	20.50	179.50	100.00	0.00	0.00
1827	20.00	180.00	100.00	0.00	0.00
1826	19.50	180.50	100.00	0.00	0.00
1825	19.00	181.00	100.00	0.00	0.00
1824	18.50	181.50	100.00	0.00	0.00
1823	18.00	182.00	100.00	0.00	0.00
1822	17.50	182.50	100.00	0.00	0.00
1821	17.00	183.00	100.00	0.00	0.00
1820	16.50	183.50	100.00	0.00	0.00
1819	16.00	184.00	100.00	0.00	0.00
1818	15.50	184.50	100.00	0.00	0.00
1817	15.00	185.00	100.00	0.00	0.00
1816	14.50	185.50	100.00	0.00	0.00
1815	14.00	186.00	100.00	0.00	0.00
1814	13.50	186.50	100.00	0.00	0.00
1813	13.00	187.00	100.00	0.00	0.00
1812	12.50	187.50	100.00	0.00	0.00
1811	12.00	188.00	100.00	0.00	0.00
1810	11.50	188.50	100.00	0.00	0.00
1809	11.00	189.00	100.00	0.00	0.00
1808	10.50	189.50	100.00	0.00	0.00
1807	10.00	190.00	100.00	0.00	0.00
1806	9.50	190.50	100.00	0.00	0.00
1805	9.00	191.00	100.00	0.00	0.00
1804	8.50	191.50	100.00	0.00	0.00
1803	8.00	192.00	100.00	0.00	0.00
1802	7.50	192.50	100.00	0.00	0.00
1801	7.00	193.00	100.00	0.00	

INDUSTRIALS—Continued

[illegible][illegible]

CANADA

CANADA

Indices

OVER-THE-COUNTER Nasdaq national market, closing prices December 31


CANADA					
TORONTO	Dec. 31	Dec. 30	Dec. 29	Dec. 26	Dec. 24
					1986
					March
					June
					Sept.
					Dec.
					1987
					March
					June
					Sept.
					Dec.
					1988
					March
					June
					Sept.
					Dec.
					1989
					March
					June
					Sept.
					Dec.
					1990
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					Dec.
					1991
					March
					June
					Sept.
					Dec.
					1992
					March
					June
					Sept.
					Dec.
					1993
					March
					June
					Sept.
					Dec.
					1994
					March
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NYSE COMPOSITE CLOSING PRICES

California-based electronics group, reduced its losses sharply in the second quarter close to breaking even with a loss of \$1.4m or 4 cents a share on sales of \$501.1m. Sales with layoffs.

For the first six months, the net loss improved from \$45m to

Oslo and Stavanger.

 <p>STAVANGER</p>	<p align="center">of the FINANCIAL TIMES in OSLO & STAVANGER</p> <p>You can obtain your subscription copy of the Financial Times, personally hand-delivered to your office</p> <p>K. Mikael Heinio Financial Times Scandinavia 44 Østergade DK-1000 Copenhagen Denmark Tel: (1) 134441</p> <p>or Marianne Hoffmann Narvesen AS Oslo Norway Tel: (2) 684020</p>
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